

BURNIE CITY COUNCIL

Annual Report 2020 – 2021



CITY of MAKERS

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HERITAGE

A snapshot of our past

Emu Bay (later known as Burnie) was established by the Van Diemen's Land Co. (VDL Co.) in 1827 as a port to serve its vast inland pastoral holdings.

Today, Burnie is a thriving and vibrant city of almost 20,000 people with strong industries in manufacturing, agriculture, education, health and government services; and just as it was in 1827, a busy port providing a critical connection to the mainland.

Photo: Potatoes for shipment - Jones Pier at Burnie Port

The journey from settlement to city is an interesting one.

Burnie's origins are directly attributable to the initiatives and involvement of the VDL Co. The Company had a disastrous beginning in Emu Bay with the land being unsuitable for the fine wool sheep grazing aspirations of chief surveyor Henry Hellyer.

The ups and downs of the VDL Co. over that time are quite another story, but as a result the small settlement of Emu Bay remained no more than a carved-out village on the port. In the first 50 years of settlement the population did not exceed 200.

Burnie's fortunes took a dramatic turn for the better in the late 1800s with the discovery of the West Coast mineral deposits. With the VDL Co. building the original horse-drawn tramway through its lands (later upgrading to iron and steam), Burnie became the port for the mines. The population of Burnie had boomed to more than 1,000 by 1891.

The railway was later taken over by the Emu Bay Railway Company and the West Coast mineral bonanza resulted in record growth for Burnie's business district and the development of its outlying areas. Banks, churches and schools were established and the population grew to 1,500 by around 1900.

Farms and forests then played a key role when the decline of the mines came in about 1915. With an established population needing work, the years between the two World Wars brought the strong realisation that secondary industry was needed to sustain Burnie.

That industry came in the remarkable form of the Associated Pulp and Paper Mills Ltd which set Burnie on its path to a stunning population boom and economic growth.

By 1945, the population had reached 10,000 people and by 1965, 18,500 people. Burnie was granted city status in 1988 when it exceeded 20,000.

The paper industry history of Burnie is the backbone of today's City of Makers theme. While the Mill finally closed its doors in 2010, the contribution of the Mill is honoured throughout the city.

Today, Burnie is a more diversified and attractive city that celebrates its industrial past and embraces its bright and creative future. In recent years the Council has focused on renewing significant city infrastructure and on working toward a more liveable city to attract growth in residents, tourism and investment.

OUR VISION AND VALUES

Our community's vision

Making Burnie 2030

A VIBRANT, THRIVING BEAUTIFUL PLACE

Burnie has a personality and an energy that is at once recognisable

Our commerce and industry are diverse, innovative, bold and a source of pride

The coastline and hinterland provide the natural beauty in which we live

A CARING COMMUNITY

We care about each other and warmly welcome those who visit Burnie

An inclusive community that builds goodwill and wellbeing

A REGIONAL LEADER ENGAGED WITH THE WORLD

We are a regional leader in education, health, retail, services, arts and culture

We are connected with the world through information, business, social and rich cultural connections

A CITY THAT LIVES ITS DREAMS

We seize and make the most of our opportunities

Those who live here know that you can make it in Burnie

Our community's values

BE BOLD AND COURAGEOUS

To lead, innovate and take risks

WORK TOGETHER

Engaging and collaborating to realise innovative, smart and sustainable solutions to our challenges and opportunities

VALUE KNOWLEDGE

As a way of realising our potential and encouraging life-long learning

BE RESPECTFUL AND INCLUSIVE

Of each other, our environment and our heritage

Bringing everyone along on the journey

Balancing urban and rural needs, work and life, industry and environment

Council's Purpose

To represent and make informed decisions in the best interests of our community over the long term.

Council Officers' Purpose

To provide frank, fearless and evidence based advice and to implement the decisions and functions of Council efficiently and effectively.



Members of the community are invited to make submissions in writing on the contents of the Annual Report for discussion at the Annual General Meeting, which will be held at 7pm on Wednesday 15 December 2021. Submissions should be addressed to the General Manager and be received by 4pm, Monday 13 December 2021 for inclusion in the agenda of the meeting.



INTRODUCTION by the Mayor

I present the Burnie City Council's Annual Report for 2020-21, a year that witnessed great change within the Council as well as the broader community - with the pandemic continuing to cause uncertainty around the world.

The outlook for Burnie always remains positive with key industries experiencing growth and the emergence of new opportunities such as Project Marinus and renewable energy, as well as the new University of Tasmania campus, and a booming property market.

Despite the challenges of the pandemic, the Burnie Arts and Functions Centre has continued to deliver a broad range of events throughout the past year, from performances, expos to awards dinners as well as its annual performing arts subscription season and 15 art exhibitions. The Burnie Shines Festival was held and celebrated its 20th year, and a Bite and Brew event was staged at the Burnie Waterfront.

Council adopted a capital works budget for 2020-21 valued at \$10.058M and rolled out 110 construction projects within the 2020-21 Capital Works Program. Some notable projects invested in this year included stage 4 of the Mooreville Road upgrade, Circular Road bridge replacement, Mooreville Road roundabout, South Burnie Beach renovations and foreshore erosion works, Mount Street taxi rank, exercise facilities

for walking trails and upgrades to existing facilities such as the skate park, Montello soccer ground, West Park Oval grandstand facility, walking tracks and the View Road carpark.

Early in 2021, Council announced significant changes to the way it intended to deliver a number of services to the community in order to improve its financial position and meet its core service delivery obligations. The Council has reduced the rates burden on its community over the past three financial years and wished to keep future rates increases to a minimum. The past rates reductions have been achieved while maintaining existing levels of service. Due to a number of factors it was determined that this was no longer financially viable.

Council has operated a number of discretionary services which have always run at a financial loss, including the Museum, Art Gallery and Makers' Workshop. These three services were costing Council approximately \$1.6M per annum to operate. Historical low interest rates and the impact of the COVID-19 pandemic on other revenues sources are also significant factors. Combined with the continuing impact and uncertainties caused by the pandemic Council has reviewed all aspects of its operations and determined that unless action was taken to contain costs, Council will continue to run operating deficits into the future, which is not financially sustainable, and would ultimately result in increased rates for our community.

Council determined to continue to deliver the current range of services, but in different and more affordable ways.

Council announced that it will not proceed with its plan to build a new North West Museum and Art Gallery, and will instead combine its art gallery, museum, and function centre in the one existing location to create an integrated function and cultural facility using a \$5M grant from the Commonwealth Government.

Council changed its events model to be a funder and enabler of events through partnerships with organisations and groups, as opposed to the former model where Council provided these events directly. We are continuing to engage with partners to deliver some longstanding

events, and have committed to other new activations through newly formed partnerships. Council will be releasing a new Community Grants Program at the end of 2021 that will provide opportunities for events to be delivered in this way for the upcoming financial year.

Tas Communications was wound up as a separate entity and its functions were transferred back to Council. Council withdrew from the Cradle Coast Authority determining that in the current circumstances continuing membership does not represent good value for money.

The Visitor Information Centre and Creative Paper at the Makers' Workshop closed on 1 July 2021. Council will be investing in other forms of visitor attraction and support in the next financial year. Creative Paper was subsequently sold through an open expression of interest process, to BIG hART.

Unfortunately, as a consequence of these required cost saving decisions, there were a number of operational changes and staff redundancies.

Some of these decisions have upset some in the community but sometimes those in leadership positions, such as Councillors, have to balance what is right and what is popular. We accept the criticism as a measure of people's disappointment but as a collective group we stand by the Council's long standing motto Non Nobis Solum 'Not for ourselves alone' and make decisions based on sound advice. Change can be difficult but the municipality must evolve in the interest and benefit of all.

Council has ended the financial year with a new focused direction and a number of strategic initiatives underway and I thank councillors, management and staff for their ongoing commitment over the past year.

I encourage you to read this Annual Report and discover more about the many things taking place within our City.

Steven Kons
MAYOR

LEADERSHIP

Your elected representatives



Mayor Steven Kons



Deputy Mayor Giovanna Simpson



Cr Alwyn Boyd



Cr Teeny Brumby



Cr Themba Bulle



Cr Ken Dorsey



Cr Amina Keygan



Cr Chris Lynch



Cr David Pease

YOUR ELECTED REPRESENTATIVES

Mayor Steven Kons	Mayor and Councillor term expires October 2022
Deputy Mayor Giovanna Simpson	Deputy Mayor and Councillor term expires October 2022
Cr Alwyn Boyd	Councillor term expires October 2022
Cr Teeny Brumby	Councillor term expires October 2022
Cr Themba Bulle	Councillor term expires October 2022
Cr Ken Dorsey	Councillor term expires October 2022
Cr Amina Keygan	Councillor term expires October 2022
Cr Chris Lynch	Councillor term expires October 2022
Cr David Pease	Councillor term expires October 2022

Under the Local Government Act, all-in, all-out elections occur every four years, with four-year terms for Mayors and Deputy Mayors. The next elections are due to be held in October 2022.



Councillor attendance at council meetings and workshops 2020-21

COUNCILLOR	ORDINARY MEETINGS												TOTAL ORDINARY MEETINGS ATTENDED	ANNUAL GENERAL MEETING ATTENDANCE	TOTAL MEETINGS ATTENDED	TOTAL WORKSHOPS ATTENDED
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN				
BOYD	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	22/23
BRUMBY	√	√	√	√	√	√	√	√	√	◦	√	√	11/12	√	12/13	23/23
BULLE	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	22/23
DORSEY	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	21/23
KEYGAN	√	√	LOA	√	√	√	√	√	√	√	√	√	11/12	√	12/13	23/23
KONS	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	21/23
LYNCH	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	23/23
PEASE	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	23/23
SIMPSON	√	√	√	√	√	√	√	√	√	√	√	√	12/12	√	13/13	22/23

◦ Absent
LOA Leave of Absence granted by Council

Council meetings

Ordinary meetings of the Council are generally held on the fourth Tuesday of each month, commencing at 7pm in the Council Chambers, City Offices, 80 Wilson Street. Members of the public are invited to attend these meetings. Agendas and minutes are available online at **www.burnie.net** together with audio recordings of the meeting available for a period of time. Further information about public question time and Council meetings is available on Council’s website or from the Council offices.

Attendance by the public has been limited in numbers due to COVID-19 risk management requirements.



ORGANISATIONAL STRUCTURE



The above diagram represents the organisational structure in place for the majority of the 2020-21 financial year.

In June 2021, Council commenced implementation of a decision to significantly change the way it delivers discretionary services to the community. This resulted in a substantive change to the organisational structure.

In particular the decision included the temporary closure of the Burnie Regional Museum and Burnie Regional Art Gallery in their current form, with plans to integrate their exhibits into a redeveloped Burnie Arts and Function Centre as part of a new re-imagined cultural centre for Burnie.

At the Makers' Workshop, the Visitor Information Centre closed with the intention that visitor information and services will be delivered using other creative and online formats, and

Creative Paper was offered to the community for acquisition through a public expression of interest process.

The delivery of events for the City also changed with the future model positioned to establish the Council as a 'funder' and 'enabler' of events through partnerships with local community organisations and businesses, rather than Council delivering events directly.

Additionally, a decision was made to wind up the entity of Tas Communications and bring the information technology services back in-house, as a means of delivering business efficiency, whilst still providing the same services to the community that Tas Com have traditionally delivered.

Following the implementation of the suite of decisions made, the Community and Economic Development Department depicted in the diagram was abolished.

MANAGEMENT Executive Management Team



SIMON OVERLAND
GENERAL MANAGER

RESPONSIBLE FOR:
Legislative compliance
Strategic and corporate planning
Policy advice to Council
Oversight of operational activities
Performance management
Organisational development
Controlled entities
Legal matters



PATRICK EARLE
DIRECTOR LAND AND ENVIRONMENTAL SERVICES

RESPONSIBLE FOR:
Regulatory compliance
Planning
Land use
Wildlife
Subdivisions
Parking
Environmental and public health
Cemeteries

Animal control
Litter control
Municipal inspections
Environmental management
Plumbing/drainage
Food/hygiene inspections
Natural resource management



GARY NEIL
DIRECTOR WORKS AND SERVICES

RESPONSIBLE FOR:
Stormwater
Buildings
Major infrastructure planning
Asset management
Transport
Waste management
Major capital projects
Design services

Emergency management
Engineering services
Property services
Spatial data management
Parks and reserves management
Roads maintenance and construction
Design and construction
Civil construction



BELINDA LYNCH
DIRECTOR CORPORATE AND COMMERCIAL SERVICES

RESPONSIBLE FOR:
Customer services
Financial management
Budgets
Rates
Statutory functions
Leases and licences
Policy and administration
People and safety
Information technology services

Information management
Corporate governance
Community consultation and communications
Events management
Community grants and programs
Burnie Regional Museum
Burnie Regional Art Gallery
Burnie Arts and Function Centre
Visitor information services

INTEGRATED PLANNING FRAMEWORK

Making Burnie 2030 is the community's plan for our future.

The success of Making Burnie 2030 hinges on all the community partners committing to develop their own goals and strategies and the wider community working together to pursue the broader objectives.

Council's five year corporate plan fits under Making Burnie 2030 and focuses on those areas in which Council has a direct role. Each year, the Annual Plan identifies the relevant actions for the

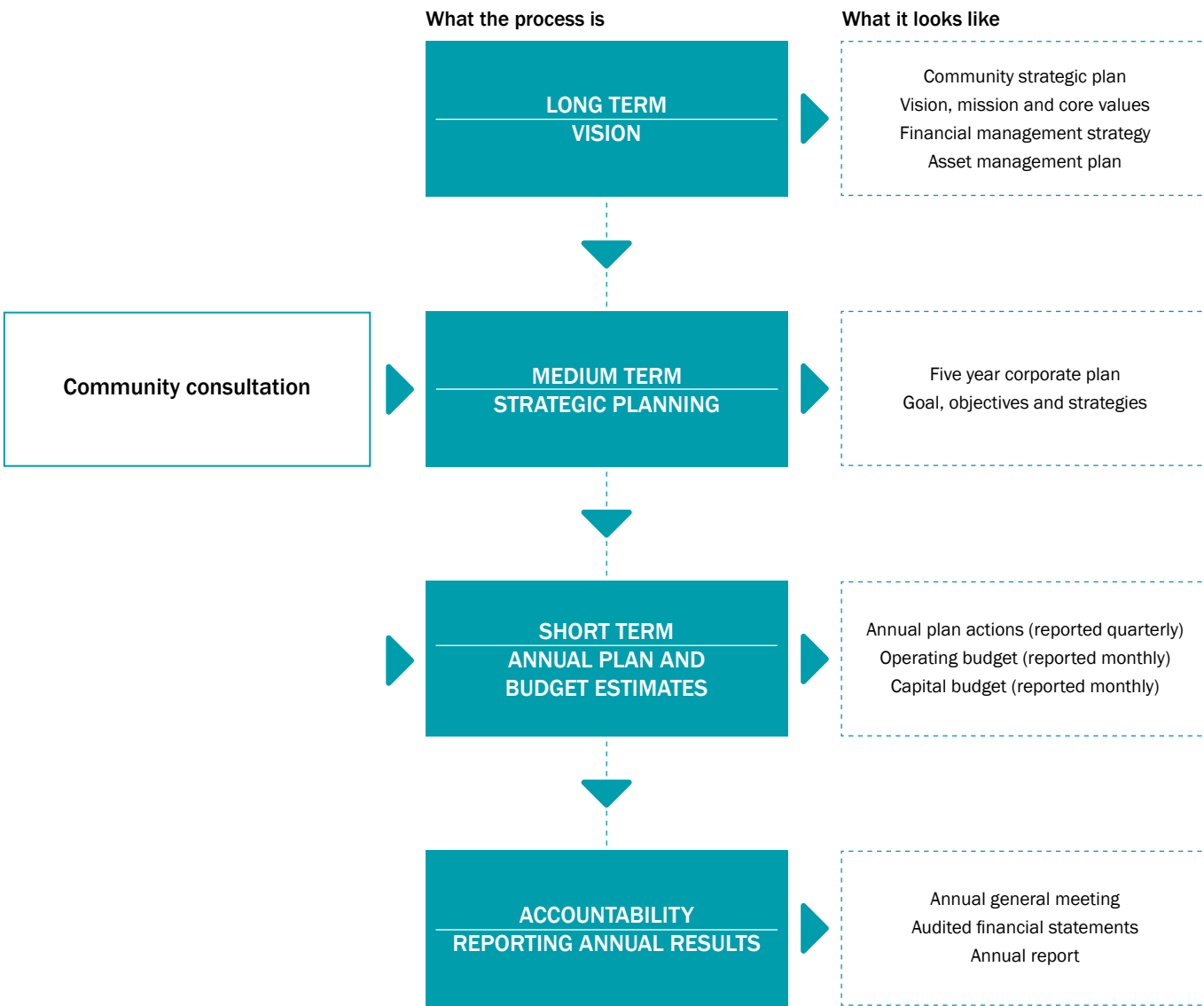
coming 12 months that will contribute to the achievement of the corporate plan.

The strategic and corporate plans are the driving force behind the policy deliberations of Council and provide the basis for consideration of the activities that Council engages in each year, in order to achieve planned outcomes for that year.

The Budget Estimates are prepared in conjunction with the Annual Plan and explain how Council will resource its operational and capital activities

for the year. The Annual Plan and Budget Estimates are supported by a Financial Management Strategy and adopted annually by Council prior to the commencement of the new financial year.

At the end of each financial year Council prepares an Annual Report on its performance during that year. Both financial and strategic performance is reported on in the Annual Report.





1 AN ATTRACTIVE PLACE TO LIVE, WORK AND PLAY

Strategic objectives

- A range of vibrant, safe and attractive community spaces
- A community that celebrates and participates in its arts, culture and heritage
- A community that promotes and values its broad range of quality leisure, recreational and sporting opportunities
- An innovative range of accommodation and residential options addressing all the needs of the community
- A vibrant and progressive central business district
- A road transport system that meets the needs of the community and supports the wider region

Arts, culture and events

The COVID-19 pandemic has disrupted the arts and cultural industries across Australia. Unfortunately future disruptions are inevitable. This has been challenging for many communities, which like ours, derive enormous value from these rich cultural experiences and the opportunities they create for connectedness to each other and our community. Tasmania has been in an enviable position of being able to continue to deliver programs and events although the Council has needed to rapidly adapt and change over the past twelve months.

Despite the challenges of the pandemic, the Burnie Arts and Functions Centre has continued to deliver a broad range of events throughout the past year, from performing artists, creative performances, expos to awards dinners.

In 2020, with the introduction of new COVID-19 venue guidelines, the functionality of the venue was able to pivot enabling face to face social distancing meetings to occur and providing the technology required to allow business and events to evolve and thereby enabling international and national presenters to engage with events via online platforms.

Introducing these new measures has bought with it the ability to continue to cater for many of the programs and events that are part of the fabric of our Burnie community. In 2020 these included a wide range of events and exhibitions, such as:

- Ten Days on the Island festival
- A Decade Later – the Pulp Story
- A livestreamed virtual 2020 Paper on Skin exhibition
- Art Rage
- The Burnie Print Prize 2021
- The Burnie Arts and Function Centre Subscription Season
- Local school performances and Eisteddfod

In late 2020 the Council determined its intention to build upon the creative platforms that have been established across many decades. It seeks to transition to a new cultural precinct for Burnie that leverages our legacy and history, but allows us to grow and expand,

to provide an evolving cultural experience for our community.

A \$5M funding commitment from the Australian Government will enable the footprint of the Burnie Arts and Functions Centre to evolve into an integrated facility that brings together our arts, cultural, museum exhibits, performances and events.

The new model will be centred on a co-creation model which encourages our community to display, exhibit and celebrate what is important to them. This model is designed to ensure regularly changing displays and creative opportunities that will attract new users to the facility and encourage repeat visitation.

Performing Arts Subscription Season

The Burnie Arts and Function Centre presents an annual performing arts subscription season. The 2020 season was interrupted with many shows having to be postponed due the impacts of COVID-19. The season was able to host our first two events with DoMaur Productions 'Night, Richard. Night.' and Reflexions Dance Studio's 'The Story Book' before local restrictions closed the centre. We were able to come back later in the year and hold our annual Comedy Night under COVID-19 restrictions, followed by two other musical acts to finish off the year. The 2021 Subscription season focussed strongly on local Tasmanian performances with the likes of DoMaur productions, Mudlark Theatre and International Jazz Day.

Burnie Regional Museum

The Burnie Regional Museum has remained closed to the public since the outbreak of the COVID-19 pandemic in March 2020. While closed, staff and volunteers remained working behind the scenes cataloguing, photographing and conservation cleaning the backlog of objects in our collections. The requests from the public for photographs and information has remained steady with our Research Officer responding to 79 requests over the year.

The Advocate Collection digitisation commenced with glass plate negatives dating back to the early 1950s. Each glass plate negative is cleaned and rehoused. An image captured, fine-tuned and archived. The small team has so far archived over 1,100 glass plate negatives. Searching for an image will become more efficient in the future with Council exploring ways of making these accessible online.

Despite the museum being closed to school groups, the Education Boxes are still available to teachers and

schools from across the north-west region. Modified to meet COVID-19 health guidelines, the Education Boxes enable students to have experiences with historic objects and stories in their own classroom.

The Friends of the Burnie Regional Museum and our behind the scenes volunteers continue to support the Burnie Regional Museum during the ongoing closure. After almost eight months with no volunteering, in November 2020 the museum was very pleased to be able to welcome back ten volunteers. Recruited in early 2021, three new volunteers have joined the team, now taking our overall volunteer numbers to close to pre-COVID. Other projects our volunteers completed at the BRM during the year included recording archival material including documents from the Associated Pulp and Paper Mill (APPM) and transcribing documentation including the Advocate journals, Peter Mercer's journals and oral histories.

The work and support that our volunteers give, and continue to provide, is crucial to the operation of our museum. The Council thanks each and every one for their ongoing support and valuable contribution.

Open House

Open House provides disadvantaged young people in the region with the ability to experience the theatre. This is made possible through the generous donations from patrons, many of whom this year, due to the COVID-19 cancellations, donated their refunded ticket prices to Open House. In 2020-21 the Burnie Arts and Function Centre was able to provide a theatre experience to another 70 students. Since its inception in late 2014, Open House has provided over 1,300 children with tickets to see 19 different performances ranging from puppet theatre to Shakespeare.

Burnie Regional Art Gallery

The Burnie Regional Art Gallery welcomed 4,942 visitors to the gallery from July 2020 to June 2021. A full program of more than 15 exhibitions included visiting touring exhibitions, work specially commissioned by the gallery with a Tasmania focus and regular local content such as the annual Art Rage exhibition. Highlights of the exhibition program included the national touring exhibition 'Haunting' produced by the CAD Factory and the National Museum of Australia, The Overwintering Project Mapping Sanctuary exhibition, an exhibition of work from the Looby Collection, 'A Decade Later: the Pulp Story' - an exhibition highlighting artworks from the Burnie collections and of course the biennial Burnie Print Prize that showcased print work by artists from all over Australia from 7 March to 1 May 2021.

Special events hosted by the gallery included a performance by the Burnie Stringalong Orchestra for Burnie Shines on 22 October 2020, an artist's floor talk by Cynthia Hawkins, creator of the 'Set me free' sculpture on 3 February 2021, a film screening of a documentary on the acclaimed painter Keith Looby on 20 February 2021 and a behind the scenes tour and a look at the Burnie Art Prize for members of AMAGA (Australian Museums and Galleries Assoc.) TAS on 26 March 2021.



The winner of the major acquisitive prize of \$15,000 for the Burnie Print Prize 2021 was awarded to Annika Romeyn from Wanniasa, ACT for her watercolour monotype Guerilla Bay 3.

BURNIEARTS
& FUNCTION CENTRE



20 Years of Burnie Shines

The Burnie Shines Festival was held in October 2020 celebrating its 20th year.

Over 60 events were staged throughout the month, with a diverse range of interests covered from music, art, performances, sport, gardens, shows and markets. These were staged primarily by community organisations and businesses, with the Council also organising numerous events to celebrate the occasion.

The month long festival concluded with a short film celebrating all past Burnie Shines Feature artists projected onto the Burnie Arts and Function Centre building.

Burnie Bite and Brew with Auto Corsa

A Bite and Brew event was staged in February at the Burnie Waterfront. In partnership with Auto Corsa, the event coincided with the conclusion of the north-west stage of the car rally.

Around 50 vehicles were marshalled and parked along the waterfront outside the event zone enabling onlookers the opportunity to talk to the drivers and inspect and photograph the vehicles free of charge.

Upon entering the Bite and Brew event zone, patrons were greeted with a selection of curated food and drink options provided by local vendors, as well as live music and a drive through of the podium finishers on the day.

A capped number event, all tickets available were quickly snapped up by the general public. Council provided financial assistance to the Auto Corsa event.

Capital works

Each year Council delivers an extensive capital works program focussing on asset renewal and upgrade, using a range of internal and external resources.

Council adopted a capital works budget for 2020-21 valued at \$10.058M.

Excluding a range of carried forward projects from the previous year due to the impacts of COVID-19, there were 110 construction projects within the 2020-21 Capital Works Program.

The program varied in cost and diversity to include small building upgrades, urban and rural road reseals, works on parks and reserves, public art, plant and equipment, through to IT hardware and software, parking equipment and the list goes on.

In addition to the specific projects featured elsewhere in this report, other projects to note include:

- Our annual recurring programs of:
- Bridge approach upgrades
 - Disability parking improvement
 - Retaining wall safety improvement
 - Asphalt footpath renewal
 - Kerb ramp upgrades
 - Stormwater renewal and upgrade program
 - Parks renewal programs: playgrounds, tracks and parks furniture
 - Trade waste compliance program at council buildings

Some smaller but important projects included:

- Waste Centre, Wetlands Operations Shed extension
- Three Mile Line Road, footpath extension
- Cooe Memorial Hall, timber windows replacement
- Wivenhoe Showground South, new toilet
- Shorewell Creek, new pedestrian bridge on walking track
- Installation of 10 new parking ticket machines

Civic events

Council conducts a number of civic events throughout the year.

Australia Day celebrations were held on Tuesday 26 January 2021 at the Burnie Arts and Function Centre. Attended by approximately 200 people Australia Day Ambassador Brian Ritchie was the featured guest speaker. Musical items from the Royal Australian Navy Band Tasmania and the Burnie Brass Band. As part of the ceremony, Mayor Kons formally announced seventeen conferees as new Australian citizens. Citizen of the Year was awarded to Lyndal Thorne. Senior Citizen of the Year was awarded to Beverley Targett. Young Citizen of the Year was awarded to Sunny Beatson. Community Event of the Year was awarded to Design Eye Creative paper on skin. The Burnie Surf Life Saving Club Inc and Burnie Victoria League for Commonwealth Friendship Inc were also recognised for 100 years of service to the community.

Citizenship ceremonies are hosted regularly by Council on behalf of the Department of Home Affairs. The Mayor conducts the ceremonies at which new citizens take their citizenship pledge in front of families and friends. Throughout 2020-21, Council conducted three ceremonies with a total of thirty nine new citizens.

Council works closely with the RSL Burnie Sub-Branch to conduct the ANZAC Day services held on 25 April each year. The dawn service and 11am service are conducted at the Burnie Park cenotaph. A large number of community groups, schools, organisations and elected members come together to lay wreaths in a moving service that ensures our community honours the memory of those who fought and served in all conflicts as well as peace-keeping missions.

Remembrance Day is another meaningful day in the calendar, with a service conducted at 10.40am on 11 November each year, culminating in the 11am two minutes of silence. Wreaths are laid at the cenotaph in memory of the fallen.



Major Projects

Circular Road Bridge replacement

Due to ongoing deterioration of the timber superstructure, Council placed a 12 tonne load limit on the bridge at East Ridgley (Darling River) and allocated funds to replace the structure in the 2020-21 capital works program.

A new concrete bridge was constructed to replace the old timber bridge, during the summer period. The \$250,000 project received partial funding under the Federal Government's Bridges Renewal Program.



Mooreville Road roundabout

Community concern had been raised in regard to queuing and congestion at the TAFE exit on to Mooreville road. Such traffic conditions can lead to driver frustration and risk taking.

To address the issues with a cost effective approach, a painted roundabout was installed. It took some time for motorists to become accustomed to the treatment. After the central core was raised in asphalt and painted to become more visible, the trial solution is now serving its intended purpose.

Mooreville Road upgrade – stage 4

Council has an ongoing program to upgrade the rural road network with a focus on road width and safety.

This year a 930m long section of Mooreville Road, south of the Ridgley Highway junction, comprised the final of four stages of Mooreville Road upgrades undertaken by Council over the past five years, valued at \$2.33M in total. The recent works included a widening to achieve a new seal width of 6.2m, improved pavement strength, ride quality and minor table drain works for overall safety benefit.



South Burnie projects

Foreshore erosion control

In 2018 the South Burnie foreshore embankment was significantly impacted by sea storm surge and inundation. This resulted in damage to the coastal pathway, exposure of Norfolk Pine tree roots and erosion and ground subsidence around the Romaine Creek culverts.

During May and June 2021, upgrading of the existing defences from the Yacht Club through to the west side of the Reeves Street toilets took place by the placement of armour rock to the foundation and face of the foreshore embankment.

The work involved importing and placing approximately 5,000 tonnes of armour rock and constructing a new headwall for the Romaine Creek culverts. The works include shrub plantings along the sea wall edge of the Coastal Pathway.

The new armour rock seawall will provide protection to the South Burnie foreshore area for many years to come.

Toilets, change rooms and carpark upgrade

The South Burnie Beach precinct has received a major facelift with the installation of a new public toilet and change room facility, upgrades to the car park, re-alignment of the coastal pathway and several other conveniences.

The upgrade is driven in response to increased community use, a desire for toilets and an opportunity to improve parking efficiency and safety for pedestrians and traffic.

The changes include four toilet and change room cubicles, an outdoor beach shower, foot washers, bike racks, drinking fountains (for humans and our beloved pets), landscaping, footpaths and a re-designed and re-sealed car park.

Commencing in February 2021, works are expected to be complete by November 2021, at a total value of \$783,000. This project has received grant funding of \$50,000 from the Tasmanian Government.

Montello Soccer Club upgrade

Council received a Commonwealth Government Community Development Grant of \$500,000 to assist the Burnie United Soccer Club realise a substantive upgrade of facilities at the Montello grounds to grow both women's and men's soccer in the region. Council contributed a further \$200,000 to this project.

Works included extending the northern pitch to equal the length of the southern pitch and comprehensive ground drainage works on both pitches to improve playing conditions during winter. Complementary elements comprised new perimeter fencing and new coach boxes for the main pitches, installation of a seating terrace plus a viewing shelter/awning relocation upgrade and levelling an area in front of the club rooms to improve the capacity for training and junior soccer.

The substantive improvements will place the opportunity for the growth of soccer and recreational sport activity within the Burnie community on a sound footing.

West Park under grandstand facilities upgrade

The historic grandstand at West Park Oval received a most welcome \$600,000 makeover during the year, with a focus on improving change and shower facilities and expanding capacity for more sportswomen and female umpires, and creating a new clubroom space for the Burnie Athletic Club together with an upgrade of space for the Burnie Dockers Football Club.

The works included a major renovation of the space under the grandstand area, comprising creation of additional change space and modifications to increase shower cubicles, change room capacity, new rubberised floor coverings and a dedicated first aid room. Clubrooms were expanded and office areas created. The project also included installation of a new electronic scoreboard and a football catch netting system behind the goals at the eastern end of the oval.

The sporting clubs and the community were fortunate to be able to fund the majority of the works with a mix of grant funding including \$350,000 from the Australian Government, \$63,000 from the Tasmanian Government, \$12,000 from AFL Tasmania and a further \$176,000 from Council to complete the project.

Plant and equipment

Modern, safe and efficient plant and equipment are necessary tools to enable Council to deliver reliable and cost-effective services to the community. This year Council replaced the following plant in line with Council's 10-year plant replacement schedule:

- Five-yard tip truck
- Four-yard tip truck
- One ride-on mower
- Amazone Turf Broom
- Side loading garbage truck

Parks, reserves and open space

Council manages a large portfolio of parks, reserves, open spaces and sporting facilities, well used by the community for a range of outdoor activities and pursuits. To complement routine maintenance of existing open space, sporting and recreational assets, a range of asset renewal, upgrade and creation of new asset projects is undertaken each year to maintain contemporary and safe facilities that meet community needs.

Exercise stations

Four new exercise stations were installed along the Coastal Pathway at South Burnie. The new installations complement the exercise equipment installed a few years ago and provide a great opportunity to build a workout into your regular walk along the pathway or to visit the new South Burnie Beach precinct.

LED lighting

Council has an ongoing program to upgrade lighting to LED fittings in parks and reserves to attain more cost effective, energy efficient service life. Burnie Park was the focus of an upgrade this year.

Burnie skate park

A small extension to the western side of the existing skate park, located at the West Park precinct occurred this year. The upgrade provided extra space and enhanced features for more junior users

to build their skills, before tackling the broader skate park.

View Road Reserve car park

View Road is becoming a mecca for outdoor activities. Demand for parking space has grown significantly and recognising this need, funds were allocated to expand the car park accessed via View Road.

The number of available parking spaces was approximately doubled and Council has plans for future carpark expansion to meet the expected demand from the new Pump Track and mountain bike trails under construction.

Walking tracks

There is an extensive network of walking tracks in our reserves. For the adventurous, there is a great walking route connecting Southern Burnie

foreshore, Romaine Reserve, View Road Reserve, Burnie Park and West Park precinct. Improvements to the walking track in Romaine Reserve north of the Romaine Dam occurred this year.

Signage

New signage was erected in Burnie Park this year as part of an ongoing signage improvement program. Council has plans to progressively upgrade and renew the parks and reserves signage as funds allow.

Acton Cricket Ground upgrade

The pitch on the southern part of the Acton Reserve ground was replaced this year. The new pitch is orientated in a north-south direction to avoid low afternoon sun in players' eyes and to improve the overall quality and thus safety of the pitch surface. This project received \$15,000 funding from Cricket Tasmania.

Car parking

The availability and accessibility of adequate and fair arrangements for parking of motor vehicles affects the attractiveness, function and viability of a place in which to live, work or visit.

Council provides some 1,600 car parking spaces within the Burnie town centre, comprised of some 370 on-road and 1,230 off-road spaces at a number of separate locations, to augment private sector parking areas and to assist in meeting peak demand.

Council has upgraded parking equipment to assist ease of use and installed 12 new parking voucher machines within the CBD.

Use of the Easypark app on Council's ground level and on-street parking spaces continues to grow with over 354,000 transactions in 2020-21, being a 53% increase on 2019-20.

There was no increase in parking fees in 2020-21. Council provided the first hour without charge for use of the Marine Terrace car park as a measure to assist with response to the impacts of COVID-19 on activity within the town centre.

Reserved and Early Bird parking remain popular as a cost effective means for longer term use of Council provided parking spaces.

Dog control

There were 1,763 dogs registered during the 2020-2021 financial year in accordance with the requirement under the Dog Control Act 2000 to register a dog over the age of 6 months. All registered dogs are implanted with an approved microchip.

Registration and microchipping is responsible dog ownership, and will assist Council to locate the owner and return a dog that is at large.

Council seized dogs at large and investigated allegations of nuisance dogs and dog attacks during the year. A number of dangerous dog declarations were made.

FUTURE DIRECTION 1 ANNUAL PLAN OUTCOMES

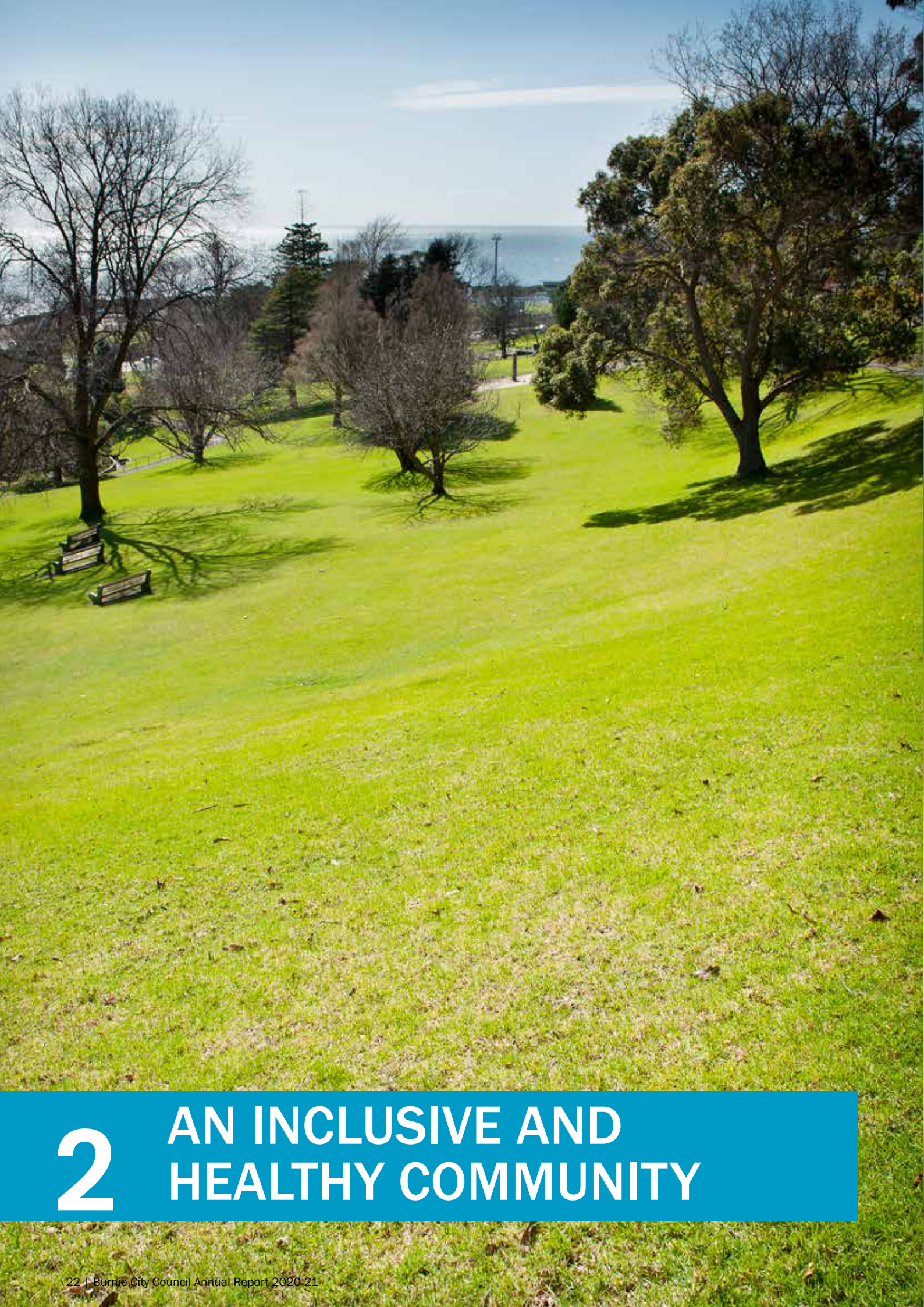
Strategy	Action	Status	%Complete
1.1	A RANGE OF VIBRANT, SAFE AND ATTRACTIVE COMMUNITY SPACES		
1.1.1	Create and maintain a range of welcoming and attractive spaces across the municipality that foster a sense of community, belonging and pride.		
1.1.1.1	Review playground infrastructure and utilisation, and develop a strategy to prioritise investment and renewal.	✗	Not completed
1.1.1.2	Undertake activities to develop a community precinct at Wivenhoe South.	▶	40%
1.1.1.3	Pursue planning for new play space opportunities, identify locations and complete the design.	✗	Not completed
1.1.2	Enhance the use of community spaces through initiatives to improve the feeling of safety for all ages.		
1.1.2.1	Undertake a review of the Public Reserves and Public Buildings By-law.	▶	25%
1.2	A COMMUNITY THAT CELEBRATES AND PARTICIPATES IN ITS ARTS, CULTURE AND HERITAGE		
1.2.1	Promote the value of arts and culture in our community by supporting initiatives and opportunities that grow participation and appreciation of cultural diversity and the arts.		
1.2.1.1	Continue to develop initiatives at the BRAG for young audiences.	✓	100%
1.2.1.2	Maintain the Arts for the Community program which focuses on community involvement in arts.	✓	100%
1.2.1.3	Integrate various community arts groups into the Subscription Season program.	✓	100%
1.2.1.4	Build the BAFC Subscription Season by maintaining subscribers, developing the sponsorship base and seeking ongoing funding from Arts Tasmania.	✓	100%
1.2.1.5	Expand the Arts Unearthed, Art for Community program to include theatre skills learning for youth and adults.	✓	100%
1.2.1.6	Prepare selected works from the Gallery's Permanent Collection, to include in a merchandise strategy to increase awareness of, and promote, the Gallery's Collection.	✓	100%
1.2.1.7	Support and strengthen engagement with Ten Days on the Island.	✓	100%
1.2.1.8	Implement public art projects.	✓	100%
1.2.1.9	Continue lobbying for funding toward a new regional Museum and Art Gallery to showcase the region.	▶	75%
1.2.1.10	Participate in Australian Research Council (ARC) Linkage Social Impact of Regional Arts research project with QUT.	✓	100%
1.2.2	Facilitate and support open community events that embrace our values and celebrate our place.		
1.2.2.1	Facilitate the Burnie Shines program of arts, events, performances and exhibitions during October.	✓	100%
1.2.2.2	Plan for and hold Kids in the Park as an open event that celebrates children and young families.	✗	Not completed
1.2.2.3	Facilitate the Burnie Bite and Brew - New Year's Eve celebration as a community building event.	✗	Not completed
1.2.2.4	Deliver Bite and Brew events.	✓	100%
1.2.2.5	Develop and deliver a Street Art Festival	✗	Not completed
1.2.2.6	Undertake a review of all events and develop a new events program based on strategic outcomes.	▶	50%
1.2.3	Support projects and initiatives that promote our cultural heritage and history through a variety of formats.		
1.2.3.1	Continue to implement a range of feature exhibitions at the Burnie Regional Museum.	✓	100%
1.2.3.2	Continue to deliver public programs at the Burnie Regional Museum that encourage repeat visits and community involvement.	✓	100%
1.2.3.3	Update interpretation in permanent and semi-permanent exhibition spaces at the Burnie Regional Museum.	✗	Not completed
1.2.3.4	Update interpretation in semi-permanent exhibition spaces at Makers' Workshop.	✓	100%
1.2.3.5	Undertake Storage Plan for onsite Burnie Regional Museum collections, as outlined in Appendix 2.0 of Burnie Regional Museum Action Plan 2019-2020.	▶	50%
1.2.3.6	Create and implement Digitisation Policy/Plan, including measurable goals for digitisation of negatives each year.	▶	10%
1.2.4	Support civic events within the community.		
1.2.4.1	Provide support to civic events such as Australia Day Celebrations, Anzac Day, Remembrance Day and Volunteers Events.	✓	100%
1.3	A COMMUNITY THAT PROMOTES AND VALUES ITS BROAD RANGE OF QUALITY LEISURE, RECREATIONAL AND SPORTING OPPORTUNITIES		
1.3.1	Enhance and promote opportunities for recreation and leisure around our natural assets.		
1.3.2	Maintain and develop recreational and sporting facilities to encourage greater participation and sporting opportunities.		
1.3.2.1	Develop plans for a new or upgraded future sports centre, seek funding and work on an implementation plan	✗	Not completed

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Not completed ✗

Strategy	Action	Status	%Complete
1.4	AN INNOVATIVE RANGE OF ACCOMMODATION AND RESIDENTIAL OPTIONS ADDRESSING ALL THE NEEDS OF THE COMMUNITY		
1.4.1	Assess long term accommodation needs within the community and advocate for investment in appropriate housing options.		
1.4.2	Ensure policies, programs and strategies support diversity and choice in the form and setting of housing.		
1.5	A VIBRANT AND PROGRESSIVE CENTRAL BUSINESS DISTRICT		
1.5.1	Continue to invest in renewal of the CBD as a vibrant, attractive and cohesive retail and business hub.		
1.5.1.1	Support the Burnie Promotions Committee.	✓	100%
1.5.1.2	Develop plans to create welcoming spaces in the CBD and implement a planned program of works.	▶	15%
1.5.2	Achieve a visitor-friendly CBD through improved connectivity, navigational aids and infrastructure supports.		
1.6	A ROAD TRANSPORT SYSTEM THAT MEETS THE NEEDS OF THE COMMUNITY AND SUPPORTS THE WIDER REGION		
1.6.1	Maintain the efficiency and safety of the local road network.		
1.6.1.1	Work with the Department of State Growth to develop a plan to improve the appearance of the Bass Highway reservation, eastern approach to the City.	▶	55%
1.6.1.2	Progress a concept design for a roundabout at the intersection of Futuna Avenue and West Park Grove and seek funding opportunities for the project.	✓	100%
1.6.1.3	Undertake a structural assessment of the road network to support prioritisation of renewal funding over the next ten years.	✗	Not completed
1.6.2	Manage the creation and regulation of controlled parking spaces to provide convenience and accessibility.		
1.6.2.1	Provide and manage use of publicly accessible shared parking spaces to service multiple destinations within the CBD and on other Council sites in accordance with Council's Parking Policy.	✓	100%
1.6.3	Advocate for adequate public transport services to meet community needs within Burnie and improve efficiencies.		
1.6.3.1	Maintain an engagement with the CEO of Metro Tasmania on an annual basis.	✓	100%
1.6.4	Enhance opportunities for active transport.		
1.6.4.1	Develop an active transport strategy with a walking and cycling focus.	✗	Not completed

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Not completed ✗





Strategic objectives

- Well-developed health infrastructure and programs respond to and meet regional needs
- The importance of physical and emotional wellbeing is valued and actively adopted by the community
- A place where everyone feels accepted and participates freely in community activities

Burnie Ten and 321-GO kids’ race

The Heritage Burnie Ten went virtual in 2020 due to the COVID 19 gathering restrictions. This change of event was successful with over 1,050 people taking to the pavement with their own course to complete either 5km or 10km distances. In its 36th year, the Heritage Burnie Ten provided an opportunity for people around the state and country with the chance to participate in the annual event.

Over 700 children participated in the Health Care Insurance 321- GO kids’ race last year, a number just shy of previous years due to the impacts of COVID-19.

With community awareness increasing as to the benefits of becoming healthier and more active, both events provide an annual personal goal for young and old.

There were changes to the program in 2020 with restrictions in place limiting the amount of spectators allowed, and the removal of the kid’s fun area.

Despite the difficulties, a huge number of volunteers made up of longstanding committee members and community volunteers filled vital roles and took on

the challenge to not only make the event possible, but a huge success.

The Heritage Burnie Ten and HealthCare Insurance 321- GO kids’ race were organised by Council staff together with the Burnie Ten and 321-GO committees.

Burnie Farmers Market

Council continued to operate the Burnie Farmers Market in 2020-21 at Wivenhoe with markets held on the first and third Saturday of every month from 8am to 12 noon. The Market is a great place to buy fresh, local produce and chat with the maker who made or grew it for you.



2 AN INCLUSIVE AND HEALTHY COMMUNITY

Grants and Benefits

In accordance with section 77(2) of the Local Government Act 1993, Council is required to report the details of any grant or benefit provided.

Financial Assistance Grants		\$30,000	Business North West – grant funding for Promotions Committee
The following benefits were given in accordance Council’s Financial Assistance Policy, and resolutions of Council.		\$10,000	Burnie Arts Council – Paper on Skin
		\$4,500	Burnie Carols by Candlelight
\$317	Burnie Arts Council for website maintenance and support	\$1,500	Tasmanian Aboriginal Centre – youth dinner contribution
\$4,730	Burnie Coastal Art Group to replace the work room roof and support for rates	\$1,382	Tasmanian Special Children’s Christmas Party
\$1,272	Burnie Probus Club to purchase a new club computer	\$1,182	Morning Melodies
\$4,091	Emu Valley Rhododendron Gardens toward extension and function area renovation	\$1,156	Burnie West Rotary Club fundraising event
\$8,181	Natone Football Club to assist with costs to upgrade ground lighting	\$909	UTAS National Science Week
\$1,810	Penguin Rehab and Release to purchase wetsuits for volunteers	\$450	Koori Kids NAIDOC Week
\$864	Soroptimists International to purchase 100 trees to celebrate 100 years of service to the community	\$214	Senior Citizens – National Seniors Week
		\$322	Council on the Ageing
Other grants and sponsorships		Permit discounts and waivers to charitable and not for profit organisations	
The following benefits were given in accordance Council’s Financial Assistance Policy, Educational Bursaries and Awards Policy, and resolutions of Council.		The following benefits were given in accordance with Council’s Financial Assistance Policy.	
		\$141	Food licence permits
		\$46,848	Parking discounts and waivers
		\$603	Waste disposal waivers
		\$23,083	Community discounts on venue hire
		Remissions	
		The following benefits were given in accordance with Council’s Financial Hardship Policy, and Council’s annual rates resolution.	
\$2,500	Burnie Concert Band	\$8,567	Stormwater service charge remissions
\$2,500	Burnie Highland Pipe Band	\$19,008	Waste service remissions
\$2,500	City of Burnie Brass Band	\$165	Private conservation remissions
\$2,500	Emusicians	\$332,059	Rates and charges early payment discounts
\$2,493	Burnie Stringalong Club	COVID-19 Community Support Package	
\$2,294	Cooee to Camdale Coastcare	The following benefits were given in accordance with resolutions of Council:	
\$5,000	Emu Valley Rhododendron Garden	\$24,850	Waiving of insurance charges to community leases tenants
\$7,000	Health and Wellbeing Hub	\$7,865	Commercial rent relief waivers
\$785	Warrawee Women’s Shelter		
\$2,379	Burnie Men’s Shed		
\$3,600	Support to State Representatives (various)		
\$11,950	Educational bursaries		
\$13,440	Vouchers for Council volunteers		
Event support and in-kind benefits			
The following benefits were given in accordance with resolutions of Council, and through provision of equipment to charitable and not for profit organisations.			
\$20,000	Ten Days on the Island (event funding)		
\$4,021	Ten Days on the Island (in kind support)		
\$10,000	Auto Corsa – Hellyer NW Rally of Champions		
\$25,000	Business North West – establishment of Renew Burnie and place making activities		

Goals and objectives in relation to Public Health

Activity Overview

- To provide a capacity to monitor health and safety standards of the environment and in facilities providing food and personal services
- To deliver programs and services to facilitate an environment free from risk of environmental harm or nuisance
- To facilitate compliance with statutory requirements including licensing, registration, inspection, and enforcement actions as required
- Assist in the promotion of consistent public health services across the region through resource sharing programs such as the School Based Immunisation Program with neighbouring Councils

Aims

- To protect the health and safety of the community by having proper regard to:
 - The control and monitoring of effluent and waste discharge on-site
 - Health and hygiene standards of food premises
 - Pest control
 - Provision of immunisation and environmental health awareness programs
 - Administration and enforcement of relevant legislative and regulatory requirements

- To enhance the community awareness of environmental health and management issues
- To maintain a regular program of inspections and actions

Immunisations

Objective

To provide a program to immunise all children and at risk persons within the community, including staff flu vaccinations, in accordance with the National Health and Medical Research Council immunisation guidelines and in accordance with resource sharing activities with other north-west councils.

Actions

- As part of a shared services agreement, visit all secondary schools across the Burnie, West Coast, Waratah Wynyard and Circular Head municipalities and immunise students for Human Papilloma Virus (HPV), Diphtheria, Tetanus, Pertussis (DtPa) and Meningococcal ACWY
- Roll out the Immunisation program to all Grade 7 cohorts (HPV and DtPa) and Grade 10 cohorts (Meningococcal ACWY)
- Provide the Australian Immunisation Register with timely reports of all vaccinations given
- Provide Department of Health with timely reports of all vaccinations given
- A total of 1,142 vaccinations were administered for the year

Public health risk activities (body piercing, tattooing and other skin penetration procedures)

Objective

To ensure there are adequate systems in place to prevent the risk of cross contamination in premises used for skin penetration.

Actions

- Register and inspect all skin penetration premises within the municipal area in order to ensure those premises and their operators comply with the Tattooing Guidelines for Public Health Risk Activities. These activities include ear piercing, tattooing and body piercing.
- There are seven registered businesses within the city, covering ear piercing, tattooing, cosmetic tattooing, cosmetic therapies and body piercing activities.

Food Hygiene

Objective

To ensure food for human consumption is safe, wholesome, properly described and compliant with the Australian Food Standards Code and the Tasmanian Food Act 2003.

Actions

- Conduct regular inspections of all food premises that handle or sell food. There are currently 159 fixed food businesses and 30 statewide mobile food businesses. There were 99 one-off mobile food business registrations issued.

- Advise and educate on food handling procedures.
- Conduct food sampling in accordance with the requirements of the Department of Health.
- Continuation of food handler training sessions with food businesses and groups of food handlers.

The number of inspections carried out per year on a premise depends on its risk factor. Higher risk premises (such as hospitals and aged-care facilities) are subject to a food audit by independent auditors as well as inspection by Council staff, whilst

lower risk premises are inspected less frequently.

This year a total of 95 inspections of fixed premises and 5 inspections of mobile business were conducted. These numbers are down on previous years due to the cancellation of many community events where food is sold, due to the impacts of COVID.



Regulated systems (cooling towers)

Objective

- To ensure all cooling towers are operated and maintained in such a manner that they do not cause Legionella.

Actions

- Register all cooling towers in accordance with the Department of Health and Human Services Guidelines for the Control of Legionella in Regulated Systems.

Keep accurate records of the cooling towers to include:

- Type of cooling system
- Location
- Contact names of persons responsible for the cooling tower
- Water sampling results
- System maintenance

There are cooling towers operating at three separate sites, with all cooling towers subject to risk assessment prior to licensing.

Environment and health complaints

Complaints of a various nature continue to consume a significant amount of time to satisfactorily resolve.

The table below is a summary of the numbers and categories of complaints received throughout the year.

CATEGORY	COMPLAINT	NUMBER
Noise	Industrial and residential noise issues	29
Water	Oil and other pollutants in stormwater and recreational waters	6
Air	Domestic wood heaters, burn-off practices, spray painting, wood fibre dust and dust from land development practices	23
Solid Waste	Inappropriate disposal of household garbage, car bodies and demolition waste, etc	13
Food Complaints	Poor food handling, contaminated food	14
TOTAL		85

Recreational water quality

Objective

To ensure water used for primary contact activities such as swimming and other direct water sports are sufficiently free from pathogenic organisms to protect the health and safety of the user.

- The monitoring of these waters has been carried out in accordance with the Recreational Water Quality Guidelines 2007 over the summer period for the presence of faecal coliforms

All samples taken this year were in compliance with the limit of 140 enterococci/100ml set by the Recreational Water Quality Guidelines 2007, demonstrating the municipality's excellent water quality.

Actions

- Identify areas popular for recreational water usage within the municipality

WATER SAMPLING DETAILS								
LOCATION	10 Nov 2020	24 Nov 2020	8 Dec 2020	15 Dec 2020	5 Jan 2021	18 Jan 2021	1 Feb 2021	16 Feb 2021
Cooee Beach (West End)	<10	10	10	<10	<10	<10	10	<10
Cooee Beach (East End)	<10	<10	<10	<10	<10	<10	<10	<10
West Beach (West End)	<10	<10	<10	31	<10	<10	41	10
West Beach (East End)	<10	<10	10	<10	<10	<10	10	<10
South Burnie (Yacht Club)	10	75	<10	<10	41	<10	30	120

Public swimming pools and spa pools

Objective

To ensure all public pools and spa pools are operated so as to protect the health and safety of those using the facility.

Actions

- Take regular water samples to ensure compliance with the Microbiological Criteria for swimming pools

There are five public swimming pools and one spa of various sizes located in Burnie. All are sampled on a monthly basis while operational, for heterotrophic colony count, thermotolerant coliforms and Pseudomonas Aeruginosa.

There have not been any pools closed during the year due to non-compliance, however occasional readings above the guideline recommendation required resampling. Corrective action was taken followed by resampling, which showed the corrective action had been effective.

FUTURE DIRECTION 2 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
2.1	WELL-DEVELOPED HEALTH INFRASTRUCTURE AND PROGRAMS RESPOND TO AND MEET REGIONAL NEEDS		
2.1.1	Continue to advocate for Burnie to be the north west centre for health services.		
2.1.1.1	Maintain an engagement with the Minister for Health by seeking six monthly written updates.	✓	100%
2.1.2	Continue to advocate for strong health programs and services that meet the needs of the community.		
2.1.3	Maintain effective and supportive relationships with non-governmental health agencies.		
2.2	THE IMPORTANCE OF PHYSICAL AND EMOTIONAL WELLBEING IS VALUED AND ACTIVELY ADOPTED BY THE COMMUNITY		
2.2.1	Facilitate a suite of family-focused activities that promote wellbeing and healthy lifestyles.		
2.2.1.1	Run the Burnie Challenge as an annual event.	✓	100%
2.2.1.2	Run the Burnie Ten and 321Go children's footrace event.	✓	100%
2.2.2	Encourage community-driven initiatives that focus on developing healthier lifestyles and improved emotional wellbeing.		
2.2.2.1	Assist in development and implementation of a Local Drug Action Plan.	✓	100%
2.3	A PLACE WHERE EVERYONE FEELS ACCEPTED AND PARTICIPATES FREELY IN COMMUNITY ACTIVITIES		
2.3.1	Promote the improvement of equal access across various types of barriers that prevent participation.		
2.3.1.1	Implement the Building Bridges program.	✓	100%
2.3.1.2	Implement the Stronger Places Stronger People program.	✓	100%
2.3.1.3	Implement the Regional Employment Trial.	✓	100%
2.3.2	Support initiatives aimed at improving social outcomes by removing barriers to participation in learning and employment opportunities.		
2.3.2.1	Provide support to local and regional events that provide positive social and economic benefits to Burnie.	✓	100%
2.3.2.2	Support the role of Burnie Works in working together to drive positive change in our community.	✓	100%
2.3.3	Promote volunteerism as a lifestyle choice.		
2.3.3.1	Acknowledge the role of volunteers and their contribution towards social capital and community wellbeing by telling their stories on Council's Facebook page and inviting them to a dinner with Councillors.	✗	Not completed
2.3.3.2	Host a Volunteers Thank You event.	✓	100%
2.3.4	Promote inclusiveness and participation within identifiable groups.		
2.3.4.1	Implement the Youth Development Strategy.	✓	100%
2.3.4.2	Develop activities with the local Aboriginal community to support the aims of Reconciliation Australia.	✓	100%
2.3.5	Assist those who assist the community.		
LEGEND: Completed ✓ Ongoing ► In progress ► Deferred or not pursued ► Not completed ✗			

Strategic objectives

- Education is valued and invested in
- The education providers work together and are responsive in meeting the learning needs of the community
- The community is engaged in education and values learning from the early years and throughout life
- Our community is skilled and able to manage change and meet global, regional and local challenges
- Opportunities exist for people to achieve their dreams and potential

Bursaries and awards

The Educational Bursaries and Awards Policy has been developed by the Council to invest in young people within the Burnie community by encouraging their educational development. This policy aims to support young people with their studies at the University of Tasmania (UTAS) and encourage students in other levels of education by awarding excellence in leadership and positively contributing to the values of the school.

A total of \$11,950 was awarded last year under this policy.

UTAS Development at West Park

The construction of the new University Campus at West Park commenced in October 2019 and was completed in September 2021.

Burnie City Council recognises the importance of, and supports life-long learning within the Burnie community. Council is proud to have partnered with UTAS in developing the purpose built campus in Burnie which will deliver enhanced higher educational opportunities for our region.

A Burnie Works public art project



Mayor Steve Kons at the opening of the University of Tasmania's Cradle Coast Campus



Burnie Works

The Burnie City Council through Burnie Works has made significant progress in the past year despite the challenges posed by the COVID 19 pandemic.

The ability to respond and connect with community and key stakeholders has allowed the collective impact initiative to gain broader awareness and ownership in the Burnie community, and with strategic partners.

The Learning Circle, which is part of the Stronger Places, Stronger People process for collective impact annual learning took place on 18 February 2021, with the outcomes embedded into practice, including increasing Tasmanian Aboriginal cultural competency in pataway Burnie. Members of the board, working groups, strategic partners and community informed this progression.

Burnie Works is funded by Federal Government, State Government and Council in addition to philanthropic partners, and works across several focus areas. In the last 12 months there have been case studies, evaluation and progress reported on in the following key focus areas:

1. Education

Dream BIG Grade 5 Higher Education Visits and Job Brainstorming Sessions took place in Term 1 2021 at Hellyer College and the University of Tasmania. Grade 6 students' Higher Education Visits took place for students who were unable to participate due to COVID in 2020. 115 year 5/6 students were placed in workplaces of their career choice, from science laboratories and wildlife parks to a doughnut shop.

BIG had a successful stream of Up Close and BIG sessions including a face-to-face panel discussion with creative designers For the People at the Burnie Arts and Function Centre. Between July 2020 to July 2021 other BIG sessions included:

- Rosalie Martin, Speech Pathologist
- Michael Van Balen, Principal Australian Maritime College

- Christopher Gwynne, Engineer at Hydro Tasmania
- Kellie Walker, Audiologist

The BIG Committee welcomed new members Jackie Harvey, Luke Wescombe, Richard Ingram and Rochelle Cunningham. Shona Arnold became the new chair in December 2020 and work has begun on a new Strategic Plan.

Finding their Place was a response to the impacts of COVID-19 on VET students completing their workplace requirements for study in 2020. It was a campaign that helped 90 students complete course requirements by engaging the industry and community in their plight.

2. Wellbeing

The Local Drug Action Team (LDAT) have co-created a booklet with community members with lived experience as part of the 'Know the Risks' Community Action Plan. The launch of the drug and alcohol resource will incorporate a workshop learning component for community members.

A Social Recovery Campaign using creative tools to share stories from the Burnie community ran over the past year. A sculpture toured 10 public sites with resources, activities, and workshops to promote wellbeing and resilience in a COVID pandemic. A set of Burnie Works Survival Cards were created using the community reflections of strategies for self-care in times of challenge. The cards are being used in group work, therapeutic settings and with local families in Burnie and interstate.

Several community events were hosted by Burnie Works including Havenview Community Connections, International Women's Day Luncheon, Recharge lunches and the Burnie Works rebrand launch - 3 days of learning and celebration. Youth activities were co-facilitated with Youth Family and Community Connections.

CAPITOL (Critical Age Periods in the Trajectory of Obesogenic Lifestyles) a community-based, community-driven project that aims to build capacity on the north-west coast of Tasmania to prevent obesity more effectively has made inroads into their research. The project is funded by the Federal Government's MRFF (Medical Research Future Fund) Keeping People Out of Hospital and is facilitated by the University of Tasmania.

3. Child Youth Families

Burnie Families Community Circle is an opportunity for Burnie parents and guardians, family support workers, community services, educators and other guests to meet monthly and share lunch. It continues to progress ideas for building positive futures for Burnie families. The group works on emergent topics and has contributed to the State Government's Child Youth Wellbeing Strategy.

As part of this Strategy, Burnie Works provides systems mapping, evaluation and communication support to the First 1,000 Days initiative, driven by a Steering Group from the Burnie Child and Family Centre.

The Youth Council came together on 25 March 2021 and appointed Youth Mayor Danielle Jones (Parklands High School), Deputy Youth Mayor Jai Mollison (Burnie High School) and Deputy Youth Mayor (Junior) Oliver Ebdon (Romaine Park Primary School). The group has spent time learning more about areas that interest them, including creating hampers for homeless people with the Salvation Army.

Youth Making Changes Around Burnie (YMCAB) is a platform administered by Burnie Works to promote youth engagement and share youth voice. Burnie Works attended the Burnie Youth Expo in May 2021, creating a visual story of Burnie's youth voice. Burnie Works is an active part of the Northwest Action for Youth (NWAY), which meets quarterly.

4. Employment

The Future Jobs and Training Expo was held on 11 February 2021, with over 150 people in attendance. Over 40 stakeholders attended a pre-expo workshop hosted by James McCormack on the challenges faced by industry, training and employment organisations during and post COVID.

The Employment Partnership Group (EPG) have mapped the employment and training system in Burnie and identified priority areas for change.

Tasmania Community Funding has been secured for a Youth Pathways Project which will provide supported internships in the Burnie region over the next two years.

5. Building Capacity

Tasmanian Aboriginal Centre Cultural Competency Training was held from March to July 2021. 90% of participants have reported changed work practices due to learnings that have come from this training.

Justice was added as an additional focus area for Burnie Works in February 2021 with the formation of a Justice Working Group. The group has undertaken a system mapping exercise and begun looking at restorative justice models for youth in Burnie.



FUTURE DIRECTION 3 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
3.1	UTAS IS A STRONG LEADER IN THE PROVISION OF EDUCATION AND RESEARCH IN THE BURNIE REGION		
3.1.1	Partner with the University of Tasmania including the Rural Clinical School to maximise the growth of the UTAS Cradle Coast Campus.		
3.2	THE EDUCATION PROVIDERS WORK TOGETHER AND ARE RESPONSIVE IN MEETING THE LEARNING NEEDS OF THE COMMUNITY		
3.2.1	Promote learning pathways.		
3.2.2	Encourage opportunities that optimise the use of assets and resources for education.		
3.2.2.1	Implement the progressive stages under the Heads of Agreement with UTAS on the land at West Park.	▶	80%
3.2.3	Encourage partnerships between education providers and industry that ensures training is matched to the employment needs of the region.		
3.3	THE COMMUNITY IS ENGAGED IN EDUCATION AND VALUES LEARNING FROM THE EARLY YEARS AND THROUGHOUT LIFE		
3.3.1	Invest in programs that develop the potential of our children.		
3.3.1.1	Actively participate with UTAS on Science Week activities.	✓	100%
3.3.2	Develop child care centres as family service hubs.		
3.3.3	Encourage initiatives to improve our education retention rates and promote the value of education.		
3.3.4	Encourage initiatives that provide opportunities for lifelong learning.		
3.4	OUR COMMUNITY IS SKILLED AND ABLE TO MANAGE CHANGE AND MEET GLOBAL, REGIONAL AND LOCAL CHALLENGES		
3.4.1	Improve the resilience of the Burnie community.		
3.4.2	Advocate for access to relevant professional development and up-skilling opportunities.		
3.4.2.2	Work with University College and TAFE to develop courses to build capacity of Local Government and Community.	✓	100%
3.5	OPPORTUNITIES EXIST FOR PEOPLE TO ACHIEVE THEIR DREAMS AND POTENTIAL		
3.5.1	Celebrate the successes of people who have excelled in their field.		
3.5.2	Contribute to an optimistic outlook by promoting the positive stories within our community.		

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗



4

A SECURE, INNOVATIVE AND DIVERSE ECONOMY

Strategic objectives

- A globally competitive business community, focused on the development of niche and premium products
- A highly skilled workforce with a focus on innovation and entrepreneurship
- A welcoming and memorable visitor experience on the edge of adventure
- The City of Makers renowned for its niche industries, specialty manufacturing and artisanship
- The opportunities offered by contemporary communications technology are maximised
- There are increased opportunities for people to participate in paid and/or unpaid work

COVID-19 Support

The impacts of the COVID-19 pandemic which commenced in March 2020 have been sustained and are expected to continue for some time. The restrictions have been challenging on a range of levels, greatly impacting tourism, business operators and events reliant on visitation and patronage.

Throughout 2020-21 Council continued to implement its community support package, including:

- A 0% rate increase on general rates for the 2020-21 financial year
- A deferral of the rates payment instalment dates for the 2020-21 financial year
- Introduction of a financial hardship policy for eligible ratepayers experiencing hardship

- Financial hardship assistance to eligible commercial tenants demonstrating a business downturn
- Waiving of winter sports fees in 2020-21
- Waiving of community lease insurance charges for 2020-21
- Waiving of food shop licence fees in 2020-21
- Recovery initiatives following the lifting of restrictions, such as:

- First hour free parking in the Marine Terrace car park
- Free green waste entry for three months
- Development of a promotions and events program to support community recovery

Council acknowledges that the impacts of COVID-19 are ongoing and will continue to monitor the situation to ensure that we are able to adapt to any changing or emerging issues as they arise.

FUTURE DIRECTION 4 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
4.1	A GLOBALLY COMPETITIVE BUSINESS COMMUNITY, FOCUSED ON THE DEVELOPMENT OF NICHE AND PREMIUM PRODUCTS		
	Support the growth of the Burnie economy through the principles of the Burnie Economic Development Strategy and the Settlement and Investment Strategy.		
4.1.1	Support new and expanding businesses through the application of the Assistance to Industry and Business Policy.	✓	100%
4.1.1.1	Work to identify initiatives under the Welcoming Cities program that promote Burnie's liveability, for implementation in 2021-22.	✗	Not completed
4.1.1.2			
4.2	A HIGHLY SKILLED WORKFORCE WITH A FOCUS ON INNOVATION AND ENTREPRENEURSHIP		
4.2.1	Build opportunities for innovation and entrepreneurship to flourish.		
4.3	A FIVE-STAR VISITOR EXPERIENCE ON THE EDGE OF ADVENTURE		
4.3.1	Promote Burnie as a hub for a diverse range of tourism experiences within the region.		
4.4	THE CITY OF MAKERS RENOWNED FOR ITS NICHE INDUSTRIES, SPECIALTY MANUFACTURING AND ARTISANSHIP		
4.4.1	Develop initiatives that strengthen the Makers of Burnie brand and align with the Tasmanian brand.		
4.5	THE OPPORTUNITIES OFFERED BY CONTEMPORARY COMMUNICATIONS TECHNOLOGY ARE MAXIMISED		
4.5.1	Advocate for regional access to current technology, communications services and infrastructure.		

LEGEND: Completed ✓ Ongoing ► In progress ► Deferred or not pursued ✗ Not completed



5

A NATURAL AND BUILT ENVIRONMENT THAT IS RESPECTED AND CARED FOR

Strategic objectives

- Our natural resources are protected and enhanced
- The region develops and uses renewable energy sources
- A strong level of participation and collaboration in community based environmental protection and conservation groups
- A region that is energy, water and waste efficient
- A built environment that is valued, reflects our past and embraces our future

Weed management

The identification and management of declared weed infestations on public and private land remained a priority for Council in 2020-21. Extensive blackberries were controlled in all rural areas in spring and autumn. A large section of crack willows were removed on Poimena Road and a small area of willows were controlled at Fern Glade Road Reserve. Other areas of priority weed control were Montello gully, Burnie Park, Romaine Reserve, Shorewell Creek, Alexander Creek, Cooe Creek and Fern Glade Road Reserve. A drone was used to control pampas grass on Round Hill Reserve.

Council continues to engage with landowners and managers to provide advice and to source assistance for effective weed management and the rehabilitation of cleared natural areas by planting of appropriate local native species.

Ongoing works continued with TasTAFE. Council assisted Conservation and Land Management students with practical on-ground weed management work at Romaine Reserve and Blythe River Reserve, and revegetation planting at Shorewell Creek. Council have continued weed control works in Romaine,

Shorewell, Alexander and Cooe Creeks and Montello gully.

Weed management programs have been successfully funded under the Tasmanian Weed Action Fund and will commence in 2021/2022. The major grant round application was for gorse and English broom control along and adjacent to the Ridgley Highway. Council will co-ordinate the weed control works and partner with the Department of State Growth, Forico, TasRail and private land owners to continue combined efforts to reduce the impacts caused by these declared weeds.

Another partnership in weed control, has been the successful grant for Spanish Heath control within five councils along the coast from Devonport to Circular Head. This project is a collaboration between the five councils, Department of State Growth, TasNetworks, Taswater, TasRail, Tasmania Parks and Wildlife Service and private landowners. Within our municipality, we will work with private landowners around Algona Avenue providing advice and offering herbicide and personal protective equipment to control Spanish Heath.

Students (pictured) from Tas TAFE in Burnie enrolled in the Conservation and Land Management course helped plant for a day at Shorewell Creek.



Waste Management

Council provides a range of waste management services to the Burnie community including:

- A kerbside waste collection
- A kerbside recycling collection
- Commercial, public place recycling and litter bin collections in commercial and CBD areas
- Operation of the Burnie Waste Management Centre in Mooreville Road, which includes a tip shop, resource recovery loop and a waste disposal/transfer shed. The site is arranged to provide customers the best opportunity to recycle and consider reuse before disposal to landfill

Waste is disposed at the waste transfer shed and then sorted to recover as much re-use and recyclable product as possible before being loaded and transferred to the Dulverton Regional Landfill site.

In 2020-21 13,289 tonnes was disposed to landfill which is higher than in recent years, primarily due to the increased building, home renovation and construction stimulus in response to COVID-19. In total 9,393 tonnes of recoverable and re-use product was diverted from landfill. Our community can be proud of a solid diversion rate of 41%, which is well on the way to meeting the north-west regional target of 50% diversion by 2025.

During the year Council undertook several projects to improve site functionality:

- Construction of an improved street sweeper dump point, to meet higher environmental discharge standards
- Improvements to the resource recovery loop by providing a bundled area for cooking oils, batteries and other liquids

- Signage at the leachate treatment wetlands to identify treatment cells and pipework valves
- Extension and upgrade to the wetlands operations shed

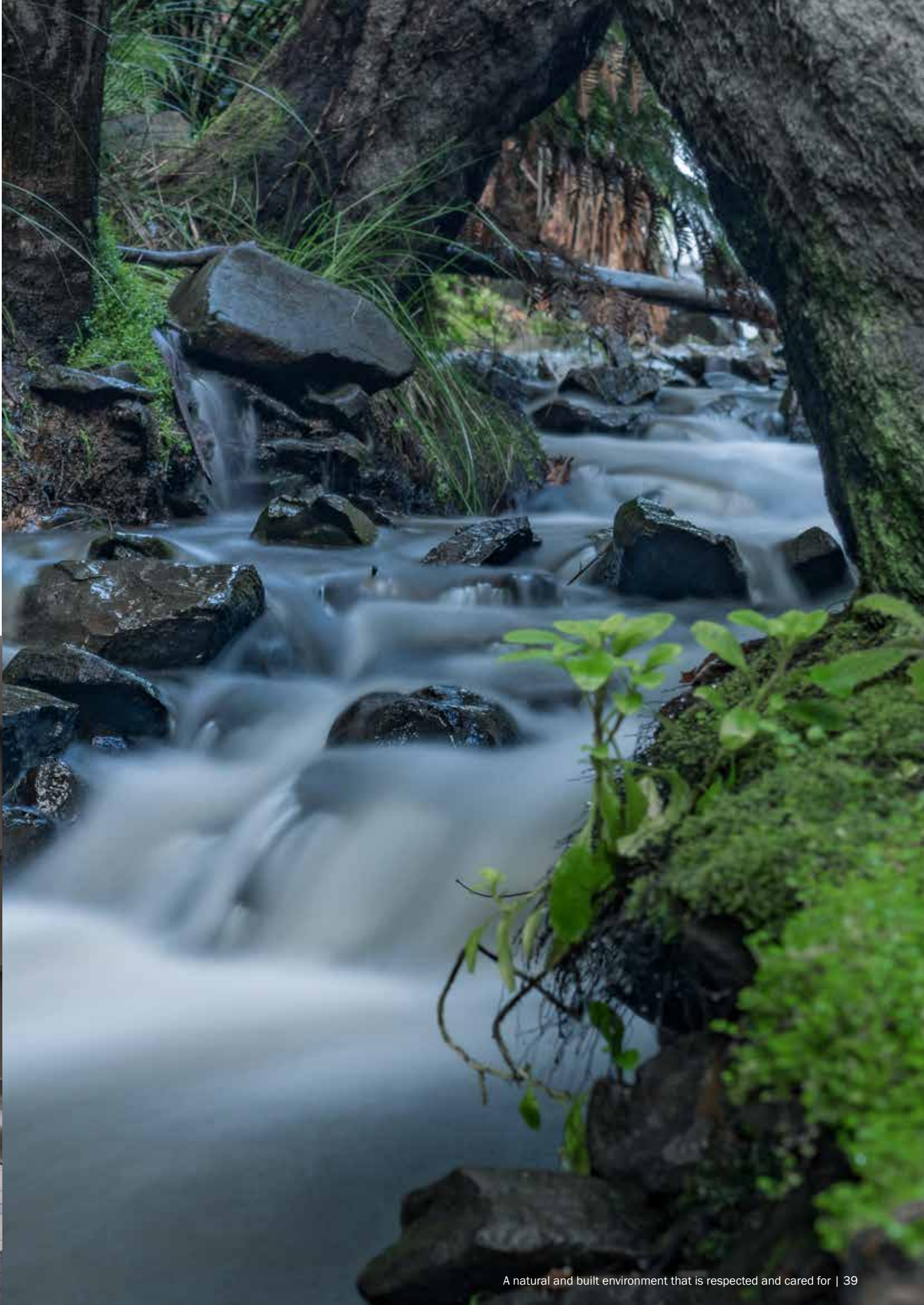
The free kerbside hard waste collection was conducted in November 2020 and 210 tonnes of material was collected, 85 tonnes of which was recyclable. Council conducted an operational review of the hard waste collection service and has determined to replace it next year with a week of free drop off to the waste transfer station, specifically targeting large hard waste items that cannot be placed in wheelie bins.

The tip shop, operated by City Mission, continues to provide a great avenue for disposing of unwanted items in good condition, allowing them to be re-used or re-purposed. Proceeds from City Mission sales are directed to supporting their charitable and social needs services for our community.



Council installed a recycling hub at its City Offices.

Pictured opposite - Burnie Park is divided by a natural waterway flowing over Oldaker Falls



Tasmanian Planning Scheme

Burnie Council was the first local government area to complete transition to the statewide planning scheme when the Tasmanian Planning Scheme came into effect for the Burnie municipal area on 22 July 2020. The scheme applies to all use and development of land and replaced the former interim planning scheme.

Planning Permits

Council received 206 applications for permits required under the planning scheme, comprising 190 use or development applications and 16 applications for subdivision of land.

48 applications lodged in 2019-20 were carried over for determination.

Applications covered a range of use and development, with continued activity in the small to medium residential sector, redevelopment, and commercial and recreation uses.

185 permit applications were determined in the period from 1 July 2020 until 30 June 2021.

184 permits were granted and 1 refused. 27 permit applications were withdrawn.

42 applications remain undetermined at 30 June 2021. There were no appeals on a planning permit decision.

The average determination time was 28 days for a discretionary permit application and 5 days for a permitted permit application against the statutory maximum of 42 day and 28 days respectively.

Council made a number of submissions to state government during the year providing comment on draft proposals for changes to land use planning systems.

Building and plumbing activity

Burnie's building and plumbing approval and notified work activity for 2020-21 involved a combined value of \$129.3M.

The value and number of building projects demonstrates an upsurge in building activity driven in largely by government stimulus and assistance programs.

The building values reported do not represent the total value of building work in the Burnie municipal area because the Building Act 2016 does not require permits for all forms of building work.

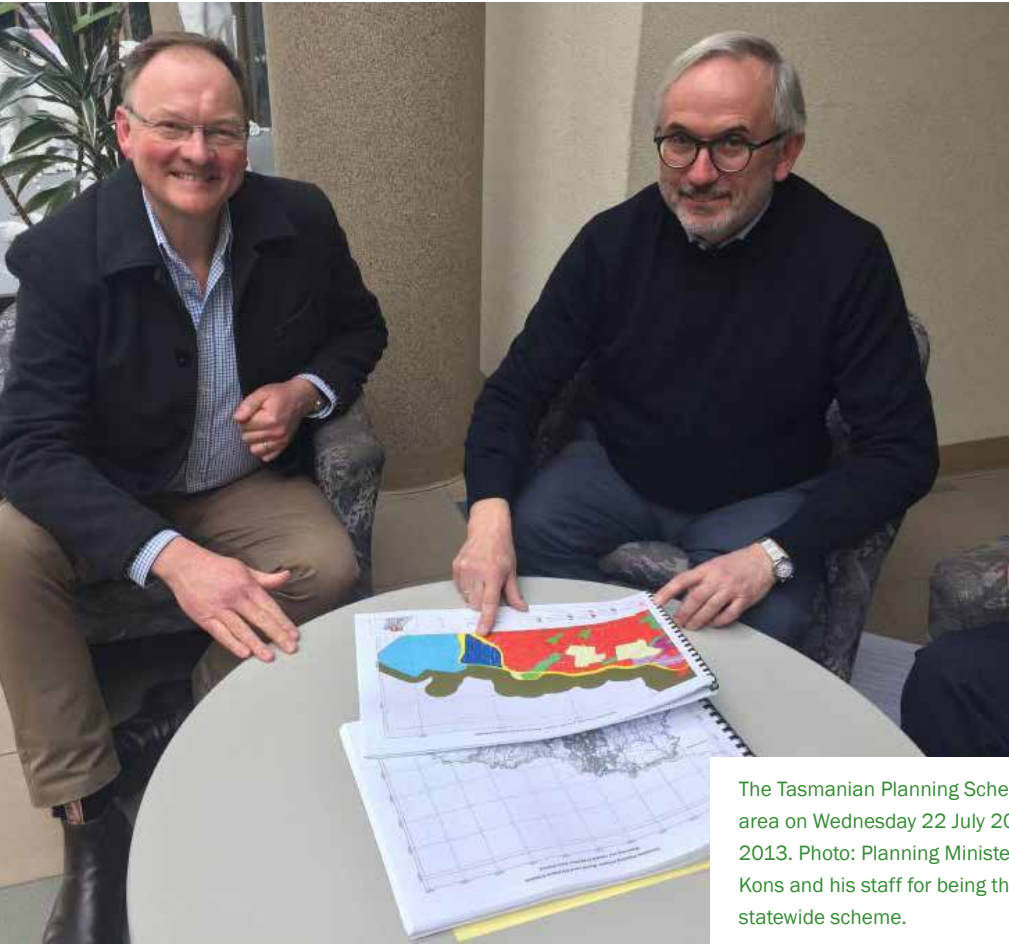
Residential building work in Burnie for new dwellings, and alterations and extensions to existing dwellings had a total value of \$74.6m.

Burnie's commercial and industrial building work had a value of \$47.1m.

The remaining \$7.6m was made up of non-habitable structures such as sheds, retaining walls and other miscellaneous structures.

274 building permits and notified works were recorded from 1 July 2020 until 30 June 2021.

215 plumbing permits, certificates of likely compliance and notified works were recorded from 1 July 2020 until 30 June 2021.



The Tasmanian Planning Scheme came into effect within the Burnie municipal area on Wednesday 22 July 2020 to replace the Burnie Interim Planning Scheme 2013. Photo: Planning Minister Roger Jaensch congratulated Burnie Mayor Steve Kons and his staff for being the first in the state to start planning under the new statewide scheme.

FUTURE DIRECTION 5 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
5.1	OUR NATURAL RESOURCES ARE PROTECTED AND ENHANCED		
5.1.1	Recognise and protect those areas that are formally protected.		
5.1.2	Assist in the sustainable use of natural resources including agricultural land, forests, minerals, water, air and natural landscapes.		
5.1.2.1	Review Council's Stormwater Systems Development Plan and in conjunction with the review develop an urban waterways improvement strategy.	▶	50%
5.2	THE REGION DEVELOPS AND USES RENEWABLE ENERGY SOURCES		
5.2.1	Support opportunities for both commercial and private generation of renewable energy.		
5.3	A STRONG LEVEL OF PARTICIPATION AND COLLABORATION IN COMMUNITY BASED ENVIRONMENTAL PROTECTION AND CONSERVATION GROUPS		
5.3.1	Support communities that care for and protect our environment.		
5.3.1.1	Support community environmental groups such as Friends of Little Penguins, Bushwatch, Burnie Coastal Care Group, Upper Natone Reserve Committee, Friends of Fernglade, and Clean Up Australia.	✓	100%
5.4	A REGION THAT IS ENERGY, WATER AND WASTE EFFICIENT		
5.4.1	Support initiatives that promote energy efficiency.		
5.4.2	Support the appropriate and efficient use of various water resources.		
5.4.3	Support the State and regional strategies in waste reduction.		
5.4.3.1	Review Food Organics Garden Organics (FOGO) service delivery model and costs assumptions in concert with the Cradle Coast Waste Management Group.	▶	60%
5.5	A BUILT ENVIRONMENT THAT IS VALUED, REFLECTS OUR PAST AND EMBRACES OUR FUTURE		
5.5.1	Ensure the use and development of land enables communities to provide for their social, economic and cultural well-being and for their health and safety, while maintaining the potential for land to meet reasonably foreseeable needs, without risk to the life supporting capacity of land, air and water.		
5.5.2	Ensure the form and layout of settlement provides attractive, convenient, efficient, healthy, pleasant and safe urban and rural places in which people live, work or visit.		
5.5.3	Plan for or make available adequate community and utility infrastructure assets to support economic prosperity and liveable settlements.		
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			

6 A REGIONAL HUB



Strategic objectives

- Burnie is the community and commercial services centre for the broader North-West region
- Effective, efficient and integrated transport linkages service and connect Burnie with the state, region and world
- The City provides leadership and works collaboratively on regional strategic issues

Tas Communications

Tas Communications Unit Trust (the Trust) was established in August 2002 as a wholly owned entity of Burnie City Council. Its main focus is to provide IT support to local government and other business customers in the areas of network services, internet services and managed services. In 2020-21, as the sole owner, the Council made the decision to wind up the company and unit trust, and return services to Burnie City Council, including the transfer of existing employees to the Council.

Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2021 were:

- Simon Overland
(Chairman and Secretary)
- Steven Cambridge
(Independent Director)

Financial performance and position

The Trust recorded a favourable result for the year with an operating surplus of \$129,849 compared with a surplus of \$141,547 in 2020. The Trust had net assets of \$2,232,581 as at 30 June 2021 compared with \$2,137,305 in 2020. The Trust invested \$8,313 in telecommunications and information technology assets throughout the year.

The Trust employed four full-time equivalent employees as at 30 June 2021 (four in 2020).



Burnie Airport Corporation

The Burnie Airport Corporation (the Trust) was established in December 2001 and is 51% owned by the Burnie City Council (BCC) and 49% owned by a private sector partner, Australian Regional Airports (ARA). The Trust acquired the Burnie Airport from the Burnie Port Corporation in 2001. The purpose of the Trust is to provide sustainable infrastructure for a regular, reliable carrier, servicing the greater Burnie region.

Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2021 were:

- Patrick Earle
(Chairman, BCC Director)
- Steven Pickering
(BCC Independent Director)
- John Nissen
(ARA Director)
- Rod Sullivan
(ARA Director)

Financial performance and position

The Trust recorded an operating profit of \$649,285 for the year compared to an operating profit of \$948,239 in 2020. Loan principal was reduced by \$450,000 (net) during the period. The Trust had net assets of \$6,384,760 as at 30 June 2021 compared with \$6,384,760 in 2020.

The Trust employed 3.25 full time equivalent employees as at 30 June 2021 (2020: 3.25 full time equivalents).

FUTURE DIRECTION 6 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
6.1	BURNIE IS THE COMMUNITY AND COMMERCIAL SERVICES CENTRE FOR THE BROADER NORTH-WEST REGION		
6.1.1	Promote Burnie as an attractive investment choice.		
6.1.2	Maintain and enhance key community facilities that serve the broader region for cultural recreational and community purposes.		
6.1.3	Advocate for the ongoing and expanded representation of government agencies and services in Burnie that address community needs and provide necessary infrastructure and support to the broader region.		
6.2	EFFECTIVE, EFFICIENT AND INTEGRATED TRANSPORT LINKAGES SERVICE AND CONNECT BURNIE WITH THE STATE, REGION AND WORLD		
6.2.1	Maintain an active focus on the critical importance of the port and rail operations to the broader region.		
6.2.2	Advocate for retention of a regular air passenger and freight service from Burnie to the mainland and to King Island.		
6.2.2.1	Maintain a majority ownership in the Burnie Airport Corporation.	✓	100%
6.2.3	Advocate for the planning and development of strengthened strategic transport linkages to other major centres in the region.		
6.2.3.1	Advocate for the development of a long-term plan for the Bass Highway link between Burnie and Wynyard.	✓	100%
6.3	THE CITY PROVIDES LEADERSHIP AND WORKS COLLABORATIVELY ON REGIONAL STRATEGIC ISSUES		
6.3.1	Advocate for the community on issues of local and regional importance.		
6.3.2	Encourage initiatives to promote regional cooperation for both regional benefits and maximising efficiencies.		
6.3.2.1	Meet at least annually with the Cradle Coast Authority to maintain dialogue on matters of regional significance.	✓	100%
6.3.2.2	Participate in the Tasmanian Visitor Information Network.	✓	100%
6.3.2.3	Provide technical tasks and support service in school and community based immunisation programs to adjacent municipal districts under resources sharing arrangements.	✓	100%
6.3.2.4	Provide support to implement the Sustainable Murchison 2040 Plan.	✓	100%
6.3.2.5	Provide support to implement the Cradle Coast Regional Futures Plan.	✓	100%
6.3.2.6	Support the development and implementation of the Cradle Coast Regional Events Strategy.	✓	100%
LEGEND: Completed ✓ Ongoing ► In progress ► Deferred or not pursued ✗			



7

AN ENGAGING AND ACCOUNTABLE LEADERSHIP FOCUSED ON A STRONG FUTURE

Strategic objectives

- A Council that provides engaging and effective leadership to Burnie
- Council and the community are informed and engaged on issues of local importance
- Council is compliant in all areas and carries out the role of regulatory enforcement in a fair and effective manner
- A sustainable, viable financial future is assured and accountability is demonstrated through open and transparent processes
- A sustainable long term future is planned through the management of Council's infrastructure and assets
- A culture of continuous improvement that adapts well to change and promotes the value of customer service excellence
- Council has a strong and positive work culture that embraces teamwork and shared values
- A best practice approach is taken to managing risk in the community and providing a safe work environment

Donations of land

In accordance with section 72(1)(da) of the Local Government Act 1993, Council is required to disclose any donations of land made throughout the year, including the name of the recipient, the reasons for the donation and the value of the land. In 2020-21 there were no donations of land made by the Council.

Code of Conduct complaints

In accordance with section 72(1)(ba)(bb) of the Local Government Act 1993, Council is required to report the number of Code of Conduct complaints that were received, and the number that were upheld or partially upheld throughout the financial year, and the total costs met by the council during the financial year in respect of all code of conduct complaints dealt with.

In 2020-21 there were no code of conduct complaints received. One code of conduct complaint from 2018-19 remains open following a second appeal process, and the matter was not finalised in 2020-21. Therefore no complaints were upheld or partially upheld in 2020-21.

Council's expenses in dealing with code of conduct complaints during 2020-21 were \$954.50. An insurance excess of \$5,000 relating to this matter was paid in 2018-19. Panel costs of \$9,326.67 were paid in July 2021.

Complaints under Customer Service Charter

In accordance with section 339F of the Local Government Act 1993, Council is required to disclose the number and nature of complaints it received under the provisions of the Customer Service Charter. During 2020-21, five complaints were received relating to standards of service under the Charter:

- Three complaints related to failure to adhere to Council's service standards
- One complaint related to equal opportunity access
- One complaint related to lack of community consultation (petition)

Employer of Choice

Burnie City Council successfully gained the Employer of Choice status in November 2011 and was re-accredited in 2015 and again in 2020. This award recognises specific programs and policies that Council has put in place to help create an accountable and equitable work environment and a positive and supportive organisational culture.

**employer
of choice**

Public Interest Disclosures

In accordance with section 86 of the Public Interest Disclosures Act 2002, Council is required to report the number and types of public interest disclosures. There were no disclosures reported during 2020-21. Council's Public Interest Disclosure Procedures are available at www.burnie.net

LGAT

Council is currently a member of the Local Government Association of Tasmania (LGAT). LGAT is the voice of Local Government in Tasmania and represents all Tasmanian councils.

LGAT provides support to councils so that they are well placed to serve their communities. This support comes in the form of providing specialist services to councils, including policy and strategic support and information and learning for local government elected members and officers.

LGAT also coordinates the Tasmanian Local Government Awards for Excellence, the annual Tasmanian Local Government Conference and LGAT Assist. Council's annual membership fee paid to the Association in 2020-21 was \$51,882 (2019-20: \$51,224).

Emergency management

Council has a statutory responsibility under the Emergency Management Act 2006 to undertake various aspects of planning, preparation, response and recovery to support our community in times of emergency. Council has an Emergency Management Coordinator and Deputy Coordinator which are ministerial appointments.

The Western Municipal Emergency Management Committee (incorporating Burnie City Council, Circular Head Council and Waratah/Wynyard Council) is a combined area committee established to support the effective delivery of emergency management arrangements in each of the municipalities in partnership with key emergency management agencies and stakeholders.

A significant focus for all stakeholders in the emergency management space has been the ongoing management of the threat of further COVID-19 outbreaks in the state.

Council has contributed to ongoing planning and preparedness activity and training, and maintains an active focus on ensuring it has a current action plan to respond to its responsibilities in the event of an outbreak.

Council has and continues to support social recovery needs in the community and participates in regional social recovery planning.

Fortunately, with the exception of some

heavy storms, there have been no significant impacts on the community associated with weather events and bush fires during the year.

Council partnered with the Tasmanian Fire Service in supporting a number of Bush Fire Ready neighbourhood events in early 2021 which provided an opportunity for the community to improve awareness of bushfire risks and how they can prepare themselves to survive a bushfire.

The other aspect to Council's Emergency Management role is to provide support to the Burnie Volunteer SES Unit. Council has a close working relationship with the local unit and acknowledges the key role the unit plays in support of emergency response and rescue activities in the Burnie and wider communities.

TasWater

At 30 June 2021, Council held a 3.99% ownership interest in 'TasWater' (2020: 4.03% which is based on Schedule 2 of the Corporation's Constitution, reflecting the Council's voting rights. Throughout 2020-21 Council received \$414,000 in distributions from TasWater (2020: \$414,000). Council will continue to derive returns in the form of dividends, guarantee fees and tax equivalents from the entity and uses those funds to minimise rate increases to the community.

The objectives for TasWater prescribed in the Water and Sewerage Corporation Act 2012 are to:

- Efficiently provide water and sewerage functions in Tasmania
- Encourage water conservation, the demand management of water and the re-use of water on an economic and commercial basis
- Be a successful business and:
 - Operate its activities in accordance with good commercial practice and
 - Deliver sustainable returns to its Council members and
 - To deliver water and sewerage services to customers in the most cost-efficient manner

Special committees

BURNIE AUSTRALIA DAY SPECIAL COMMITTEE

Council Representative: Cr Ken Dorsey and Cr Teeny Brumby

Contact Officer: Personal Assistant to Mayor and General Manager

The Committee organises and hosts the Burnie Australia Day Ceremony.

BURNIE CITY COUNCIL AUDIT PANEL

Council Representative: Cr Alwyn Boyd and Cr Chris Lynch (Proxy: Deputy Mayor Giovanna Simpson)

Contact Officer: Director Corporate and Commercial Services

The objective of the Panel is to assist Council in providing a transparent and independent process in its financial management and to ensure accountability to the community in the governance, management and allocation of resources. In addition to Cr Boyd and Cr Lynch, the Committee consists of an independent Chairman Ken Clarke and independent members Lisa Dixon, Steve Jarman (term ended 31 January 2021) and Bill Hutcheson (term commenced 1 February 2021).

BURNIE CITY YOUTH COUNCIL SPECIAL COMMITTEE

Council Representative: Deputy Mayor Giovanna Simpson (Proxy: Cr Themba Bulle)

Contact Officer: Director Corporate and Commercial Services

The Burnie Youth Council advises Council on matters of importance to Burnie's young people and represents Burnie at statewide youth forums. It is also an opportunity for members to become familiar with the concepts and procedures which relate to the operations of Local Government.

BURNIE REGIONAL ART GALLERY SPECIAL ADVISORY COMMITTEE

Council Representative: Cr Amina Keygan and Cr Teeny Brumby

Contact Officer: Director Corporate and Commercial Services

The committee aims to support the maintenance of the Burnie Regional Art Gallery as a facility equal to the best regional galleries in Australia and to work to sustain its future viability. The Acquisitions Program of the Burnie Regional Art Gallery is supported to see the Gallery's collection gain in strength and national standing.

BURNIE REGIONAL MUSEUM SPECIAL COMMITTEE

Council Representative: Cr Chris Lynch (Proxy: Cr David Pease)

Contact Officer: Executive Manager Burnie Arts and Functions Centre

The Committee supports the development of the Burnie Regional Museum as a centre for research into the history and heritage of the Burnie region, delivering a contemporary visitor experience and ensuring the preservation, conservation and curation of the Museum collection.

BURNIE SPORTS CENTRE SPECIAL COMMITTEE

Council Representative: Cr Amina Keygan and Cr David Pease

Contact Officer: Recreation and Activities Officer

The committee's role is to implement consistent processes to ensure the Burnie Sports Centre is maintained and utilised to its full potential.

GENERAL MANAGER'S PERFORMANCE REVIEW SPECIAL COMMITTEE

Council Representative: All positions of Councillors

Contact Officer: Mayor Steven Kons

The Committee is responsible to undertake the annual performance review of the General Manager in accordance with the employment contract in a professional and timely manner.

PUBLIC ART PROJECTS SPECIAL ADVISORY COMMITTEE

Council Representative: Mayor Steven Kons (Proxy: Cr David Pease)

Contact Officer: Director Corporate and Commercial Services

The Committee's role is to evaluate and assess all public art proposals and is responsible for identifying new public art opportunities.

UPPER NATONE RESERVE SPECIAL COMMITTEE

Council Representative: Cr Ken Dorsey (Proxy: Deputy Mayor Giovanna Simpson)

Contact Officer: Director Works and Services

The Committee manages the operation of the Upper Natone Reserve, promoting and maximising the reserve's viability.

YOUTH MAKING CHANGES AROUND BURNIE SPECIAL COMMITTEE

Council Representative: Deputy Mayor Giovanna Simpson (Proxy: Cr Chris Lynch)

Contact Officer: Director Corporate and Commercial Services

Youth Making Changes Around Burnie (YMCAB) is a committee of young people aged 14 - 25 who have organised, facilitated and promoted events for young people in Burnie. The Youth Making Changes Around Burnie Special Committee was wound up on the 20 December 2020 with a move to retain YMCAB as an informal committee together with alternative youth engagement models.

Contracts and awards over \$100,000

CONTRACT NUMBER	CONTRACT TITLE	CONTRACTOR REGISTERED BUSINESS NAME AND ADDRESS	DURATION	EXTENSION OPTIONS	VALUE OF CONTRACT (EX GST)
Contracts >100,000 – 250,000					
n/a	Supply of Natural Gas Burnie Aquatic Centre	Aurora Energy Pty Ltd GPO Box 191 Hobart TAS 7001	12 months	not applicable	Schedule of Rates
2664	Circular Road – Darling River Bridge Replacement (30232)	VEC Civil Engineering Pty Ltd 10B Industrial Drive Ulverstone TAS 7315	4 months	not applicable	\$223,034.00
Contracts >250,000					
n/a	Supply of Electricity Larger Consumption Sites	Aurora Energy Pty Ltd GPO Box 191 Hobart TAS 7001	38 months	not applicable	\$718,931.00 (per annum indexed)
n/a	Supply of Electricity Smaller Consumption Sites	Aurora Energy Pty Ltd GPO Box 191 Hobart TAS 7001	48 months	not applicable	\$346,436.00 (per annum indexed)
2660	View Road Reserve Pump Track and Cycle Path	Ridemore Pty Ltd 38 Canning Street Launceston TAS 7250	6 months	not applicable	\$478,000.00
2659	Supply and Delivery of One (1) Side Arm Loading Garbage Truck	BUCHER Municipal Pty Ltd 65-73 Nantilla Road Clayton North VIC 3168	6 months	not applicable	\$345,076.00
2658	South Burnie Foreshore Erosion Control	Treloar Transport 26 Claude Road Sheffield TAS 7306	6 weeks	not applicable	\$299,788.10
2657	South Burnie Beach Toilet/Changerooms and Car Park Upgrade	CBB Contracting Pty Ltd 240 Old Surrey Road Burnie TAS 7320	12 months	not applicable	\$782,771.00
2656	Montello Soccer Ground Upgrade	Total Turf Care Pty Ltd 32 Harvest Lane Old Beach TAS 7017	6 weeks	not applicable	\$573,310.80
2650	Bitumen Surfacing Services 2020-2021 (Parts A, B and C)	Roadways Pty Ltd 3 Ormsby Street Wivenhoe TAS 7320	12 months	not applicable	Schedule of Rates

Tender Exemptions > \$250,000

The following tender exemptions >\$250,000 were approved by Council:

Extension of Contract 2650 - Bitumen Surfacing Services 2020-21 to include works on Natone Road, funded under the Safer Rural Roads Program.

Asset management and service delivery

Council manages an extensive portfolio of assets to support service delivery and use by the community. The portfolio of assets includes:

Transport

Management systems for the road and bridge network include service level documents, inspection regimes, asset management plans and a forward capital works program.

A range of operational tasks to maintain the assets includes but is not limited to: pothole and pavement repairs, road seal renewals, kerb, channel and footpath maintenance, rural road shoulder and unsealed road grading, signs and street furniture maintenance and installation and verge maintenance.

Parks, reserves, sports grounds and cemeteries

Our municipality has over 200 parks, reserves and sporting grounds that provide opportunity for a range of outdoor experiences and recreational activities for the community. The total area of parks, reserves and sports grounds, including native or undeveloped bushland, is 452 hectares.

A network of walking and cycling tracks are a feature of the city, developed to take advantage of sea views, bush environments and urban landscapes. These tracks provide opportunities for a range of passive recreation activity.

Council also maintains three cemeteries, two of which, located at Ridgley and Wivenhoe, are traditional memorial cemeteries now closed to new reservations. The Burnie Lawn Cemetery located on East Cam Road is the main focus for Council's operational and forward capital expenditure.

Stormwater

Council's Stormwater System Management Plan provides a strategic framework to enact stormwater management objectives to comply with the Urban Drainage Act 2013, the Local Government Act 1993 and other policy and regulatory obligations. The plan identifies risks, issues and opportunities, together with actions that are incorporated into the forward works program.

Council undertakes operational maintenance to clear potential flood hot spots, where debris from trees and other sources collect. These areas and assets include gully pits, pipe networks, creeks, culverts and bridges.

Plant and equipment

An extensive fleet of plant and equipment is owned and maintained to deliver services. These assets represent a significant investment by the Burnie community and our aim continues to be on making provision for ongoing funding

for asset renewal and services activities to support community needs.

Council has a mature asset management policy and subsequent practices in place to provide an appropriate framework for operations, renewal and disposal of assets. Ongoing review of the plant and equipment asset portfolio and financial commitments occurs within this policy and practice settings.

Buildings

Council owns and operates a large building portfolio to support community and operational activities.

Council facilities and buildings are used for a range of activities including doing business, playing sport or attending events.

The focus of building management is to maintain the facilities in a fit for purpose condition. Improvement programs relate to energy management, equal access and renewing of infrastructure, which is spread across the operational and capital works budget.



Financial performance overview

The COVID-19 pandemic has created considerable financial impacts for Councils across Tasmania. As the closest level of government to the community, local government is required to ensure that it responds to the emerging situations that arise within our area, both from a service level perspective and an emergency management context. Burnie City Council is also aware of the impact the pandemic has had on our local residents and ratepayers, in an environment where there is uncertainty around our economic sustainability and recovery.

Operating position

Council's operating (underlying) result for the 2020-21 financial year was a deficit of \$2.604M against a budgeted result of \$2.185M deficit.

The additional deficit resulted from the following:

- Redundancy costs of \$1M associated with recent service model changes, which were recognised in the 2020-21 financial year in accordance with accounting standards; offset by
- Investment income, which increased by \$0.449M due to dividends received from TasWater;
- Investment income derived from Burnie Airport Corporation profit distribution of \$0.331M.

With the changes to service delivery largely completed by 30 June, the associated savings have been projected into the Council's Financial Management Strategy, which suggests the Council is now on track to achieve a balanced budget in the 2022-23 financial year.

Assets

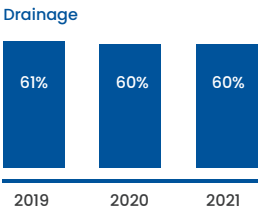
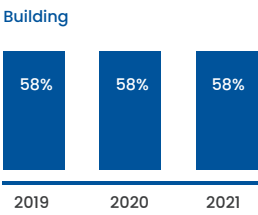
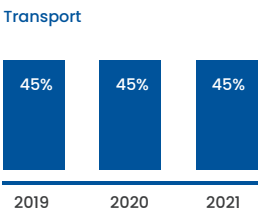
The Council's total asset portfolio is in excess of \$355M. In accordance with the Local Government (Management Indicators) Order 2014, the Council provides an outline of performance against the following indicators in the annual financial statements.

Asset consumption ratio

The asset consumption ratio indicates the level of service potentially available in Council's existing asset base and seeks to highlight the aged condition of the physical assets.

While the figures achieved are reflective that the profile of Council's assets may be at an accelerated rate of deterioration, it is noted that the data is derived from data collected in the mid-1990s and it is probable that the data had a level of inaccuracy.

More recent and periodic condition assessments of the transport asset base in particular, show that much of the asset base is in good condition and over time is not deteriorating at an accelerated rate as suggested by this ratio. For this reason, not meeting this benchmark at this time has not been identified as a significant risk.

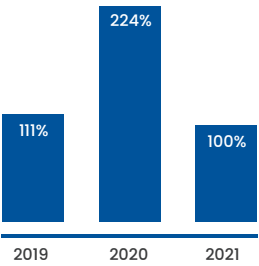


Asset renewal funding ratio

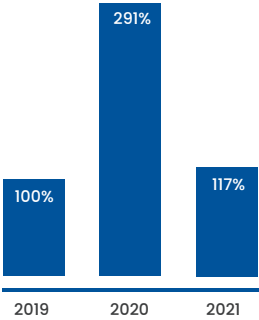
This ratio indicates whether the Council will have the financial capacity to fund its asset renewal, as required, and can continue to provide existing levels of service into the future without additional operating income or reductions in operating expenses.

The indicator highlights that the Council meets the desired ratio and will have sufficient funding over the next ten year period in order to meet its asset renewal needs.

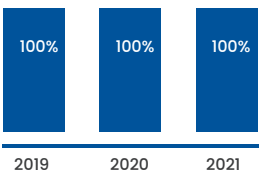
Total Property, Plant & Infrastructure



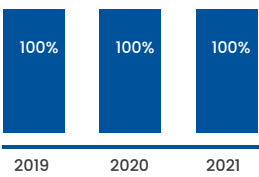
Transport Infrastructure



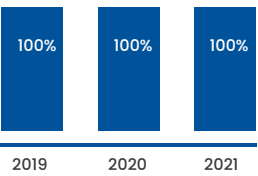
Plant, Equipment & Other



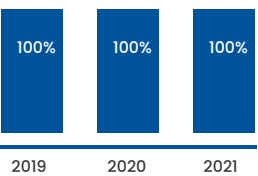
Drainage



Parks and Reserves



Buildings



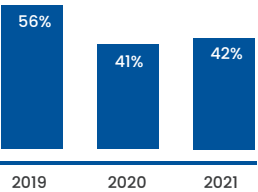
Asset sustainability ratio

This ratio is an approximation of the extent to which assets managed by the Council are being replaced as they reach the end of their useful lives. It is measured by assessing the capital expenditure on renewal and replacement of existing assets, relative to the depreciation expense.

The benchmark of the Tasmanian Audit Office is 100% meaning that all depreciation should go into funding the renewal and replacement of existing assets. The most recent Tasmanian Audit Report into the local government sector as a whole indicates that most councils sit at approximately 80% of this requirement.

This is because councils do not typically have spare funding to enable the building of new assets and therefore capital renewal funds are utilised instead. The Burnie City Council acknowledges that this is an area where there needs to be careful management in order to ensure that future capital works budgets are developed to predominantly focus the financial resources on renewal of assets that are already built, as opposed to creating new ones.

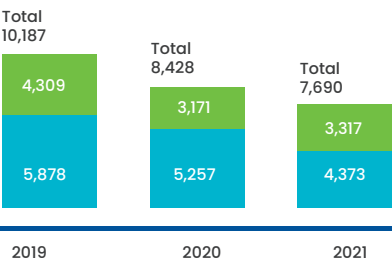
Asset Sustainability Ratio



Capital investment

Council aims to maintain its infrastructure assets at expected levels while continuing to deliver the important services needed by our community. During 2020-21, Council invested \$7.690M in an extensive capital works program to renew and upgrade community assets through the municipal area. This program was funded primarily through rates, with additional funds provided through grants and other contributions.

Capital Investment



Capital renewal expenditure
Capital new/upgrade

Liquidity

Cash and term deposits at 30 June 2021 were \$15.468M, an increase of \$1.2M from the previous year. The working capital ratio assesses the Council's ability to meet current commitments and is calculated by measuring current assets as a percentage, against current liabilities.

The Council's result of 1.78 indicates a positive working capital result, against a benchmark of 1.10 in the Council's Financial Management Strategy.

FUTURE DIRECTION 7 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
7.1	A COUNCIL THAT PROVIDES ENGAGING AND EFFECTIVE LEADERSHIP TO BURNIE		
7.1.1	Formulate policy that is equitable, inclusive and responsive to current needs, and ensure decision-making is informed and accountable.		
7.1.2	Ensure effective operation and support for Council entities, authorities and special committees.		
7.1.2.1	Ensure a Letter of Expectation is in place for Tas Communications and that an Annual Statement of Corporate Intent is received.	✓	100%
7.1.2.2	Host a series of Community Ideas Forums.	▶	15%
7.2	COUNCIL AND THE COMMUNITY ARE INFORMED AND ENGAGED ON ISSUES OF LOCAL IMPORTANCE		
7.2.1	Enhance the level of community and organisational engagement across a range of Council operations.		
7.2.2	Inform the community of key decisions and actions of Council.		
7.3	COUNCIL IS COMPLIANT IN ALL AREAS AND CARRIES OUT THE ROLE OF REGULATORY ENFORCEMENT IN A FAIR AND EFFECTIVE MANNER		
7.3.1	Ensure Council remains compliant with all its statutory and regulatory obligations and contributes to the regulatory environment which affects our community.		
7.3.1.1	Monitor proposed new or changing legislation and regulations and contribute to their formation where possible.	✓	100%
7.3.2	Resource the reasonable enforcement of the legislative and regulatory provisions for which Council is responsible within its financial resources, and ensure the community is well informed of their obligations.		
7.3.2.1	Implement the Weed Management Plan.	✓	100%
7.3.2.2	Maintain parking control, animal control, by-laws and cemetery management compliance systems.	✓	100%
7.3.2.3	Maintain land use, building and health monitoring regulatory systems.	✓	100%
7.4	A SUSTAINABLE, VIABLE FINANCIAL FUTURE IS ASSURED AND ACCOUNTABILITY IS DEMONSTRATED THROUGH OPEN AND TRANSPARENT PROCESSES		
7.4.1	Ensure a long term strategic focus drives financial policy and decisions.		
7.4.1.1	Review and update Council's Financial Management Strategy to support continued sound financial decisions.	✓	100%
7.4.1.2	Ensure Council's Financial Management Strategy continues to be aligned with Asset Management Plans and the five year capital works program.	✓	100%
7.4.2	Demonstrate financial accountability and ensure strong internal controls underpin performance.		
7.4.2.1	Implement the endorsed recommendations of the Audit Committee.	✓	100%
7.4.2.2	Develop an annual budget in accordance with Council's Long Term Financial Management Strategy.	✓	100%
7.5	A SUSTAINABLE LONG TERM FUTURE IS PLANNED THROUGH THE MANAGEMENT OF COUNCIL'S INFRASTRUCTURE AND ASSETS		
7.5.1	Strategies and plans are well-developed and guide the future allocation of resources.		
7.5.1.1	Undertake a benchmarking exercise to compare cost and services levels associated with delivering park and roads maintenance activities.	▶	10%
7.5.2	Ensure assets are adequately developed, maintained and renewed.		
7.5.2.1	Complete and implement a Cemetery Strategy to inform the future design of the cemetery, considering contemporary cemetery management practices and service levels.	▶	60%
7.5.2.2	Burnie Lawn Cemetery - undertake a community consultation process associated with proposed retro-fit of memorial plaque plinths in the early stages of the lawn cemetery.	✗	Not completed
7.6	A CULTURE OF CONTINUOUS IMPROVEMENT THAT ADAPTS WELL TO CHANGE AND PROMOTES THE VALUE OF CUSTOMER SERVICE EXCELLENCE		
7.6.1	Provide a high standard of service to all customers in terms of timeliness, consistency and quality.		
7.6.1.1	Develop a summary of infrastructure services provided by Council, how they are prioritised, programmed and delivered, and seek community feedback on the current service provision arrangements.	▶	75%
7.6.2	Promote a culture of continuous improvement that encourages innovation and contemporary practice.		
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗ Not completed			

Strategy	Action	Status	%Complete
7.6.2.2	Pursue shared services initiatives of mutual benefit, focusing on innovative solutions for customer service delivery into the future.	✗	Not completed
7.6.3	Maintain effective systems for internal data management and maximise their capabilities.		
7.7	COUNCIL HAS A STRONG AND POSITIVE WORK CULTURE THAT EMBRACES TEAMWORK AND SHARED VALUES		
7.7.1	Attract and retain good staff by providing strong HR practices, learning opportunities and a positive work culture.		
7.7.1.2	Invest in the development of people by providing training and support in leadership and management skills, for emerging and middle managers.	✓	100%
7.7.2	Continually explore opportunities and strategies that reinforce Council's status as an Employer of Choice.		
7.7.2.1	Maintain membership to the Employer of Choice (EoC) knowledge centre and participate in EoC programs and networking groups as they arise.	✓	100%
7.7.3	Provide support to elected members to assist them to fulfil their roles effectively.		
7.7.3.1	Provide opportunities for Councillors to undertake professional development.	✓	100%
7.8	A BEST PRACTICE APPROACH IS TAKEN TO MANAGING RISK IN THE COMMUNITY AND PROVIDING A SAFE WORK ENVIRONMENT		
7.8.1	Develop an integrated approach to risk management from the strategic level through to activity level.		
7.8.1.1	Maintain and support the systems and process included in the Risk Framework.	✓	100%
7.8.2	Provide a safe work environment for all employees.		
7.8.2.1	Maintain a Work Health and Safety Management System in accordance with AS 4801.	✓	100%
7.8.3	Work with other agencies to ensure our community is well prepared and able to respond to disaster.		
7.8.3.1	Ridgley Drainage Study - progress a concept design for Ridgley Highway culvert upgrade, consultation with stakeholders and seek grant funding towards the project.	▶	20%
7.8.3.2	Emu River flood study - advocate with the State Government to install rainfall measurement and stream gauging stations to support flood warning systems in the North West Rivers.	✓	100%
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗ Not completed			

CONSOLIDATED FINANCIAL REPORT FOR THE YEAR ENDING 30 JUNE 2021



Independent Auditor’s Report
To the Councillors of Burnie City Council
Report on the Audit of the Financial Report

Opinion

I have audited the financial report of Burnie City Council (Council), and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2021 and consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, other explanatory notes and the statement of certification by the General Manager.

In my opinion, the accompanying financial report:

- (a) present fairly, in all material respects, the Group’s financial position as at 30 June 2021 and its financial performance and its cash flows for the year then ended
- (b) are in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the *Auditor’s Responsibilities for the Audit of the Financial Report* section of my report. I am independent of the Group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board’s APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General’s opinion are significant.

My audit responsibility does not extend to the budget figures included in the financial report, the asset renewal funding ratio disclosed in note 36(b), nor the Significant Business Activities disclosed in note 8 to the financial report and accordingly, I express no opinion on them.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the most significant matters in the audit	Audit procedures to address the matter included
Valuation of property and infrastructure <i>Refer to notes 34, 36 and 53</i>	
The fair value of Property and Infrastructure at 30 June 2021 includes land, buildings, roads and footpaths, bridges and culverts, drainage, parks and recreation and other fair value infrastructure assets totalling \$345.95m. The fair values of land and buildings are derived from a mix of observable and unobservable market information while the fair values of infrastructure assets are based on current replacement cost. Council undertakes formal revaluations on a regular basis to ensure valuations represent fair value. Indexation is applied to fair values between formal valuations when considered appropriate. In 2020-21, Council revalued roads and footpaths, bridges and culverts, and parks and recreation assets. Indexation was applied to land, buildings and drainage assets. The valuations, which were determined by both internal and external experts, are highly dependent upon a range of assumptions and estimated unit rates.	<ul style="list-style-type: none">Assessing the scope, expertise and independence of experts engaged in the valuations.Evaluating the appropriateness of the valuation methodology applied to determine fair values, including the assumptions used.Testing, on a sample basis, the accuracy of recoding the valuation in Council’s asset register and general ledger.Evaluating indexation applied to assets between formal valuations.Reviewing the reconciliation of asset balances in the general ledger to the underlying fixed asset register.Evaluating the adequacy of relevant disclosures in the financial report, including those regarding key assumptions used.

Responsibilities of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as determined necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

CONSOLIDATED FINANCIAL REPORT FOR THE YEAR ENDING 30 JUNE 2021

In preparing the financial report, the General Manager is responsible for assessing the Group’s ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Council is to be dissolved by an Act of Parliament or the Councillors intend to cease operations, or have no realistic alternative but to do so.

Auditor’s Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor’s report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group’s internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager.
- Conclude on the appropriateness of the General Manager’s use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group’s ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor’s report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor’s report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the

financial report. I am responsible for the direction, supervision and performance of the Group audit. I remain solely responsible for my audit opinion.

I communicate with the General Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

From the matters communicated with the General Manager, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor’s report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

David Bond
Assistant Auditor-General – Audit
Delegate of the Auditor-General
Tasmanian Audit Office

27 September 2021
Hobart

CERTIFICATION OF THE CONSOLIDATED FINANCIAL REPORT

The financial report presents fairly the consolidated financial position of the Burnie City Council as at 30 June 2021, the results of its operations for the year then ended and the cash flows of the Council, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards (including interpretations) and other pronouncements issued by the Australian Accounting Standards Board.

Simon Overland
GENERAL MANAGER

Date: 24th September 2021

BURNIE CITY COUNCIL
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 30 JUNE 2021

		Consolidated	Consolidated	Council	Council	Council
	Note	Actual	Actual	Budget	Actual	Actual
		2021	2020	2021	2021	2020
		\$'000	\$'000	\$'000	\$'000	\$'000
Income						
Recurrent Income						
Rates and charges	9	22,927	22,800	22,994	22,927	22,800
Statutory fees and charges	10	907	931	1,045	907	931
User fees	11	4,094	5,437	3,172	3,569	4,383
Grants	12	3,511	3,018	3,740	3,511	3,018
Reimbursements		425	430	424	425	430
Other income	13	746	1,362	879	715	1,244
Investment income	14	414	414	-	449	414
Share of profit of joint venture	15	331	484	123	331	484
		33,355	34,874	32,377	32,834	33,703
Capital Income and Expenditure						
Capital grants received specifically for new or upgraded assets	12	1,920	1,220	3,034	1,920	1,220
Capital works completed on assets not owned by Council	37	-	(15)	-	-	(15)
Contributions - non-monetary assets	16	394	1,885	-	394	1,885
De-recognition of assets	39	-	(113)	-	-	(113)
Net gain/(loss) on disposal of assets	38	585	(573)	(250)	588	(573)
		2,898	2,403	2,784	2,902	2,403
Total Income Adjusted for Capital Items		36,253	37,277	35,161	35,735	36,106
Recurrent Expenses						
Employee benefits	17	13,048	12,152	11,925	12,606	11,719
Materials and services	18	10,971	11,046	10,986	11,280	10,726
Impairment of receivables	19	(150)	(2)	-	(150)	(2)
Depreciation and amortisation	20	8,228	7,922	7,994	7,939	7,645
Finance costs	21	226	59	227	226	59
Other expenses	22	3,480	3,896	3,430	3,480	3,896
Total expenses		35,804	35,073	34,562	35,381	34,043
Surplus/(deficit) before:		449	2,204	599	354	2,063
Other comprehensive income						
Items that will not be reclassified subsequently to net result:						
Fair value adjustment on equity investment assets	40	4,732	(17,516)	-	4,732	(17,516)
Net asset revaluation increment - Council	40	8,735	7,852	-	8,735	7,852
Net asset revaluation decrement - Joint Venture	40	-	-	-	-	-
Total other comprehensive income		13,467	(9,664)	-	13,467	(9,664)
Comprehensive result		13,917	(7,459)	599	13,822	(7,601)

The above statement should be read in conjunction with the accompanying notes.

BURNIE CITY COUNCIL
CONSOLIDATED STATEMENT OF FINANCIAL POSITION
AS AT 30 JUNE 2021

		Consolidated	Consolidated	Council	Council
	Note	Actual	Actual	Actual	Actual
		2021	2020	2021	2020
		\$'000	\$'000	\$'000	\$'000
Assets					
Current assets					
Cash and cash equivalents	23	11,340	9,709	10,468	9,268
Investments	24	-	5,000	-	5,000
Trade and other receivables	30	3,406	3,385	2,960	3,077
Inventories	31	122	88	122	88
Other assets	32	152	35	152	35
Contract assets	33	658	-	658	-
Total current assets		15,678	18,218	14,360	17,468
Non-current assets					
Investments	24	5,000	-	5,000	-
Investment in Water Corporation	47	62,888	58,156	62,888	58,156
Investments in subsidiaries	48	-	-	2,103	2,103
Investment in joint venture accounted for using the equity method	49	3,256	3,256	3,256	3,256
Property, infrastructure, plant and equipment	34	356,999	350,413	355,907	349,038
Total non-current assets		428,143	411,825	429,155	412,553
Total assets		443,821	430,042	443,515	430,020
Liabilities					
Current liabilities					
Trade and other payables	41	2,805	2,466	2,767	2,607
Trust funds and deposits	42	132	135	132	135
Interest bearing loans and borrowings	25	1,333	1,298	1,333	1,298
Employee provisions	28	3,452	2,617	3,312	2,489
Contract liabilities	45	529	481	529	481
Total current liabilities		8,250	6,997	8,072	7,009
Non-current liabilities					
Interest-bearing loans and borrowings	25	8,706	10,038	8,706	10,038
Employee provisions	28	134	193	134	192
Total non-current liabilities		8,839	10,231	8,840	10,230
Total liabilities		17,090	17,228	16,912	17,239
Net Assets		426,732	412,814	426,603	412,781
Equity					
Accumulated surplus		276,674	276,224	276,545	276,191
Reserves	40	150,058	136,591	150,058	136,590
Total Equity		426,732	412,814	426,603	412,781

The above statement should be read in conjunction with the accompanying notes.

BURNIE CITY COUNCIL
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 30 JUNE 2021

	Consolidated				Consolidated				Consolidated			
	Total Equity		Accumulated Surplus		Asset Revaluation		Fair Value Reserve		Total Equity		Accumulated Surplus	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Balance at the beginning of the financial year	412,815	420,294	276,224	274,040	136,316	128,464	274	17,790				
Adjustment due to AASB 15 adoption	-	(20)	-	(20)	-	-	-	-				
Comprehensive result	13,917	(7,460)	449	2,204	8,735	7,852	4,732	(17,516)				
Balance at the end of the financial year	426,732	412,814	276,674	276,224	145,052	136,316	5,006	274				

	Council				Council				Council			
	Total Equity		Accumulated Surplus		Asset Revaluation		Fair Value Reserve		Total Equity		Accumulated Surplus	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
Balance at the beginning of the financial year	412,781	420,402	276,191	274,148	136,316	128,464	274	17,790				
Adjustment due to AASB 15 adoption	-	(20)	-	(20)	-	-	-	-				
Comprehensive result	13,822	(7,601)	354	2,063	8,735	7,852	4,732	(17,516)				
Balance at the end of the financial year	426,603	412,781	276,545	276,191	145,052	136,316	5,006	274				

The above statement should be read in conjunction with the accompanying notes.

BURNIE CITY COUNCIL
CONSOLIDATED STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 30 JUNE 2021

	Consolidated Inflows/ (Outflows) 2021 \$'000	Consolidated Inflows/ (Outflows) 2020 \$'000	Council Inflows/ (Outflows) 2021 \$'000	Council Inflows/ (Outflows) 2020 \$'000
Cash flows from operating activities				
Rates	23,285	22,391	23,285	22,391
Statutory fees and charges	907	931	907	931
User charges and other fines (inclusive of GST)	4,833	5,895	3,813	4,813
Grants (inclusive of GST)	3,231	3,479	3,231	3,479
Reimbursements (inclusive of GST)	468	473	468	473
Interest received	164	282	163	282
Rents (inclusive of GST)	505	1,126	505	1,126
Other receipts (inclusive of GST)	30	64	-	-
Net GST refund/payment	893	941	982	991
Distributions from Joint Ventures	484	55	484	55
Dividends from controlled entities	-	-	35	-
Investment revenue from water corporation	414	414	414	414
Finance costs paid	(226)	(59)	(226)	(59)
Payments to suppliers (inclusive of GST)	(11,895)	(13,453)	(11,849)	(13,032)
Payments to employees (including redundancies)	(12,285)	(12,163)	(11,842)	(11,759)
Other payments (inclusive of GST)	(3,745)	(4,284)	(3,745)	(4,284)
Net cash provided by (used in) operating activities	26	6,092	6,624	5,821
Cash flows from investing activities				
Payments for property, infrastructure, plant and equipment	(7,698)	(8,659)	(7,690)	(8,428)
Capital grants	1,576	1,220	1,576	1,220
Funds deposited as short term investments	(19,004)	(28,000)	(19,004)	(28,000)
Receipts from maturity of short term investments	19,004	26,500	19,004	26,500
Proceeds from sale of property, infrastructure, plant and equipment	1,992	402	1,992	402
Net cash provided by (used in) investing activities	(4,130)	(8,537)	(4,122)	(8,306)
Cash flows from financing activities				
Trust funds and deposits	(4)	-	(4)	-
Proceeds from interest bearing loans and borrowings	-	10,398	-	10,398
Repayment of interest bearing loans and borrowings	(1,298)	(326)	(1,298)	(326)
Net cash provided by (used in) financing activities	(1,302)	10,073	(1,302)	10,073
Cash and cash equivalents at the beginning of the financial year	9,709	2,081	9,268	1,680
Net increase (decrease) in cash and cash equivalents	1,631	7,628	1,200	7,588
Cash and cash equivalents at the end of the financial year	23	9,709	10,468	9,268

The above statement should be read in conjunction with the accompanying notes.

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

General Accounting Policies

Note 1 Reporting entity

- A. The Burnie City Council (Council) is a body corporate with perpetual succession and a common seal. Council's main office is located at 80 Wilson Street Burnie, Tasmania.
- B. The purpose of the Council is to:
- Provide health, safety and welfare of the community
 - To represent and promote the interests of the community
 - Provide for the peace, order and good government in the municipality

Note 2 Basis of accounting

These financial statements are a general purpose financial report that consists of a Consolidated Statement of Comprehensive Income, Consolidated Statement of Financial Position, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board, and the *Local Government Act 1993* (LGA1993) (as amended). Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not for profit entities.

The financial report has been prepared on the accrual and going concern basis.

All amounts are presented in Australian dollars and unless stated, have been rounded to the nearest thousand dollars.

This financial report has been prepared under the historical cost convention, except where specifically stated.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

In preparation of the 2020-21 financial statements, Council identified there was an immaterial change to the 2019-20 comparatives in the Consolidated Statement of Comprehensive Income, the Consolidated Statement of Financial Position and the Consolidated Statement of Changes in Equity due to Tas Communications Unit Trust Financial Statements being amended after the Burnie City Council Financial Statements were finalised. This amendment has now been given effect with the net overall adjustment being \$61,523.

There was a further immaterial change to the 2020 comparatives in the Consolidated Statement of Financial Position due to a change in value of the joint venture in the Burnie Airport Corporation. This resulted in an increase to trade and other receivables and a decrease to the investment in joint venture of \$483,602.

A reclassification of rates in advance from a contract liability to trade and other payables resulted in an adjustment of \$780,123.

Comparative numbers reported in the 2019-20 Consolidated Statement of Changes in Equity, Consolidated Statement of Financial Position and Consolidated Statement of Comprehensive Income have been restated to correct these errors below. The line items affected are as follows:

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Financial statement line items affected	2019-20		
	Published financial statements \$'000	Correction of error \$'000	Restated actuals \$'000
<u>Consolidated Statement of Changes in Equity</u>			
Comprehensive Result	(7,398)	(62)	(7,460)
Balance 30/06/2020	412,876	(62)	412,814
<u>Consolidated Statement of Financial Position</u>			
Property, infrastructure, plant & equipment	350,466	(53)	350,413
Trade and other payables	1,677	789	2,466
Contract liability	1,261	(780)	481
Trade and other receivables	2,902	484	3,385
Investment in Joint Venture	3,740	(484)	3,256
Accumulated surplus	276,286	(62)	276,224
<u>Consolidated Statement of Comprehensive Income</u>			
Materials and services	11,023	22	11,046
Depreciation and amortisation	7,893	30	7,922
User fees	5,445	(9)	5,437
Net result	2,266	(62)	2,204

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, and material subsidiaries or joint ventures, have been included in this report. All transactions between these entities and Council have been eliminated in full.

Judgements and assumptions

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the financial report are disclosed in the relevant notes as follows:

Employee entitlements

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 28.

Defined benefit superannuation fund obligations

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation fund obligations. These assumptions are discussed in note 29.

Fair value of property, infrastructure, plant and equipment

Assumptions and judgements are utilised in determining the fair value of Council's property, infrastructure, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in note 34.

Investment in water corporation

Assumptions utilised in the determination of Council's valuation of its investment in TasWater are discussed in note 47.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 4 Other material accounting policies and pending accounting standards

A. Taxation

Council and its controlled entities are exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and Goods and Services Tax.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Consolidated Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

B. Impairment of Non-financial assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value.

Any excess of the assets carrying value over its recoverable amount is expensed to the Consolidated Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the depreciated value of the asset approximated by its written down replacement cost.

C. Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months - being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

D. Financial guarantees

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued. The liability is initially measured as fair value, and if there is material increase in the likelihood that the guarantee may have to be exercised, at the higher of the amount determined in accordance with *AASB 137 Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to Council in the event of default.

E. Contingent assets, contingent liabilities and commitments

Contingent assets and contingent liabilities are not recognised in the Comprehensive Statement of Financial Position, but are disclosed by way of a note and, if quantifiable and are measured at nominal value. Contingent assets and liabilities are presented inclusive of GST receivable or payable respectively. Where the contingent assets and liabilities are not able to be quantified, the liability will be disclosed at note 46.

Commitments are not recognised in the Comprehensive Statement of Financial Position. Commitments are disclosed at their nominal value inclusive of the GST payable.

F. Budget

The estimated revenue and expense amounts in the Consolidated Statement of Comprehensive Income represent original budget figures and are not audited.

G. Adoption of new and amended accounting standards

In the current year, Council has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period. These include:

AASB 2018-7 Amendments to Australian Accounting Standards – Definition of Material

The amendments refine the definition of material in AASB 101 and are applicable for the year ended 30 June 2021. The amendments clarify the definition of material and includes guidance relating to obscuring information that could be reasonably expected to influence decisions of the primary users of the financial information. The amendments include additional guidance to the definition of material, gives it more prominence, and clarifies the explanation accompanying the definition of material. The adoption of the amendments has not had any significant impact on Council.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

H. Pending accounting standards

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2021 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is set out below.

AASB 2017-5 Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Correction (effective from 1 January 2022)

The amendments address an acknowledged inconsistency between the requirements in AASB 10, and those in AASB 128 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

The amendment is not expected to have a significant impact on Council's financial statements.

All other Australian accounting standards and interpretations with future effective dates are either not applicable to Council's activities or have no material impact.

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Our Performance

Financial performance

Note 5 Management indicators relating to our performance

	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
(a) Consolidated underlying surplus/(deficit)					
Net result for the year		449	2,204	116	2,961
Less: Non operating income					
Capital Grants		(1,920)	(1,220)	(1,320)	(300)
Contributions		(394)	(1,885)	(102)	(2,415)
Add: Non operating expenditure					
De-recognition of assets		-	113	-	-
Capital works completed on assets not owned by Council		-	15	12	271
Adjustment to timing of Financial Assistance Grants		(56)	(77)	(2)	(28)
Consolidated underlying surplus/(deficit)	0	(1,921)	(849)	(1,295)	489
(b) Consolidated underlying surplus ratio					
Underlying surplus/(deficit)		(1,921)	(849)	(1,295)	489
Recurrent Income*		33,299	34,797	33,636	33,812
Consolidated Underlying surplus ratio %	> 0%	-5.77%	-2.44%	-3.85%	1.45%
4 Year Average	-2.64%				

* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature.

The ratio serves as an overall measure of financial operating effectiveness. The operating surplus ratio differs from note 5 above due to the ratio including the profit/loss on disposal of assets and being calculated on a consolidated basis.

Ratio results below the indicated benchmark would indicate that Council might not be generating sufficient income to fulfil its ongoing operating requirements. Council seeks to achieve equity across generations by ensuring that each generation pays its way with respect to recurrent expenses being met from recurrent revenue (the full cost of the services that it consumes).

Note 6 Council's performance against budget

	Council Actual 2021 \$'000	Council Budget 2021 \$'000	Council Actual 2020 \$'000
Surplus/(deficit) as per Statement of Comprehensive Income	354	599	2,063
Less: Capital income	(2,902)	(2,784)	(2,403)
Add: 2020-21 Financial Assistance Grant received in prior year	1,249	-	1,172
Less: 2021-22 Financial Assistance Grant received in advance	(1,305)	-	(1,249)
Council's result against budget	(2,604)	(2,185)	(417)

Council's result for the 2020-21 year was a deficit of \$2.604 million, compared to a budgeted deficit of \$2.185 million. An unfavourable variance to budget of \$0.419 million.

The unfavourable variance is materially due to redundancies of \$1.000 million relating to recent service model changes offset by an increase in investment income of \$0.449 million (from TasWater and Tas Communications Unit Trust). Neither of these items were originally budgeted but were included in predicted forecasts reported to the council during the year.

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Activities of Council

Note 7 Functions/activities of the Council

(a) Revenue, expenditure and assets attributable to each function as categorised in (c) below:

	Grants \$'000	Rates \$'000	Other \$'000	Total Revenue \$'000	Total Expenditure \$'000	Surplus/ (Deficit) \$'000	Assets \$'000
Corporate Services							
2020-2021	1,269	17,276	3,116	21,661	9,132	12,529	62,341
2019-2020	1,185	17,176	3,108	21,469	8,432	13,037	58,719
Cultural Activities							
2020-2021	131	-	235	365	3,440	(3,075)	9,758
2019-2020	117	-	882	999	4,456	(3,458)	10,072
Parks & Recreation							
2020-2021	368	-	-	368	3,684	(3,315)	69,340
2019-2020	722	-	30	752	3,456	(2,704)	61,824
Public Services							
2020-2021	800	-	20	820	3,584	(2,764)	5,626
2019-2020	415	-	39	454	3,266	(2,812)	5,436
Regulatory Services							
2020-2021	-	-	2,624	2,624	3,227	(603)	5,699
2019-2020	-	-	2,704	2,704	3,193	(489)	10,231
Roads, streets and bridges							
2020-2021	2,857	-	367	3,224	6,532	(3,307)	174,084
2019-2020	1,786	-	1,133	2,920	6,307	(3,387)	172,638
Waste Management							
2020-2021	6	4,029	685	4,719	4,628	92	1,548
2019-2020	14	4,009	668	4,691	4,523	168	1,533
Stormwater Services							
2020-2021	-	1,622	-	1,622	1,156	467	115,117
2019-2020	-	1,615	721	2,336	1,111	1,225	109,567
Commercial Activities							
2020-2021	-	-	849	849	423	426	308
2019-2020	-	-	1,655	1,655	1,030	625	22
Total							
2020-2021	5,431	22,927	7,895	36,253	35,804	449	443,821
2019-2020	4,238	22,800	10,941	37,979	35,774	2,204	430,042

(b) Reconciliation of Assets above with the Statement of Financial Position at 30 June:

	2021 \$'000	2020 \$'000
Current assets	15,678	18,218
Non-current assets	428,143	411,825
	443,821	430,042

(c) The activities of the Council are categorised into the following broad functions:

Corporate Services

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Cultural Services

The operation and maintenance of the Burnie Arts and Function Centre, Makers Workshop, Burnie Regional Art Gallery, Burnie Regional Museum, and promotions and marketing activities.

Parks and Reserves

Operation and maintenance of parks and gardens, sporting and natural reserves and other sporting facilities.

Public Services

Operation and maintenance of community amenities including public halls, restrooms, aquatic centre, emergency services, cemeteries and provision of welfare services.

Regulatory Services

Administration of parking facilities, animal control, building control, town planning and environmental protection.

Roads, Streets and Bridges

Construction, maintenance and cleaning of roads, footpaths, street lighting and bridges.

Waste Management

Collection, handling, processing and disposal of waste materials.

Stormwater Services

Construction, operation and maintenance of drainage and stormwater works.

Commercial Activities

Council's controlled entities including Burnie Airport Corporation Unit Trust, Tas Communications Unit Trust and Tas Communications Pty Ltd.

Note 8 Significant Business Activities

Council considers a significant business activity to be a business activity that involves the production of goods and/or services in a market that is, or has the potential to be, competitive.

Council has determined that the following services are significant business activities:

- Catering, Bar & Room Hire – Burnie Arts & Function Centre
- Burnie Aquatic Centre
- Waste Management
- Parking

Operating, capital and competitive neutrality costs and revenue associated with each of the above activities are disclosed below. Competitive neutrality costs include notional costs i.e. income tax equivalent, rates and land tax which would be payable by an undertaking where no exemptions applied. Income tax has been calculated at the business rate after allowance for tax deductible items.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

2020/21

Revenue

Rates
Grants
Other
Total revenue

Expenses

Direct costs:

Employee benefits
Materials & services
Interest
Other

Indirect Costs:

Engineering & administration

Capital costs:

Depreciation
Opportunity cost of capital

Competitive neutrality costs

BAFC - Trading	Aquatic Centre	Waste	Parking	Total
\$'000	\$'000	\$'000	\$'000	\$'000
0	0	4,029	0	4,029
18	0	6	0	24
161	0	685	1,915	2,761
179	0	4,719	1,915	6,814
160	22	656	571	1,409
16	849	3,483	291	4,639
0	11	0	0	11
0	44	110	113	267
177	926	4,249	975	6,327
0	0	292	133	425
32	279	86	144	541
8	63	9	29	109
40	342	95	173	650
10	39	32	255	336

2019/20

Revenue

Rates
Grants
Other
Total revenue

Expenses

Direct costs:

Employee benefits
Materials & services
Interest
Other

Indirect Costs:

Engineering & administration

Capital costs:

Depreciation
Opportunity cost of capital

Competitive neutrality costs

BAFC - Trading	Aquatic Centre	Waste	Parking	Total
\$'000	\$'000	\$'000	\$'000	\$'000
0	0	4,009	0	4,009
19	0	14	0	33
234	0	668	2,123	3,025
253	0	4,691	2,123	7,066
201	24	694	579	1,498
80	706	3,379	394	4,558
0	4	0	0	4
0	47	99	38	184
281	781	4,172	1,010	6,244
0	0	258	105	362
33	270	78	123	503
14	117	16	53	201
47	388	94	176	704
10	39	6	322	376

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Revenue and Income

Note 9 Rates and Charges

Council uses Assessed Annual Value (AAV) as the basis of valuation of all properties within the municipality. The AAV of a property is the estimated yearly rental income received from the property.

The valuation base used to calculate general rates for 2020-21 was \$173,547,502 (2019-20 \$172,685,050). The 2020-21 rate in the AAV dollar was 11.9776c (2019-20 11.9776c). Government funds received in relation to pensioner rates rebates of \$737,406 were accounted for as rates and charges revenue (2019-20 \$720,431).

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
General rate	15,232	15,147	15,232	15,147
Waste service charges	4,029	4,009	4,029	4,009
Fire levies	2,043	2,029	2,043	2,029
Stormwater service charges	1,622	1,615	1,622	1,615
Total rates and charges	22,927	22,800	22,927	22,800

The date of the latest general revaluation of land for rating purposes within the municipality was 30 June 2019. New values were applied in the rating year commencing 1 July 2019.

Accounting Policy

Council recognises revenue from rates and annual charges for the amount it is expected to be entitled to at the beginning of the rating period to which they relate, or when the charge has been applied. Rates and charges in advance are recognised as a financial liability until the beginning of the rating period to which they relate.

Note 10 Statutory fees and fines

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Infringements	425	562	425	562
Planning fees	261	171	261	171
Section 132 & 337 certificates	168	136	168	136
Licence fees	53	62	53	62
Total statutory fees and fines	907	931	907	931

Accounting Policy

Fees and fines (including parking fees and fines) are recognised when or as the performance obligation is completed, or when the taxable event has been applied and Council has an unconditional right to receive payment.

Note 11 User fees

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Parking revenue	1,497	1,564	1,497	1,564
Sales	196	399	196	378
Other fees and charges	2,400	3,473	1,876	2,441
Total user fees	4,094	5,437	3,569	4,383

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Accounting Policy

Council recognises revenue from user fees and charges when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

Licences granted by Council are all either short-term or low value and all revenue is recognised at the time that the licence is granted rather than over the term of the licence.

Note 12 Grants

Grants were received in respect of the following :

Summary of grants

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Federally funded grants	4,379	4,026	4,379	4,026
State funded grants	977	179	977	179
Others	75	33	75	33
Total	5,431	4,238	5,431	4,238

Grants - Recurrent

Federal government grants

Commonwealth Government Financial Assistance Grants General Purpose (Untied)	1,269	1,185	1,269	1,185
Commonwealth Government Financial Assistance Grants Roads (Untied)	1,255	1,246	1,255	1,246
Building Bridges	68	84	68	84
Stronger Places Stronger People	732	322	732	322
Total federal government grants	3,324	2,837	3,324	2,837

State government grants

Art gallery "Arts Tasmania"	75	74	75	74
Museum "Arts Tasmania"	35	35	35	35
Transport services	56	56	56	56
Youth services	4	2	4	2
Regional employment trial	-	9	-	9
Australia Day	1	4	1	4
Play For Life	15	-	15	-
Total state government grants	187	179	187	179

Other contributions

	-	2	-	2
Total operating grants	3,511	3,018	3,511	3,018

BURNIE CITY COUNCIL

CONSOLIDATED NOTES TO THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Capital grants received specifically for new or upgraded assets				
Federal government grants				
Commonwealth Government - roads to recovery	484	484	484	484
CCTV cameras	-	32	-	32
Eastern Promenade	136	23	136	23
Natural Disaster Funding	-	425	-	425
Ridgley Cricket Nets	-	25	-	25
West Park Facilities Upgrade	150	200	150	200
Local Roads and Community Infrastructure	286	-	286	-
Total federal government grants	1,055	1,189	1,055	1,189
State government grants				
Black Spot Funding - Mooreville Rd	50	-	50	-
RFCFP - South Burnie Toilets, Changerooms and Car	11	-	11	-
Bridges Renewal - Circular Road Bridge	113	-	113	-
McKenna Park J League Soccer Facilities	3	-	3	-
Vulnerable Road User Program (VRUP) - The Boulevard	98	-	98	-
Safe Rural Roads Program (SRRP) - Upper Natone Road	515	-	515	-
Total state government grants	790	-	790	-
Other contributions	75	31	75	31
Total capital grants and contributions	1,920	1,220	1,920	1,220

Unspent grants and contributions

Grants and contributions which were obtained on the condition that they be spent for specified purposes or in a future period, but which are not yet spent in accordance with those conditions, are as follows:

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Operating				
Balance of unspent funds at 1 July	417	20	417	20
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-	-	-
Add: Funds received and not recognised as revenue in the current year	57	397	57	397
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(322)	-	(322)	-
Balance of unspent funds at 30 June	151	417	151	417

BURNIE CITY COUNCIL

CONSOLIDATED NOTES TO THE FINANCIAL REPORT

FOR THE YEAR ENDED 30 JUNE 2021

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Capital				
Balance of unspent funds at 1 July	64	-	64	-
Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions	-	-	-	-
Add: Funds received and not recognised as revenue in the current year	317	64	317	64
Less: Funds recognised as revenue in previous years that have been spent during the reporting year	-	-	-	-
Less: Funds received in prior year but revenue recognised and funds spent in current year	(3)	-	(3)	-
Balance of unspent funds at 30 June	378	64	378	64
Total unspent funds	529	481	529	481

Accounting Policy

Council recognises untied grant revenue and those without performance obligations when received. In cases where there is an enforceable agreement which contains sufficiently specific performance obligations, revenue is recognised as or when control of each performance obligation is satisfied. (i.e. when it transfers control of a product or provides a service.) A contract liability is recognised for unspent funds received in advance and then recognised as income as obligations are fulfilled.

The performance obligations are varied based on the agreement, but include obligations to complete capital works projects or complete programs of work which benefit the community.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control. Within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract. Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), a contract liability is recognised for the excess of the fair value of the transfer over any related amounts recognised and revenue as the unspent funds are expended at the point in time at which required performance obligations are completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred, since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin. For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

In both years the Commonwealth has made early payment of the first two quarterly instalments of untied Financial Assistance Grants for the following year. The early receipt of instalments resulted in Commonwealth Government Financial Assistance Grants being above that originally budgeted in 2020-21 by \$1,305,115 (2019-20 above by \$1,248,935). This has impacted on the Statement of Comprehensive Income, resulting in the surplus/(deficit) being higher in 2020-21 by \$56,180 (2019-20 higher by \$76,452).

Users of the financial report should refer to note 23 for details of restricted cash relating to grants (grants recognised as revenue during the reporting period which were obtained on the condition that they be applied in a specific manner but are yet to be expended in that manner).

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 13 Other income

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Interest	100	155	99	151
Interest on rates	81	69	81	69
Rentals	459	509	459	509
Volunteer services	76	515	76	515
Amortisation of capital income	-	53	-	-
COVID-19 cash flow boost	30	61	-	-
Total other income	746	1,362	715	1,244

Accounting Policy

Rent

Rents are recognised as revenue when the payment is due. Rental payments received in advance are recognised as a payable until they are due.

Interest

Interest is recognised progressively as it is earned.

Volunteer services

Council recognises the inflow of resources in the form of volunteer services where the fair value of those services can be reliably measured and Council would have purchased those services if they had not been donated.

Lease income

Operating lease revenue from the use of Council's assets is recorded on an accruals basis in accordance with leasing arrangements.

Note 14 Investment income

	Actual 2021 \$'000	Actual 2020 \$'000	Actual 2021 \$'000	Actual 2020 \$'000
Distributions from water corporation				
- Dividends	414	347	414	347
- Guarantee fees	-	-	-	-
- Tax equivalent payments	-	67	-	67
Distributions from Tas Communications Unit Trust	-	-	35	-
Total investment income	414	414	449	414

Accounting Policy

Dividend revenue is recognised when Council's right to receive payment is established and it can be reliably measured.

Note 15 Share of profit of joint venture

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Share of profits from the Burnie Airport Corporation	331	484	331	484
	331	484	331	484

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Accounting Policy

Joint ventures are those joint arrangements which provide the Council with rights to the net assets of the arrangements. Interests in joint ventures are accounted for using the equity method in accordance with AASB 128 *Associates and Joint Ventures*. Under this method, the investment is initially recognised as cost and the carrying amount is increased or decreased to recognise the Council's share of the profit or loss and other comprehensive income of the investee after the date of acquisition. If the Council's share of losses of a joint venture equals or exceeds its interest in the joint venture, the Council discontinues recognising its share of further losses. The Council's share in the joint ventures gains or losses arising from transactions between itself and its joint venture are eliminated. Adjustments are made to the joint ventures accounting policies where they are different from those of the Council for the purpose of the consolidated financial statements.

Note 16 Contributions

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Non-monetary assets				
Roads	367	1,133	367	1,133
Drainage	-	721	-	721
Other	27	30	27	30
Total contributions	394	1,885	394	1,885

Accounting Policy

Council recognises contributions without performance obligations when received. In cases where the contributions is for a specific purpose to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and income recognised as obligations are fulfilled.

Expenditure

Accounting Policy

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

Note 17 Employee benefits

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Wages and salaries	10,419	9,271	10,075	8,934
Annual leave and long service leave	1,086	1,321	1,044	1,276
Superannuation	1,237	1,273	1,193	1,230
Other employee related expenses	1,071	946	1,057	939
	13,812	12,811	13,370	12,379
Less: amounts allocated to capital	(764)	(659)	(764)	(659)
Total employee benefits	13,048	12,152	12,606	11,719

Accounting Policy

Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits. During 2020-21 there were redundancy payments of \$1.358 million including leave entitlements. A provision has been made for redundancies that were paid after 30 June 2021.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 18 Materials and services

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Advertising and marketing	64	84	64	83
Levies and contributions	337	312	337	312
Contracts	5,075	4,227	5,075	4,227
Cost of goods sold	1,173	1,356	6	142
Cruise ship expenses	5	223	5	223
Electricity	711	804	705	799
Insurance	417	395	404	384
Legal expenses	131	175	131	175
Materials and services	2,696	3,059	4,191	3,969
Memberships and subscriptions	258	319	258	319
Printing, stationery and office supplies	106	94	106	94
Total materials and services	10,971	11,046	11,280	10,726

Accounting Policy

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

Note 19 Impairment of receivables

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Trade debtors	(150)	(2)	(150)	(2)
Total impairments of receivables	(150)	(2)	(150)	(2)

Accounting Policy

Expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Council's policy and events giving rise to impairment losses are disclosed in note 30.

Note 20 Depreciation and amortisation

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Property				
Buildings	1,221	1,074	1,221	1,074
Plant and Equipment				
Plant, machinery and equipment	1,001	908	742	660
Motor vehicles	173	227	173	227
Fixtures, fittings and furniture	128	117	128	117
Infrastructure				
Roads and footpaths	3,600	3,491	3,600	3,491
Infrastructure	22	206	22	206
Bridges and culverts	182	177	182	177
Drainage	838	806	838	806
Telecommunications	29	30	-	-
Parks and recreation	991	882	991	882
Revaluations	42	4	42	4
Total depreciation and amortisation	8,228	7,922	7,939	7,645

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Accounting Policy

Land improvements, buildings, infrastructure, plant and equipment and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the service potential embodied in those assets. Right-of-use assets are amortised over the lease term. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation and amortisation rates and methods are reviewed annually.

Where assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Land, heritage plant and equipment, artwork and road earthwork assets are not depreciated on the basis that they are assessed as not having a limited useful life.

Straight line depreciation is charged based on the remaining useful life as determined each year.

Major depreciation and amortisation periods used are listed below and are consistent with the prior year unless otherwise stated:

Classification	Useful Life (Years)
Property	
Land (inc land under roads)	Infinite
Buildings	20-100 years
Plant and Equipment	
Plant, machinery and equipment	3-20 years
Motor vehicles	5-10 years
Fixtures, fittings and furniture	5-50 years
Heritage plant and equipment	Not depreciated
Infrastructure	
Roads and footpaths	10-100 years
Other assets	10-75 years
Bridges and culverts	20-80 years
Drainage	20-100 years
Telecommunications	3-10 years
Parks and recreation	10-100 years
Municipal revaluation	6 years
Right-of-use assets	Lease term

Note 21 Finance costs

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Interest - borrowings	226	59	226	59
Total finance costs	226	59	226	59

Accounting Policy

Finance costs are expensed as incurred using the effective interest method. Borrowing costs include interest on bank overdrafts, borrowings, leases and unwinding of discounts.

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Note 22 Other expenses

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
External auditor's remuneration - Council and grant acquittals	63	63	63	63
External auditor's remuneration - Burnie Airport Corporation & Tas Communications Unit Trust	4	4	4	4
Councillor allowances*	285	278	285	278
Direct Councillor expenses*	14	16	14	16
Indirect Councillor expenses	16	14	16	14
Volunteer services	76	515	76	515
Election costs	8	9	8	9
Fire levies	2,024	2,024	2,024	2,024
Land tax	237	234	237	234
Water and sewer rates	369	362	369	362
Remissions and discounts	367	375	367	375
Audit Committee costs	19	4	19	4
Total other expenses	3,480	3,896	3,480	3,896

*Refer to note 50 for a breakdown of these costs for each Councillor.

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Cash Management

Note 23 Cash and cash equivalents

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Cash on hand	26	31	26	31
Cash at bank	11,314	9,679	10,442	9,237
Total cash and cash equivalents	11,340	9,709	10,468	9,268

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

Long service leave	1,519	1,707	1,438	1,707
Trust funds and deposits	132	135	132	135
Unspent grant with conditions	529	481	529	481
Total restricted assets	2,180	2,323	2,099	2,323
Total unrestricted cash and cash equivalents	9,160	7,386	8,369	6,945

Accounting Policy

Cash and cash equivalents

For the purposes of the Consolidated Statement of Cashflows, cash and cash equivalents include cash on hand, deposits at call and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts.

Restricted funds

- i) Includes refundable building, contract and other refundable amounts held in trust by Council for completion of specific purposes.
- ii) Represents grant funding received in advance until specific performance obligations required under funding arrangements are completed.

2021 grants shown as restricted assets relate to \$0.529 million for unspent grant funds for regional employment trial, local drug action team, building bridges, stronger places stronger people, McKenna Park junior soccer, safer rural roads program – West Mooreville Road and South Burnie toilets, change rooms and car park.

2020 grants shown as restricted assets relate to \$0.481 million for unspent grant funds for regional employment trial, local drug action team, youth week, building bridges, stronger places stronger people and McKenna Park junior soccer.

Financing Arrangements

Council also holds a \$0.350 million credit card facility with the Commonwealth Bank. This has not changed from the 2020 financial year.

Note 24 Investments

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Current				
Term deposits - more than 3 months	-	5,000	-	5,000
	-	5,000	-	5,000
Non-current				
Term deposits	5,000	-	5,000	-
	5,000	-	5,000	-

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 25 Interest bearing loans and borrowings

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Borrowings - current	1,333	1,298	1,333	1,298
Borrowings - non-current	8,706	10,038	8,706	10,038
Total interest bearing loans and borrowings	10,038	11,337	10,038	11,337
The maturity profile for Council's non-current borrowings is:				
Later than one year and not later than five years	4,318	4,603	4,318	4,603
Later than five years	4,388	5,436	4,388	5,436
Total	8,706	10,038	8,706	10,038

Accounting Policy

The borrowing capacity of Council is limited by the *Local Government Act 1993*. Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of the liability using the effective interest method.

Interest is expensed as it accrues and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan during the period. Borrowings are secured by way of mortgages over the general rates of the Council.

Note 26 Reconciliation of operating cash flows to the comprehensive result

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Surplus/(deficit)	449	2,204	354	2,063
Depreciation/amortisation	8,228	7,923	7,939	7,645
(Profit)/loss on disposal of property, plant and equipment	(585)	573	(588)	573
Assets contributed to Council	(394)	(1,885)	(394)	(1,885)
Work completed on assets not owned by Council	-	15	-	15
De-recognition of assets	-	113	-	113
Impairment of debts	(150)	(2)	(150)	(2)
Share of Income from Joint Venture	152	(429)	152	(429)
Capital grants	(1,920)	(1,220)	(1,920)	(1,220)
Change in assets and liabilities:				
(Increase)/decrease in trade and other receivables	113	(1,353)	114	(1,135)
(Increase)/decrease in other current assets	(117)	(3)	(117)	(3)
Increase/(decrease) in trade and other payables	823	(1,102)	769	(1,174)
(Decrease)/increase in other liabilities	(277)	1,229	(265)	1,241
(Increase)/decrease in inventories	(34)	55	(34)	55
Increase/(decrease) in provisions	776	(29)	764	(40)
Net cash provided by operating activities	7,063	6,092	6,624	5,821

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Reconciliation of liabilities arising from financing activities

Liabilities arising from financing activities are liabilities for which cash flows were, or future cash flows will be, classified in the Consolidated Statement Cash Flows as cash flows from financing activities.

	Interest-bearing loans and borrowings \$'000
Balance as at 1 July 2020	11,336
Acquisitions / New leases	-
Changes from financing cash flows:	
Cash Received	-
Cash Repayments	(1,298)
Balance as at 30 June 2021	10,038
	Interest-bearing loans and borrowings \$'000
Balance as at 1 July 2019	1,264
Acquisitions / New leases	-
Changes from financing cash flows:	
Cash Received	10,398
Cash Repayments	(326)
Balance as at 30 June 2020	11,336

Note 27 Management indicators relating to cash management

	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
(a) Consolidated Net financial liabilities					
Liquid assets less		14,746	18,094	7,358	9,332
Total liabilities		17,090	17,228	6,559	7,147
Net financial liabilities	0	(2,344)	867	799	2,185

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would need to fund the shortfall. The council can meet its liabilities.

	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
(b) Consolidated Net financial liabilities ratio					
Net financial liabilities		(2,344)	867	799	2,185
Recurrent Income*		33,299	34,797	33,636	33,812
Consolidated Net financial liabilities ratio %	0% - (50%)	-7.04%	2.49%	2.37%	6.46%
4 Year Average	1.11%				

* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature.

This ratio indicates the net financial obligations of Council compared to its recurrent income.

Council's net financial liabilities ratio increased in the 2020-21 financial year due to net increase in cash and a reduction in interest bearing loans as at 30 June. Council's average net financial liabilities ratio over the past four years has been 1.11%, slightly above benchmark.

Council budgets on a basis of having enough liquid assets to cover its liabilities. It is expected that Council will have a positive net financial liabilities ratio in the 2021-22 financial year.

BURNIE CITY COUNCIL
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FOR THE YEAR ENDED 30 JUNE 2021

Our People

Note 28 Employee provisions

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Current				
Annual leave	742	712	698	664
Long service leave	1,171	1,323	1,100	1,258
Rostered days off	40	42	40	42
Redundancy	1,000	-	1,000	-
Oncosts on employee entitlements	497	539	473	524
Total current provisions	3,452	2,617	3,312	2,489
Non-current				
Long service leave	111	160	111	160
Oncosts on employee entitlements	23	33	23	33
Total non current provisions	134	193	134	192
Employee aggregate carrying amount of provisions:				
Current				
All annual leave and long service leave entitlements representing 10 or more years				
- Short term employee benefits , that fall due within 12 months of the end of the period, measured at nominal value	3,452	2,617	3,312	2,489
Non-current				
- Long service leave representing less than 7 years of continuous service, measured at present value	134	193	134	192
Total employee provisions	3,585	2,810	3,445	2,681
The following assumptions were adopted in measuring the value of employee benefits:				
- Weighted average increase in employee benefits			2.30%	0.00%
- Weighted average discount rates			0.40%	0.30%
- Weighted average settlement period			12	12
Average Full Time Equivalents as at 30 June	140	143	136	139

Accounting Policy

(i) Short term employee benefit obligations

Liabilities for wages and salaries, including non-monetary benefits, annual leave, rostered days off and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

(ii) Other long term employee benefit obligations

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the

projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the consolidated statement of financial position if the entity does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

(iii) Sick leave

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in

each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

BURNIE CITY COUNCIL
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FOR THE YEAR ENDED 30 JUNE 2021

(iv) Defined benefit plans

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not readily available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e. as an expense when it becomes payable.

Council makes superannuation contributions for one of its employees to the Quadrant Defined Benefits Fund (the Fund), a sub-fund of Spirit Super. The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

(v) Defined contribution plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Note 29 Superannuation

Council makes superannuation contributions for one of its employees to the Quadrant Defined Benefits Fund (the Fund). The fund was a sub-fund of the Tasplan Superannuation Fund up to 31 March 2021. On 1 April 2021, the Tasplan Superannuation Fund merged (via a Successor Fund Transfer) into the MTAA Superannuation Fund to become Spirit Super. The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2021 the Council contributed 12.5% of employees' gross income to the Fund. Assets

accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, the Council is required to meet its share of the deficiency.

Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2020. The review disclosed that at that time the net market value of assets available for funding member benefits was \$51,939,000, the value of vested benefits was \$43,411,000, the surplus over vested benefits was \$8,528,000, the value of total accrued benefits was \$43,562,000, and the number of members was 95. These amounts relate to all members of the fund at the date of valuation and no asset or liability is recorded in Spirit Super's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return	3.75%	pa
Salary Inflation	2.75%	pa
Price Inflation	n/a	

The actuarial review concluded that:

- The value of assets of the Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2020.
- The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2020.
- Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2020.

Given the strong financial position of the Fund, the Actuary recommended that the Council consider a contribution holiday and contribute 0% of salaries from 1 July 2021 to 30 June 2024.

The Actuary will continue to undertake a brief review of the financial position of the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2023 and is expected to be completed in late 2023.

Council also contributes to other accumulation schemes on behalf of a number of employees; however the Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes. During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the Superannuation Guarantee (Administration) Act 1992.

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As required in terms of paragraph 148 of AASB 119
Employee Benefits, Council discloses the following details:

- The 2020 actuarial review used the “aggregate” funding method. This is a standard actuarial funding method. The results from this method were tested by projecting future fund assets and liabilities for a range of future assumed investment returns. The funding method used is consistent with the method used at the previous actuarial review in 2017.
Under the aggregate funding method of financing the benefits, the stability of the Councils’ contributions over time depends on how closely the Fund’s actual experience matches the expected experience. If the actual experience differs from that expected, the Councils’ contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members’ benefits.
- In terms of Rule 27.4 of the Spirit Super Trust Deed (Trust Deed), there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members’ vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Rule 27.4 (b)(A).
However, there is no provision in the Trust Deed requiring an employer to make contributions other than its regular contributions up to the date of cessation of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Rule 26.5 identifying a deficit and the Trustee determining in terms of Rule 26.3(c) that the particular employer should make the payment required to make good any shortfall before the cessation of participation is approved.
- The application of Fund assets on Spirit Super being wound-up is set out in Rule 41.4. This Rule provides that expenses and taxation liabilities should have first call on the available assets. Additional assets will initially be applied for the benefit of the then remaining members and/or their Dependents in such manner as the Trustee considers equitable and appropriate in accordance with the Applicable Requirements (broadly, superannuation and taxation legislative

- requirements and other requirements as determined by the regulators).
The Trust Deed does not contemplate the Fund withdrawing from Spirit Super. However it is likely that Rule 27.4 would be applied in this case (as detailed above).
- The Fund is a defined benefit Fund.
 - The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund’s assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. Thus the Fund is not able to prepare standard AASB 119 defined benefit reporting.
 - During the reporting period the amount of contributions paid to defined benefits schemes was Consolidated Entity \$9,000 (2019-20 \$9,000), Council \$9,000 (2019-20 \$9,000), and the amount paid to accumulation schemes was Consolidated Entity \$1,228,000 (2019-20 \$1,311,000), Council \$1,185,000 (2019-20 \$1,267,000).
 - During the next reporting period the expected amount of contributions to be paid to defined benefits schemes is \$196 and the amount to be paid to accumulation schemes is \$1,242,559.
 - As reported above, Assets exceeded accrued benefits as at the date of the last actuarial review, 30 June 2020. Moderate investment returns since that date, make it quite probable that this is still the position. The financial position of the Fund will be fully investigated at the actuarial review as at 30 June 2023.
 - An analysis of the assets and vested benefits of sub-funds participating in the Scheme, prepared by Rice Warner Pty Ltd as at 30 June 2020, showed that the Fund had assets of \$51.94 million and member’s Vested Benefits were \$43.41 million. These amounts represented 0.53% and 0.45% respectively of the corresponding total amounts for Spirit Super.
 - As at 30 June 2020 the fund had 95 members and the total employer contributions for the year ending 30 June 2020 were \$927,231 and \$235,365 respectively.

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Fund
Defined Benefits fund

Accumulation Funds

Council 2021 \$'000	Council 2020 \$'000
9	9
1,185	1,267

Council usually pays superannuation payments within a week of the end of the pay period. There is therefore no outstanding superannuation liability as at 27 June 2021.

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Our Assets and Liabilities

Receivables and other assets

Note 30 Trade and other receivables

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Rates and charges	1,517	1,752	1,517	1,752
Accrued interest	33	16	33	16
Other accrued income	73	61	67	56
Sundry debtors	2,720	2,648	2,280	2,341
Provision for expected credit losses	(938)	(1,091)	(938)	(1,088)
Total trade and other receivables	3,406	3,385	2,960	3,077
Reconciliation of movement in provision for expected credit losses of receivables				
Carrying amount 1 July	1,091	1,098	1,088	1,090
Increase/(decrease) in provision recognised in profit or loss	(153)	(7)	(150)	(2)
Carrying amount at 30 June	938	1,091	938	1,088

Accounting Policy

Trade receivables that do not contain a significant financing component are measured at amortised cost, which represents their transaction value. Impairment is recognised on an expected credit loss (ECL) basis. When determining whether the credit risk has increased significantly since initial recognition, and when estimating ECL, Council considers reasonable and supportive information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience, an informed credit assessment and forward-looking information. Council has established a provision matrix to facilitate the impairment assessment.

For rate debtors, Council takes the view that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rate debtors, Council uses the presumptions that assets more than 30 days past due have a significant increase in credit risk and those more than 90 days will likely be in default. Council writes off receivables when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery.

Note 31 Inventories

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Inventories held for sale	83	54	83	54
Inventories held for consumption	39	35	39	35
Total inventories	122	88	122	88

Accounting Policy

Inventories held for distribution are measured at cost adjusted when applicable for any loss of service potential. Other inventories are measured at the lower of cost and net realisable value. Where inventories are acquired at no cost, or for nominal consideration, the cost shall be the current replacement cost as at the date of acquisition.

Note 32 Other assets

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Current				
Prepayments	152	35	152	35
Total other assets	152	35	152	35

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Note 33 Contract assets

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Current				
Contractual assets for work in progress	658	-	658	-
Total contract assets	658	-	658	-

Accounting Policy

Council recognises a contractual asset for work in progress where a performance obligation is satisfied by transferring a promised good or service to the customer, before the customer pays consideration or the payment is due. Contractual assets are transferred to receivables when the right to receive payment becomes unconditional.

Council reviews contractual assets for impairment. All of the projects below are expected to be completed and funds received within the next 12 months. There is no impairment.

Council recognised the following contract assets with customers:

- i) Road projects funded under the local roads and community infrastructure program
- ii) Construction of the boulevard pedestrian crossing at Montello Primary School
- iii) Widening of Natone Road in Upper Natone

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Property, plant and equipment

Note 34 Property, infrastructure, plant and equipment

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Summary				
at cost	26,214	32,999	22,518	29,308
Less accumulated depreciation	15,161	17,336	12,557	15,020
	11,052	15,663	9,961	14,288
at fair value	617,571	598,327	617,571	598,327
Less accumulated depreciation	271,625	263,577	271,625	263,577
	345,946	334,750	345,946	334,750
Total	356,999	350,413	355,907	349,038
Property				
Land				
at fair value	26,769	25,203	26,769	25,203
	26,769	25,203	26,769	25,203
Land under roads				
at fair value	26,838	26,838	26,838	26,838
	26,838	26,838	26,838	26,838
Total Land	53,607	52,041	53,607	52,041

Valuation of land (excluding land under roads) was determined by the office of the Valuer-General. The land has been indexed this year by applying the Land Value Adjustment Factors with indexation applied at 30 June 2021 using the 26 February 2021 Valuer-General's adjustment factors. Land under roads was revalued as at 30 June 2020 using unit rates provided by the Valuer General.

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Buildings				
at fair value	100,284	90,517	100,284	90,517
Less accumulated depreciation	42,012	38,299	42,012	38,299
	58,272	52,218	58,272	52,218
Total Property	111,879	104,258	111,879	104,258

Valuation of buildings were determined by independent valuers Liquid Pacific effective 30 June 2019. Assets were categorised at level 2 and level 3 inputs. Market value is used to determine values for level 2 assets and depreciated replacement cost is used to determine values for level 3 assets. The level 3 assets have been indexed by applying the Residential Building Construction Tasmania Index applied at 30 June 2021 using the 31 March 2021 ABS index rates. The level 2 assets have been indexed by applying the Residential Property Price Hobart Index applied at 30 June 2021 using 31 March 2021 ABS index rates.

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Plant and Equipment

Plant, machinery and equipment

at cost
Less accumulated depreciation

Motor vehicles

at cost
Less accumulated depreciation

Fixtures, fittings and furniture

at cost
Less accumulated depreciation

Heritage plant and equipment

at cost
Less accumulated depreciation

Total Plant and Equipment

Infrastructure

Roads and footpaths

at fair value
Less accumulated depreciation

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Plant, machinery and equipment				
at cost	14,057	12,698	11,313	10,003
Less accumulated depreciation	9,207	8,030	7,216	6,299
	4,850	4,669	4,097	3,705
Motor vehicles				
at cost	2,116	2,089	2,116	2,089
Less accumulated depreciation	1,009	973	1,009	973
	1,106	1,116	1,106	1,116
Fixtures, fittings and furniture				
at cost	4,942	3,448	4,942	3,448
Less accumulated depreciation	3,740	2,673	3,740	2,673
	1,202	775	1,202	775
Heritage plant and equipment				
at cost	1,708	1,621	1,708	1,621
Less accumulated depreciation	546	546	546	546
	1,162	1,075	1,162	1,075
Total Plant and Equipment	8,320	7,635	7,568	6,671
Infrastructure				
Roads and footpaths				
at fair value	305,734	300,997	305,734	300,997
Less accumulated depreciation	169,054	164,493	169,054	164,493
	136,680	136,504	136,680	136,504

Roads and footpaths assets have been revalued as at 30 June 2021 with replacement rates determined by Council's technical services division.

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Other Assets				
at cost	-	8,911	-	8,911
Less accumulated depreciation	-	4,280	-	4,280
	-	4,631	-	4,631
Bridges and culverts				
at fair value	15,378	15,308	15,378	15,308
Less accumulated depreciation	6,595	6,309	6,595	6,309
	8,782	8,999	8,782	8,999

Bridges and culverts were revalued as at 30 June 2021 using replacement costs provided by AusSpan.

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	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Drainage				
at fair value	87,018	84,926	87,018	84,926
Less accumulated depreciation	34,876	33,656	34,876	33,656
	52,141	51,270	52,141	51,270

Valuation of drainage assets has been determined by Council's technical services division as at 30 June 2018. The assets have been indexed each year by applying the Consumer Price Index, All Groups for Hobart. The indexation has been applied at 30 June 2021 using the 31 March 2021 ABS index rates.

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Telecommunications				
at cost	952	952	-	-
Less accumulated depreciation	613	584	-	-
	339	368	-	-

Burnie City Council, as the parent entity of Tas Communications Unit Trust, acquired the net assets and business operations of the entity on 1 July 2021. All items of property, plant and equipment were included as part of the transfer, and have been recognised at the value at which they have been acquired as part of the executed sales agreement. No profit or loss arose on this transaction.

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Parks and recreation				
at fair value	55,551	54,538	55,551	54,538
Less accumulated depreciation	19,088	20,820	19,088	20,820
	36,464	33,718	36,464	33,718

Valuation of parks and recreation assets has been revalued as at 30 June 2021 with replacement rates determined by Council's technical services division.

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Municipal Revaluation				
at cost	245	469	245	469
Less accumulated amortisation	46	250	46	250
	199	219	199	219
Total Infrastructure	234,605	235,710	234,266	235,342
Works in progress				
Works in progress at cost	2,194	2,810	2,194	2,767
Total Works in progress	2,194	2,810	2,194	2,767
Total property, infrastructure, plant and equipment	356,999	350,413	355,907	349,038

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Accounting Policy

Recognition and measurement of assets

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Property, plant and equipment and infrastructure received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where the value exceeds the recognition thresholds for the respective assets class. Fair value is the price that would be received to sell the assets in an orderly transaction between market participants at the measured date.

Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads. Such assets are recognised as "Work in Progress" until they become available for service.

In accordance with Council's policy, the threshold limits detailed below have been applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

Classification	Threshold
Property	
Land (incl land under roads)	\$1
Buildings	\$5,000
Plant and Equipment	
Plant, machinery and equipment	\$500
Motor vehicles	\$5,000
Fixtures, fittings and furniture	\$500
Heritage plant and equipment	\$1
Infrastructure	
Roads and footpaths	\$5,000
Other assets	\$500
Bridges and culverts	\$5,000
Drainage	\$5,000
Telecommunications	\$500
Parks and recreation	\$5,000
Municipal revaluation	\$1

Revaluation

Council has adopted the following valuation basis for its non-current assets:

Classification	Valuation Basis
Property	
Land (incl land under roads)	Fair Value
Buildings	Fair Value
Plant and Equipment	
Plant, machinery and equipment	Cost
Motor vehicles	Cost
Fixtures, fittings and furniture	Cost
Heritage plant and equipment	Cost
Infrastructure	
Roads and footpaths	Fair Value
Other assets	Cost
Bridges and culverts	Fair Value
Drainage	Fair Value
Telecommunications	Cost
Parks and recreation	Fair Value
Municipal revaluation	Cost

Subsequent to the initial recognition of assets, non-current physical assets, other than plant, machinery and equipment, motor vehicles, fixtures, fittings and furniture, heritage plant and equipment, other assets, telecommunications equipment and municipal revaluation, are measured at their fair value in accordance with AASB 116 *Property, Plant & Equipment* and AASB 13 *Fair Value Measurement*. At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date, the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets (excluding municipal revaluation), on a regular basis to ensure valuations represent fair value. Infrastructure assets comprise roads and footpaths, bridges and culverts, parks and recreation and drainage assets. The valuation is performed either by experienced council officers or independent experts.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use of an asset result in changes to the permissible or practical highest and best use of the asset. Further details regarding the fair value hierarchy are disclosed at note 53.

Where assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation

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decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

Impairment of Non-financial assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher

of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the Consolidated Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the depreciated value of the asset approximated by its written down replacement cost.

Note 35 Management indicators relating to assets

(a) Council's asset consumption ratio

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council.

	Benchmark	2021	2020	2019	2018
Transport Infrastructure					
Fair value (carrying amount)		136,680	136,504	134,299	130,884
Current replacement cost (gross)		305,734	300,997	295,226	284,001
Asset consumption ratio %	> 60%	45%	45%	45%	46%
4 year average	45%				
Buildings					
Fair value (carrying amount)		58,272	52,218	50,561	50,104
Current replacement cost (gross)		100,284	90,517	86,771	89,436
Asset consumption ratio %	> 60%	58%	58%	58%	56%
4 year average	58%				
Drainage					
Fair value (carrying amount)		52,141	51,270	49,375	48,765
Current replacement cost (gross)		87,018	84,926	81,181	79,125
Asset consumption ratio %	> 60%	60%	60%	61%	62%
4 year average	61%				

This ratio indicates the level of service potential available in Council's existing asset base.

Council's asset consumption ratio for both transport, building and drainage assets has stayed relatively consistent.

(b) Council's asset renewal ratio

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council. This ratio measures Council's capacity to fund future asset replacement requirements.

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	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000
Total Property, Plant & Infrastructure				
Projected capital funding outlays*		92,564	104,901	56,864
Projected capital expenditure funding**		92,564	46,808	51,297
Asset renewal ratio %	90% - 100%	100%	224%	111%
Transport Infrastructure				
Projected capital funding outlays*		42,671	88,581	39,280
Projected capital expenditure funding**		42,671	30,488	33,713
Asset renewal ratio %	90% - 100%	100%	291%	117%
Plant, Equipment & Other				
Projected capital funding outlays*		14,075	7,988	8,150
Projected capital expenditure funding**		14,075	7,988	8,150
Asset renewal ratio %	90% - 100%	100%	100%	100%
Buildings				
Projected capital funding outlays*		17,499	4,192	3,824
Projected capital expenditure funding**		17,499	4,192	3,824
Asset renewal ratio %	90% - 100%	100%	100%	100%
Parks and Reserves				
Projected capital funding outlays*		11,222	1,590	3,024
Projected capital expenditure funding**		11,222	1,590	3,024
Asset renewal ratio %	90% - 100%	100%	100%	100%
Drainage				
Projected capital funding outlays*		7,097	2,550	2,586
Projected capital expenditure funding**		7,097	2,550	2,586
Asset renewal ratio %	90% - 100%	100%	100%	100%

* Current value of projected capital funding outlays for an asset identified in Council's long term financial plan.

** Value of projected capital expenditure funding for an asset identified in Council's long term strategic asset management plan.

Council's asset renewal ratio indicates that Council will have sufficient funding over the next ten years to meet its asset renewal needs.

(c) Council's asset sustainability ratio

	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
Capital expenditure on replacement/renewal of existing assets		3,317	3,171	4,309	3,933
Annual depreciation expense		7,939	7,645	7,708	7,770
Asset sustainability ratio %	100%	42%	41%	56%	51%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

Asset Class	Benchmark	2021 \$'000	2020 \$'000	2019 \$'000	2018 \$'000
Capital renewal expenditure		3,317	3,171	4,309	3,933
Capital new/upgrade expenditure		4,373	5,257	5,878	5,661
Total capital expenditure		7,690	8,428	10,187	9,594

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Note 36 Reconciliation of property, infrastructure, plant and equipment

	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Revaluation increments (decrements) (note 40)	Depreciation and amortisation (note 20)	De-recognition of assets (note 39)	Written down value of disposals (note 38)	Balance at end of financial year
Consolidated 2021	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property							
Land (inc land under roads)	52,041	-	2,496	-	-	(930)	53,607
Buildings	52,218	3,945	3,330	(1,221)	-	-	58,272
Total property	104,259	3,945	5,826	(1,221)	-	(930)	111,879
Plant and Equipment							
Plant, machinery and equipment	4,668	1,257	-	(1,001)	-	(74)	4,850
Motor vehicles	1,116	201	-	(173)	-	(38)	1,106
Fixtures, fittings and furniture	775	555	-	(128)	-	-	1,202
Heritage plant and equipment	1,075	88	-	-	-	-	1,162
Total plant and equipment	7,634	2,100	-	(1,302)	-	(112)	8,320
Infrastructure							
Roads and footpaths	136,504	3,346	559	(3,600)	-	(129)	136,680
Other Assets	4,632	(4,462)	-	(22)	-	(147)	-
Bridges and culverts	8,999	211	(196)	(182)	-	(50)	8,782
Drainage	51,270	1,139	572	(838)	-	(2)	52,141
Telecommunications	368	-	-	(29)	-	-	339
Parks and recreation	33,718	1,802	1,975	(991)	-	(40)	36,464
Municipal revaluation	219	22	-	(42)	-	-	199
Total infrastructure	235,710	2,058	2,909	(5,705)	-	(367)	234,605
Works in progress							
Work in progress	2,810	(616)	-	-	-	-	2,194
Total work in progress	2,810	(616)	-	-	-	-	2,194
Total property, plant and equipment, infrastructure	350,413	7,487	8,735	(8,228)	-	(1,409)	356,999

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	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Revaluation increments (decrements) (note 40)	Depreciation and amortisation (note 20)	De-recognition of assets (note 39)	Written down value of disposals (note 38)	Balance at end of financial year
Consolidated 2020	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property							
Land (incl land under roads)	49,376	198	2,512	-	-	(45)	52,041
Buildings	50,561	1,384	1,459	(1,074)	(113)	-	52,218
Total property	99,937	1,582	3,971	(1,074)	(113)	(45)	104,259
Plant and Equipment							
Plant, machinery and equipment	4,510	1,185	-	(908)	-	(119)	4,669
Motor vehicles	997	453	-	(227)	-	(107)	1,116
Fixtures, fittings and furniture	890	2	-	(117)	-	-	775
Heritage plant and equipment	1,068	7	-	-	-	-	1,075
Total plant and equipment	7,465	1,647	-	(1,252)	-	(226)	7,635
Infrastructure							
Roads and footpaths	134,299	4,883	1,056	(3,491)	-	(243)	136,504
Other Assets	5,170	-	-	(206)	-	(332)	4,632
Bridges and culverts	8,829	307	70	(177)	-	(30)	8,999
Drainage	49,375	1,120	1,662	(806)	-	(81)	51,270
Telecommunications	398	-	-	(30)	-	-	368
Parks and recreation	31,777	1,748	1,093	(882)	-	(17)	33,718
Municipal revaluation	-	223	-	(4)	-	-	219
Total infrastructure	229,848	8,282	3,881	(5,596)	-	(704)	235,710
Works in progress							
Work in progress	3,086	(276)	-	-	-	-	2,810
Total work in progress	3,086	(276)	-	-	-	-	2,810
Total property, plant and equipment, infrastructure	340,336	11,235	7,851	(7,923)	(113)	(975)	350,413

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Council 2021	Acquisition of assets and				De-recognition of assets	Written down value of disposals	Balance at end of financial year
	Balance at beginning of financial year	transfers from work in progress	Revaluation increments (decrements)	Depreciation and amortisation			
	\$'000	\$'000	(note 40)	(note 20)	(note 39)	(note 38)	\$'000
Property							
Land (incl land under roads)	52,041	-	2,496	-	-	(930)	53,607
Buildings	52,218	3,945	3,330	(1,221)	-	-	58,272
Total property	104,259	3,945	5,826	(1,221)	-	(930)	111,879
Plant and Equipment							
Plant, machinery and equipment	3,705	1,205	-	(742)	-	(71)	4,097
Motor vehicles	1,116	201	-	(173)	-	(38)	1,106
Fixtures, fittings and furniture	775	555	-	(128)	-	-	1,202
Heritage plant and equipment	1,075	88	-	-	-	-	1,162
Total plant and equipment	6,671	2,048	-	(1,042)	-	(109)	7,568
Infrastructure							
Roads and footpaths	136,504	3,346	559	(3,600)	-	(129)	136,680
Other Assets	4,632	(4,462)	-	(22)	-	(147)	-
Bridges and culverts	8,999	211	(196)	(182)	-	(50)	8,782
Drainage	51,270	1,139	572	(838)	-	(2)	52,141
Parks and recreation	33,718	1,802	1,975	(991)	-	(40)	36,464
Municipal Revaluation	219	22	-	(42)	-	-	199
Total infrastructure	235,341	2,058	2,909	(5,676)	-	(367)	234,266
Works in progress							
Work in progress	2,767	(573)	-	-	-	-	2,194
Total work in progress	2,767	(573)	-	-	-	-	2,194
Total property, plant and equipment, infrastructure	349,038	7,478	8,735	(7,939)	-	(1,405)	355,907

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Council 2020	Acquisition of assets and				De-recognition of assets	Written down value of disposals	Balance at end of financial year
	Balance at beginning of financial year	transfers from work in progress	Revaluation increments (decrements)	Depreciation and amortisation			
	\$'000	\$'000	(note 40)	(note 20)	(note 39)	(note 38)	\$'000
Property							
Land (incl land under roads)	49,376	198	2,512	-	-	(45)	52,041
Buildings	50,561	1,384	1,459	(1,074)	(113)	-	52,218
Total property	99,937	1,582	3,971	(1,074)	(113)	(45)	104,259
Plant and Equipment							
Plant, machinery and equipment	3,584	900	-	(660)	-	(119)	3,705
Motor vehicles	997	453	-	(227)	-	(107)	1,116
Fixtures, fittings and furniture	890	2	-	(117)	-	-	775
Heritage plant and equipment	1,068	7	-	-	-	-	1,075
Total plant and equipment	6,539	1,362	-	(1,004)	-	(226)	6,671
Infrastructure							
Roads and footpaths	134,299	4,883	1,056	(3,491)	-	(243)	136,504
Other Assets	5,170	-	-	(206)	-	(332)	4,632
Bridges and culverts	8,829	307	70	(177)	-	(30)	8,999
Drainage	49,375	1,120	1,662	(806)	-	(81)	51,270
Parks and recreation	31,777	1,748	1,093	(882)	-	(17)	33,718
Municipal Revaluation	-	223	-	(4)	-	-	219
Total infrastructure	229,450	8,282	3,881	(5,567)	-	(704)	235,341
Works in progress							
Work in progress	2,988	(221)	-	-	-	-	2,767
Total work in progress	2,988	(221)	-	-	-	-	2,767
Total property, plant and equipment, infrastructure	338,914	11,004	7,851	(7,644)	(113)	(975)	349,038

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 37 Capital works completed on assets not owned by Council

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Capital works completed on assets not owned by Council	-	15	-	15
Total capital works on assets not owned by Council	-	15	-	15

Note 38 Net gain/ (loss) on disposal of assets

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Profit/(loss) on sale of assets				
Proceeds on sale assets	1,993	402	1,993	402
Less: Written down value of assets disposed	(1,409)	(975)	(1,405)	(975)
Total net gain/(loss) on sale of assets	585	(573)	588	(573)

Accounting Policy

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Note 39 De-recognition of assets

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
De-recognition of assets	-	(113)	-	(113)
Total de-recognition of assets	-	(113)	-	(113)

During the 2019-20 financial year, Council de-recognised its West Park band rooms building due to the transfer of the building to the University of Tasmania.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Note 40 Reserves

Consolidated 2021

(a) Asset revaluation

Property			
Land	15,010	2,496	17,506
Buildings	1,858	3,330	5,188
	16,868	5,826	22,694
Infrastructure			
Roads and footpaths	70,020	559	70,578
Car parks	2,500	-	2,500
Bridges and culverts	4,850	(196)	4,654
Drainage	27,473	572	28,046
Parks and recreation	12,162	1,975	14,137
	117,006	2,909	119,915
Associate			
Investment in Joint Venture	2,442	-	2,442
	2,442	-	2,442
Total asset revaluation reserve	136,316	8,735	145,052

(b) Fair value reserve

Investment in Water Corporation	274	4,732	5,006
Total fair value reserve	274	4,732	5,006
Total reserves 2021	136,590	13,467	150,058

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
--	--	-------------------------------------	--

Consolidated 2020

(a) Asset revaluation

Property			
Land	12,497	2,512	15,010
Buildings	399	1,459	1,858
	12,897	3,971	16,868
Infrastructure			
Roads and footpaths	68,963	1,056	70,020
Car parks	2,500	-	2,500
Bridges and culverts	4,781	70	4,850
Drainage	25,812	1,662	27,473
Parks and recreation	11,069	1,093	12,162
	113,125	3,881	117,006
Associate			
Investment in Joint Venture	2,442	-	2,442
	2,442	-	2,442
Total asset revaluation reserve	128,464	7,852	136,316

(b) Fair value reserve

Investment in Water Corporation	17,790	(17,516)	274
Total fair value reserve	17,790	(17,516)	274
Total reserves 2020	146,254	(9,664)	136,590

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
Council 2021			
(a) Asset revaluation			
Property			
Land	15,010	2,496	17,506
Buildings	1,858	3,330	5,188
	16,868	5,826	22,694
Infrastructure			
Roads and footpaths	70,020	559	70,578
Car parks	2,500	-	2,500
Bridges and culverts	4,850	(196)	4,654
Drainage	27,473	572	28,046
Parks and recreation	12,162	1,975	14,137
	117,006	2,909	119,915
Associate			
Investment in Joint Venture	2,442	-	2,442
	2,442	-	2,442
Total asset revaluation reserve	136,316	8,735	145,052
(b) Fair value reserve			
Investment in Water Corporation	274	4,732	5,006
Total fair value reserve	274	4,732	5,006
Total reserves 2021	136,590	13,467	150,058

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
Council 2020			
(a) Asset revaluation			
Property			
Land	12,497	2,512	15,010
Buildings	399	1,459	1,858
	12,897	3,971	16,868
Infrastructure			
Roads and footpaths	68,963	1,056	70,020
Car parks	2,500	-	2,500
Bridges and culverts	4,781	70	4,850
Drainage	25,812	1,662	27,473
Parks and recreation	11,069	1,093	12,162
	113,125	3,881	117,006
Associate			
Investment in Joint Venture	2,442	-	2,442
	2,442	-	2,442
Total asset revaluation reserve	128,464	7,852	136,316
(b) Fair value reserve			
Investment in Water Corporation	17,790	(17,516)	274
Total fair value reserve	17,790	(17,516)	274
Total reserves 2020	146,254	(9,664)	136,590

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CONSOLIDATED NOTES TO THE FINANCIAL REPORT
FOR THE YEAR ENDED 30 JUNE 2021

Payables and other liabilities

Note 41 Trade and other payables

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Trade payables	1,498	1,029	1,568	1,214
Rates and charges in advance	905	780	905	780
Accrued expenses	312	648	291	613
Revenue received in advance	90	9	3	-
Total trade and other payables	2,805	2,466	2,767	2,607

Accounting policy

Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received. General creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.

Rates and charges in advance represents amounts received by Council prior to the commencement of the rating or charging period. Revenue is recognised by Council at the beginning of the rating or charge period to which the advance payments relates.

Note 42 Trust funds and deposits

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Refundable deposits, bonds and retentions	132	135	132	135
Total trust funds and deposits	132	135	132	135

Accounting policy

Amounts received as tender deposits and retention amounts controlled by Council are recognised as trust funds until they are returned or forfeited.

Note 43 Commitments

Council has entered into the following commitments:

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FOR THE YEAR ENDED 30 JUNE 2021

	Not later than 1 year \$'000	Later than 1 year and not later than 2 years \$'000	Later than 2 years and not later than 5 years \$'000	Later than 5 years \$'000	Total \$'000
2021					
Operating					
Air conditioner maintenance	51	51	26	-	128
Annuak weed spraying services	27	-	-	-	27
Aquatic Centre - Gas supply	136	-	-	-	136
Bridge management	20	20	30	-	69
Cleaning contracts for council buildings	235	-	-	-	235
Fire system management	14	-	-	-	14
Lift maintenance	28	26	15	-	69
Management - Acquatic Centre	434	-	-	-	434
Security services	100	-	-	-	100
Supply of electricity	597	816	1,224	-	2,637
Waste management	3,516	1,426	580	-	5,521
Total	5,159	2,339	1,875	-	9,372
Capital					
Acquatic Centre Wind Break	50	-	-	-	50
Guardrail Upgrade Program	85	-	-	-	85
Mount Street Tax Rank Cover	26	-	-	-	26
Oakleigh Park - Public Art Work	21	-	-	-	21
Plant and Equipment	684	-	-	-	684
South Burnie Beach Upgrade	706	-	-	-	706
Upper Burnie Lookout Redevelopment	42	-	-	-	42
View Road Reserve Pump Track	245	-	-	-	245
Total	1,861	-	-	-	1,861

	Not later than 1 year \$'000	Later than 1 year and not later than 2 years \$'000	Later than 2 years and not later than 5 years \$'000	Later than 5 years \$'000	Total \$'000
2020					
Operating					
Aquatic Centre - Gas supply	253	127	-	-	380
Bridge management	20	20	49	-	89
Cleaning contracts for council buildings	240	185	-	-	425
Fire system management	13	-	-	-	13
Security services	100	-	-	-	100
Shuttle bus service - Cruise Ships	22	-	-	-	22
Waste management	3,338	3,269	1,974	-	8,581
Total	3,986	3,601	2,023	-	9,610
Capital					
BWMC Street Sweeper Dump Point	33	-	-	-	33
Montello Soccer Ground Upgrade	9	-	-	-	9
Oakleigh Park Fountain Upgrade	17	-	-	-	17
Skate Park Upgrade	40	-	-	-	40
Total	99	-	-	-	99

Note 44 Operating leases

At the reporting date, Council had the following obligations under non-cancellable operating leases for the lease of equipment and land and buildings for use within Council's activities (these obligations are not recognised as liabilities).

Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting, organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community

BURNIE CITY COUNCIL
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support. In these situations, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at current replacement cost.

Where leases are commercial agreements, and properties leased are predominantly used for leasing to third parties, Council records lease revenue on an accruals basis and records the associated properties as investment property in accordance with *AASB 140 Investment Properties*. These properties are recognised at fair value. These leases may include incentives which have not been recognised in the statement of financial position, on the basis the amounts are unlikely to be material and could be reliably measured at balance date.

Maturity analysis of operating lease payments to be received	2021 \$'000	2020 \$'000
Year 1	302	323
Year 2	281	177
Year 3	196	139
Year 4	169	45
Year 5	104	39
Later than 5 years	127	245
Total	1,179	968

The following table presents the amounts reported in profit or loss:

Lease income on operating leases	482	543
Therein lease income relating to variable lease payments that do not depend on an index or rate	-	-

Note 45 Contract liabilities

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Current				
Funds received to acquire on construct an asset controlled by Council	378	64	378	64
Funds received prior to performance obligation being satisfied (upfront payments)	151	417	151	417
Upfront fees	-	-	-	-
Total	529	481	529	481

Accounting Policy

Council recognised the following contract liabilities:

- Grant funds received in advance includes funding for the construction of new facilities at McKenna Park for J League Soccer, road works on West Mooreville road as part of the Safer Rural Roads Program and upgrade of toilets, change rooms and car park at South Burnie Beach. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. Revenue is expected to be recognised in the next 12 months.
- Funds received prior to performance obligations being satisfied (upfront payments) includes funds received to deliver services for the Local Drug Action Team, Regional Employment Building Bridges, Regional Employment Trial and Stronger Places, Stronger People. Revenue is recognised as the performance obligations are satisfied with the corresponding contract liability being reduced.
- Upfront payments of funds from contracts with customers are recognised as a contract liability until performance obligations are satisfied. Revenue is recognised as performance obligations are progressively fulfilled.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Revenue recognised that was included in the contract liability balance at the beginning of the period

Funds to construct Council controlled assets	3	-	3	-
Funds received prior to performance obligation being satisfied (upfront payments) - AASB 15	378	-	378	-
	381	-	381	-

Note 46 Contingent liabilities

There are no identified contingent liabilities as at 30 June 2021.

Investments in other entities

Note 47 Investment in water corporation

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Opening balance	58,156	75,672	58,156	75,672
Fair value adjustment on available for sale assets	4,732	(17,516)	4,732	(17,516)
Carrying value of investment in Water Corporation	62,888	58,156	62,888	58,156

Council has derived returns from the Water Corporation as disclosed at note 14 in the form of dividends, tax equivalent payments and guarantee fees.

As Council's investment in TasWater is held for long-term strategic purposes, Council has elected under AASB 9: *Financial Instruments* to irrevocably classify this equity investment as designated as fair value through other comprehensive income. Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 40) and not reclassified through the profit or loss when derecognised. Dividends associated with the equity investments are recognised in profit and loss when the right of payment has been established and it can be reliably measured.

Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2021, Council continues to hold a 3.99% ownership interest in TasWater which is based on schedule 2 of the Corporation's Constitution which reflects the Council's voting rights.

Note 48 Investment in subsidiaries

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Tas Communications Unit Trust (100% ownership)	-	-	2,103	2,103
Total investments in subsidiaries	-	-	2,103	2,103

The percentage ownership interest held is equivalent to the percentage voting rights for all subsidiaries.

Council's investment in subsidiaries is accounted for at cost. Subsidiaries included in the consolidated accounts are:

- Tas Communications Unit Trust (100% ownership)
- Tas Communications Pty Ltd (100% ownership)

All inter-company balances and transactions between entities in the economic entity, including any unrealised profits or losses are eliminated on consolidation.

BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2021

Tas Communications Unit Trust

Tas Communications Unit Trust (the Trust) provides support to its local government customers along with tailoring niche services to meet the needs of its business customer base. It is also an internet service supplier, application service hosting and service desk supplier.

The Trust has recorded a favourable result for the year with an operating surplus of \$129,849 compared to a surplus of \$141,547 in 2020. The Trust has net assets of \$2,232,581 as at 30 June 2021 compared with \$2,137,305 in 2020. The Trust invested \$8,313 in telecommunications and information technology assets throughout the year.

The Trust employed four full time equivalent employees as at 30 June 2021 (four in 2020).

Burnie City Council, as the parent entity of Tas Communications Unit Trust, acquired the net assets and business operations of the entity on 1 July 2021. All items of property, plant and equipment were included as part of the transfer, and have been recognised at the value at which they have been acquired as part of the executed sales agreement. No profit or loss arose on this transaction.

Note 49 Investment in joint venture

	Consolidated Actual 2021 \$'000	Consolidated Actual 2020 \$'000	Council Actual 2021 \$'000	Council Actual 2020 \$'000
Burnie Airport Corporation (51% ownership)	3,256	3,256	3,256	3,256
Total investment in joint venture	3,256	3,256	3,256	3,256

(a) Composition of the joint venture

Joint Venture	Principal place of business	Percentage Owned 2021	Percentage Owned 2020
Burnie Airport Corporation	Australia	51%	51%

(b) Joint venture with joint venture partner

Burnie Airport Corporation	2021 \$	2020 \$
% ownership held by joint venture partner	49%	49%
Profit/(loss) allocated to joint venture partner	318,150	464,637
Accumulated equity of joint venture partner	3,128,532	3,128,532
Dividends paid to joint venture partner	464,637	-
Summarised statement of financial position		
Current assets	1,752,859	2,061,021
Non-current assets	6,352,757	6,665,019
Current liabilities	774,252	1,273,028
Non-current liabilities	946,605	1,068,253
Net assets	6,384,760	6,384,760
Summarised statement of comprehensive income		
Income	1,557,643	2,022,871
Expenditure	(908,358)	(1,074,632)
Net profit	649,285	948,239
Summarised statement of cashflows		
Cashflows from operating activities	(306,642)	437,648
Cashflows from investing activities	1,385,604	178,649
Cashflows from financing activities	(1,104,239)	(418,430)
Net increase/(decrease) in cash and cash equivalents	(25,277)	197,867

Burnie Airport Corporation

Burnie Airport Corporation (the Trust) acquired the Burnie Airport from the Burnie Port Corporation in 2001. The purpose of the Trust is to provide sustainable infrastructure for a regular, reliable carrier servicing the greater Burnie region.

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The Trust recorded a net profit of \$649,285 for the year compared with a net profit of \$948,239 in 2020. Loan principal was reduced by \$450,000 (net) during the period. The Trust had net assets of \$6,384,760 as at 30 June 2021.

The Trust employed 3.25 full time equivalent employees as at 30 June 2021 (2020: 3.25 full time equivalents).

Other Information

Note 50 Related party transactions

A party is related to an entity if directly or indirectly through one or more intermediaries, the party:

- a) controls, is controlled by, or is under common control with the entity (this includes parents, subsidiaries and fellow subsidiaries);
- b) has an interest in the entity that gives it significant influence over the entity; or
- c) has joint control over the entity

Tas Communications Unit Trust and Burnie Airport Corporation are identified as related parties.

Transactions with related parties

The following transactions occurred with related parties:

	2021 \$'000	2020 \$'000
Payments/receipts for goods and services:		
Payment for goods and services from:		
Tas Communications Unit Trust	1,461	878
Receipts for sale of goods and services to:		
Tas Communications Unit Trust	130	126
Burnie Airport Corporation	71	10

Receivable from and payable to related parties

The following balances are outstanding as at 30 June 2021 in relation to transactions with related parties:

Payables to:		
Tas Communications Unit Trust	94	231
Receivables from:		
Tas Communications Unit Trust	3	2
Burnie Airport Corporation	-	31

Loans to/from related parties

There were no loans to/from related parties at the reporting date.

Transactions with other Councils and Regional Bodies

Council has shared service arrangements with some neighbouring Councils, income received under these agreements is shown below:

	2021 \$'000	2020 \$'000
West Coast Council - Environmental Health Services	3	1
Waratah Wynyard Council - Environmental Health Services	3	2
Waratah Wynyard Council - Economic Development	-	9
Circular Head Council - Environmental Health Services	6	5
	11	18

Billing to Councils for services provided was on a cost recovery basis.

During 2020-21, Council made membership contributions of \$162,232 to Cradle Coast Authority. Cradle Coast Authority is deemed to be a related party due to the General Manger being a board member for part of the year.

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Transactions with Key Management Personnel

Council's Key Management personnel are defined as being the Mayor, Councillors and Council's Executive Management Team.

On 1 March 2021, the composition of the Executive Management Team changed as part of council restructure arrangements. The new team consists of General Manager, Director Land and Environment Services, Director Works and Services and Director Corporate and Commercial Services. Remuneration has been disclosed for the previous Executive Management Team for the period up to and including Friday 26 February 2021, with the new Executive Management Team disclosed from 1 March 2021.

(i) Councillor Remuneration

2021

Name	Position	Period	Short term employee benefits		Total Compensation AASB 124	Expenses*	Total allowance and expenses section 72
			Allowances	Vehicles			
Mr S Kons	Mayor	Full Year	81,110	-	81,110	2,064	83,174
Ms G Simpson	Deputy Mayor	Full Year	41,286	-	41,286	1,305	42,591
Mr A Boyd	Councillor	Full Year	23,174	-	23,174	962	24,136
Mrs T Brumby	Councillor	Full Year	23,174	-	23,174	2,090	25,264
Mr T Bulle	Councillor	Full Year	23,174	-	23,174	982	24,156
Mr K Dorsey	Councillor	Full Year	23,174	-	23,174	3,522	26,696
Mrs A Keygan	Councillor	Full Year	23,174	-	23,174	1,497	24,671
Mr C Lynch	Councillor	Full Year	23,174	-	23,174	1,324	24,498
Mr D Pease	Councillor	Full Year	23,174	-	23,174	269	23,443
Total			284,614	-	284,614	14,015	298,629

2020

Name	Position	Period	Short term employee benefits		Total Compensation AASB 124	Expenses*	Total allowance and expenses section 72
			Allowances	Vehicles			
Mr S Kons	Mayor	Full Year	78,984	-	78,984	1,578	80,563
Ms G Simpson	Deputy Mayor	Full Year	40,313	-	40,313	1,471	41,784
Mr A Boyd	Councillor	Full Year	22,628	-	22,628	1,700	24,328
Mrs T Brumby	Councillor	Full Year	22,628	-	22,628	936	23,564
Mr T Bulle	Councillor	Full Year	22,628	-	22,628	1,564	24,191
Mr K Dorsey	Councillor	Full Year	22,628	-	22,628	4,771	27,399
Mrs A Keygan	Councillor	Full Year	22,628	-	22,628	1,564	24,191
Mr C Lynch	Councillor	Full Year	22,628	-	22,628	1,879	24,506
Mr D Pease	Councillor	Full Year	22,628	-	22,628	57	22,685
Total			277,692	-	277,692	15,520	293,212

*Section 72 (1)cb of the *Local Government Act 1993* requires the disclosure of expenses paid to Councillors. The main expenses paid to Councillors are:

The main category of Councillor expenses directly relates to communications (i.e. telephone, internet costs). Other areas of expenses include seminars, functions and professional development, plus out-of-pocket costs (i.e. meals, travel and accommodation) associated with attending a seminar or function, as well as dependant person care. All costs claimed are in accordance with the *Local Government Act 1993* and associated General Regulations.

(ii) Executive Management Remuneration

2021

Name	Position	Period	Remuneration Band	Short term employee benefits				Post employment benefits			Total
				Salary ¹	Short-term Incentive Payments ²	Vehicles ³	Other Allowances and Benefits ⁴	Superannuation ⁵	Termination benefits ⁶	Non-monetary Benefits ⁷	
Mr A Wardlaw	General Manager	01/07/2020 to 31/07/2020	\$0 - \$20,000	28,046	-	5,181	324	3,404	88,556	-	17,304
Mrs B Lynch	Director - Corporate	02/03/2021 to 30/06/2021	\$60,001 - \$80,000	51,692	-	946	1,564	6,462	-	6,312	66,976
Mr M Smith	Executive Manager - Corporate Finance	01/07/2020 to 01/01/2021	\$80,001 - \$100,000	77,317	-	-	2,059	9,037	43,051	-	86,655
Ms M Neasey	Executive Manager - Corporate Governance	01/07/2020 to 26/02/2021	\$100,001 - \$120,000	93,775	-	-	1,533	11,633	-	7,193	114,135
Mr R Greene	Director - Community and Economic Development	01/07/2020 to 26/02/2021	\$100,001 - \$120,000	114,824	-	6,131	432	14,218	53,499	-	116,465
Mr S Overland	General Manager	03/11/2020 to 30/06/2021	\$160,001 - \$180,000	140,184	-	8,638	382	17,469	-	13,248	179,920
Mr G Neil	Director - Works and Services	01/07/2020 to 31/07/2020 and 03/11/2020 to 30/06/2021	\$160,001 - \$180,000	123,615	7,405	13,429	3,990	16,234	-	11,486	176,159
Mr P Earle	Director - Land and Environmental Services	Full Year	\$200,001 - \$220,000	168,915	-	14,758	1,662	20,845	-	7,151	213,331
Sub-Total				798,369	7,405	49,082	11,947	99,301	185,106	-	970,946
Acting Arrangements											
Mr G Neil	Acting General Manager	01/08/2020 to 02/11/2020	\$60,001 - \$80,000	50,554	-	-	-	6,319	-	3,889	60,762
Mr R Sharman	Acting Director - Works and Services	01/08/2020 to 03/11/2020	\$40,001 - \$60,000	38,873	-	-	-	4,859	-	2,990	46,723
Ms M Wyatt	Acting Executive Manager - Corporate Finance	10/12/2020 to 28/02/2021	\$20,001 - \$40,000	16,924	-	-	-	2,116	-	1,309	20,348
Mrs K Evans	Acting Executive Manager - Corporate Finance	10/12/2020 to 28/02/2021	\$20,001 - \$40,000	16,824	-	-	-	2,103	-	1,294	20,222
Mrs C Lucas	Acting Director - Community and Economic Development	17/08/2020 to 11/09/2020	\$0 - \$20,000	11,030	-	-	-	1,379	-	844	13,253
Sub-Total				134,206	-	-	-	16,776	-	10,326	161,307
Total				932,575	7,405	49,082	11,947	116,077	185,106	-	1,132,253

2020

Name	Position	Period	Remuneration Band	Short term employee benefits				Post employment benefits			Total
				Salary ¹	Short-term Incentive Payments ²	Vehicles ³	Other Allowances and Benefits ⁴	Superannuation ⁵	Termination benefits ⁶	Non-monetary Benefits ⁷	
Mr M Smith	Executive Manager - Corporate Finance	Full Year	\$140,001 - \$160,000	126,756	-	-	3,543	15,671	-	9,637	155,608
Ms M Neasey	Executive Manager - Corporate Governance	Full Year	\$140,001 - \$160,000	130,890	-	-	897	16,157	-	3,945	151,889
Mr G Neil	Director - Works and Services	Full Year	\$180,001 - \$200,000	153,377	7,217	12,291	3,957	19,629	-	8,554	187,916
Mr R Greene	Director - Community and Economic Development	Full Year	\$200,001 - \$220,000	161,642	-	18,239	470	19,963	-	7,481	207,796
Mr P Earle	Director - Land and Environmental Services	Full Year	\$200,001 - \$220,000	162,400	-	14,670	1,688	20,071	-	9,224	208,053
Mr A Wardlaw	General Manager	Full Year	\$220,001 - \$240,000	206,360	-	14,314	1,270	25,284	-	7,707	239,521
Sub-Total				941,425	7,217	59,514	11,825	116,775	-	14,026	1,150,782
Acting Arrangements											
Mr G Neil	Acting General Manager	07/03/2020 to 03/04/2020	\$0 - \$20,000	13,226	-	-	-	1,653	-	1,017	15,896
Mrs N French	Acting Executive Manager - Corporate Governance	04/12/2019 to 15/01/2020	\$0 - \$20,000	9,746	-	-	-	1,218	-	750	11,714
Mr M Foster	Acting Director - Works and Services	25/12/2019 to 03/02/2020	\$0 - \$20,000	-	-	-	-	1,451	-	894	13,967
Sub-Total				34,592	-	-	-	4,324	-	2,661	41,577
Total				976,017	7,217	59,514	11,825	121,099	-	16,687	1,192,360

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A comparative change has been made to the 2020 Executive Management Remuneration table which represented director fees not required to be disclosed as key management personnel remuneration.

- ¹ Gross Salary includes all forms of consideration paid and payable for services rendered, compensated absences during the period and salary sacrifice amounts.
- ² Short term incentive payments are non-recurrent payments which depend on achieving specified performance goals within specified timeframes. These payments are capped at 15% of base salary.
- ³ Includes total cost of providing and maintain vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance costs and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax).
- ⁴ Other allowances and benefits includes all other forms of employment allowances (excludes reimbursements such as travel, accommodation or meals), payments in lieu of leave, and any other compensation paid and payable.
- ⁵ Superannuation means the contribution to the superannuation fund of the individual.
- ⁶ Termination benefits include all forms of benefit paid or accrued as a consequence of termination.
- ⁷ Non-monetary benefits include annual and long service leave movements and non-monetary benefits.

(iii) Remuneration Principles

Councillors

Councillor allowances are paid in accordance with Section 34(a) of the *Local Government Act 1993*.

Executives

The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe total remuneration, superannuation, annual and long service leave, vehicle and salary sacrifice provisions.

The performance of each senior executive, including the General Manager, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the General Manager, contain a termination clause that requires the senior executive or Council to provide a minimum notice period from one to two months prior to termination of the contract.

Short term incentive payments

Short term incentive payments awarded during the current year include:

Mr G Neil was granted an incentive payment of \$7,405. The incentive payment was given on the successful completion

of an annual performance review and meeting required targets.

Termination benefits

Termination payments during the current year included:

Mr A Wardlaw appointment concluded effective 31 July 2020 and he was paid \$88,556 representing the balance of his accrued annual and long service leave entitlements.

Mr M Smith appointment concluded effective 1 January 2021 and he was paid \$43,051 representing the balance of his accrued annual and long service leave entitlements.

Mr R Greene appointment concluded effective 26 February 2021 and he was paid \$53,499 representing the balance of his accrued annual and long service leave entitlements.

Acting Arrangements

When members of key management personnel are on period of leave, consideration is given to appointing other members of senior staff to their position during their period of absence. Individuals are considered members of key management personnel when acting arrangements are for more than a period of one month.

In the current year, Mr G Neil was appointed to the Acting General Manager position, whilst Mr A Wardlaw was on leave and until the appointment of a new General Manager upon Mr A Wardlaw's termination.

In the current year, Mr R Sharman was appointed to the Acting Director – Works and Services position, whilst Mr G Neil was acting in the General Manager position.

In the current year, Ms M Wyatt and Mrs K Evans were appointed to the Acting Executive Manager – Corporate Finance position upon termination of Mr M Smith until appointment of new Director Corporate.

In the current year, Mrs C Lucas was appointed to the Acting Director – Community and Economic Development position, whilst Mr R Greene was on leave.

Note 51 Register of interests

In accordance with s84(2)(b) of the *Local Government Act 1993* (as amended), no interests have been notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

Note 52 Events occurring after balance date

Burnie City Council, as the parent entity of Tas Communications Unit Trust, acquired the net assets and business operations of the entity on 1 July 2021. Tas Communications Unit Trust will be wound up during the 2021-22 financial year.

BURNIE CITY COUNCIL
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Managing our financial risks

Note 53 Fair value measurements

Council measures and recognises the following assets at fair value on a recurring basis:

Property, infrastructure plant and equipment

- Land (including land under roads)
- Buildings
- Roads and footpaths
- Parks and recreation
- Bridges and culverts
- Drainage

Investment in water corporation

Investment in joint venture

Council does not measure any liabilities at fair value on a recurring basis.

(a) Fair value hierarchy

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2021.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in level 3. This is the case for Council infrastructure assets which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

As at 30 June 2021					
	Note	Level 1	Level 2	Level 3	Total
Recurring fair value measurements		\$'000	\$'000	\$'000	\$'000
Land (including land under roads)	35	-	53,607	-	53,607
Buildings	35	-	14,922	43,349	58,272
Roads and footpaths	35	-	-	136,680	136,680
Parks and recreation	35	-	-	36,464	36,464
Bridges and culverts	35	-	-	8,782	8,782
Drainage	35	-	-	52,141	52,141
Investment in water corporation	48	-	-	62,888	62,888
Investment in joint venture	50	-	-	3,256	3,256
		-	68,530	343,560	412,090
As at 30 June 2020					
	Note	Level 1	Level 2	Level 3	Total
Recurring fair value measurements		\$'000	\$'000	\$'000	\$'000
Land (including land under roads)	35	-	52,041	-	52,041
Buildings	35	-	13,450	38,767	52,218
Roads and footpaths	35	-	-	136,504	136,504
Parks and recreation	35	-	-	33,718	33,718
Bridges and culverts	35	-	-	8,999	8,999
Drainage	35	-	-	51,270	51,270
Investment in water corporation	48	-	-	58,156	58,156
Investment in joint venture	50	-	-	3,256	3,256
		-	65,491	330,671	396,162

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Transfers between levels of the hierarchy

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period. The following assets/liabilities that are measured at fair value on a recurring basis have been subject to a transfer between levels of the hierarchy.

There were no transfers of assets between hierarchy level in 2020-21.

(b) Highest and best use

All assets valued at fair value in this note are being used for their highest and best use.

(c) Valuation techniques and significant inputs used to derive fair values

Council adopted AASB 13 Fair Value Measurement for the first time in 2013-14 and has reviewed each valuation to ensure compliance with the requirements of the standard. There have been no changes in valuation techniques as a result of this review.

Investment in TasWater

Refer to note 47 for valuation and significant inputs.

Investment in Joint Venture

Refer to note 49 for valuation and significant inputs.

Land

Land fair values were determined by the Valuer-General. The land has been indexed effective 30 June 2021 by applying the Valuer-General's Land Value Adjustment Factors 26 February 2021. The most significant input into this valuation approach is price per square metre derived from the analysis of sales taking into consideration permitted use and locality.

Land under roads has been valued by Council using the rates determined by the Valuer-General effective 30 June 2020.

Buildings

The fair value of buildings have been determined by an independent valuer, Liquid Pacific, effective 30 June 2019. The level 3 assets have been indexed by applying the Residential Building Construction Tasmania Index applied at 30 June 2021 using the 31 March 2021 ABS index rates. The level 2 assets have been indexed by applying the Residential Property Price Hobart Index applied at 30 June 2021 using 31 March 2021 ABS index rates.

In determining the level of accumulated depreciation, allowance has been made for the typical asset life cycle and the condition of the asset. Condition was assessed taking into account both physical characteristics as well as holistic

factors such as functionality, capability, utilisation and obsolescence.

Infrastructure assets

Council infrastructure assets (excluding municipal revaluation) comprising of roads and footpaths, bridges and culverts, parks and recreation and drainage assets, were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on an assumption that the CRC represents the full cost of replacement with a new asset that represents a modern equivalent asset.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives are disclosed in note 20.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation.

The methods for calculating CRC are described under individual asset categories below.

Roads and footpaths

A full valuation of roads was undertaken by Council's technical services division effective 30 June 2021. Council categorises its road infrastructure into sealed and unsealed and then further sub-categorises these based on an assessment of vehicle movements and social and economic importance. All road segments are then componentised into pavement and seal.

Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment.

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Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

CRC is based on the road area multiplied by a unit price, the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and Council's labour wage rates. Where construction is outsourced, CRC is based on the average of completed similar projects over the last few years.

Parks and recreation

A full valuation of parks and recreation assets was undertaken by Council's technical services division effective 30 June 2021. Park assets are classified into a range of asset types.

Council assumes assets are replaced with a modern equivalent asset.

CRC is based on the asset dimension or quantity, multiplied by a unit price, the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and Council's labour wage rates. Where construction is outsourced, CRC is based on the average of completed similar projects over the last few years.

Bridges and culverts

A full valuation of bridges assets was undertaken by independent valuers, AusSpan, effective June 2021. Each bridge is assessed individually and componentised into sub-assets representing the deck and sub-structure. The valuation is based on the material type used for construction and the deck and sub-structure area.

Drainage

A full valuation of drainage infrastructure was undertaken by Council's Engineer effective 30 June 2018. The assets have been indexed each year by applying the Consumer Price

Index, All Groups for Hobart. The indexation has been applied at 30 June 2021 using the 31 March 2021 ABS index rates.

Similar to roads, drainage assets are managed in segments; pits and pipes being the major components.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the construction material as well as the depth the pipe is laid.

(d) Changes in recurring level 3 fair value measurements

The changes in level 3 assets with recurring fair value measurements are detailed in note 34.

(e) Valuation processes

Council's current policy for the valuation of land, buildings and infrastructure assets is set out in note 34.

(f) Assets and liabilities not measured at fair value but for which fair value is disclosed

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes.

Council borrowings are recognised at amortised cost with interest recognised in the Consolidated Comprehensive Income Statement when incurred. The fair value of borrowings disclosed in note 25 equates to the carrying amount as the carrying amount approximates fair value (level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (level 2).

BURNIE CITY COUNCIL
CONSOLIDATED NOTES TO THE FINANCIAL REPORT
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Note 54 Financial instruments and financial risk management

(a) Accounting policy, terms and conditions

Recognised financial instruments	Note	Accounting Policy	Terms and Conditions
Financial assets			
Cash and cash equivalents	23	Cash on hand and at bank and money market call account are valued at face value. Interest is recognised as it accrues.	On call deposits had an interest rate of 0.05% at balance date. Short term investments returned a weighted average interest rates of 0.55% in 2020-21 (0.80% in 2019-20)
Trade and other receivables Other debtors	30	Receivables are carried at amortised cost using the effective interest method. Impairment expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Collectability of overdue accounts is assessed on an ongoing basis.	General debtors are unsecured and arrears do not attract interest. Credit terms are based on 30 days.
Financial Liabilities			
Trade and other payables	41	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-bearing loans and borrowings	25	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of the Council. The weighted average interest rate on borrowings is 2.01% (2.08% in 2019-20).

(b) Interest rate risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Consolidated	Weighted Average Interest Rate %		Less than 1 Year \$'000		1 to 5 Years \$'000		More than 5 Years \$'000		Non Interest \$'000		Total \$'000	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Financial assets												
Cash and cash equivalents	0.05%	1.15%	\$ 11,340	\$ 9,709	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,340	\$ 9,709
Investments	0.55%	0.80%	\$ -	\$ 5,000	\$ 5,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 5,000
Trade and other receivables												
Loans	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rates	6.81%	8.10%	\$ 1,516	\$ 1,750	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,516	\$ 1,750
Other	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,890	\$ 1,635	\$ 1,890	\$ 1,635
Investment in Water Corporation	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 62,888	\$ 58,156	\$ 62,888	\$ 58,156
Investment in Joint Venture	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,256	\$ 3,256	\$ 3,256	\$ 3,256
Total			\$ 12,856	\$ 16,459	\$ 5,000	\$ -	\$ -	\$ -	\$ 68,034	\$ 63,047	\$ 85,890	\$ 79,506
Interest bearing liabilities												
Payables	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,805	\$ 2,466	\$ 2,805	\$ 2,466
Trust funds and deposits	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 132	\$ 135	\$ 132	\$ 135
Interest bearing liabilities	2.01%	2.08%	\$ 1,339	\$ 1,298	\$ 4,316	\$ 5,646	\$ 4,383	\$ 4,383	\$ -	\$ -	\$ 10,038	\$ 11,327
Total			\$ 1,339	\$ 1,298	\$ 4,316	\$ 5,646	\$ 4,383	\$ 4,383	\$ 2,937	\$ 2,601	\$ 12,975	\$ 13,928
Net financial assets/(liabilities)			\$ 11,517	\$ 15,161	\$ 684	\$ (5,646)	\$ (4,383)	\$ (4,383)	\$ 65,097	\$ 60,446	\$ 72,915	\$ 65,578

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(c) Fair value

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount		Aggregate net fair value	
	2021 \$'000	2020 \$'000	2021 \$'000	2020 \$'000
<i>Financial assets</i>				
Cash and cash equivalents	\$ 11,340	\$ 9,709	\$ 11,340	\$ 9,709
Other financial assets	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000
Trade and other receivables	\$ 3,406	\$ 3,385	\$ 3,406	\$ 3,385
Investment in Water Corporation	\$ 62,888	\$ 58,156	\$ 62,888	\$ 58,156
Investment in Joint Venture	\$ 3,256	\$ 3,256	\$ 3,256	\$ 3,256
Total financial assets	<u>\$ 85,890</u>	<u>\$ 79,506</u>	<u>\$ 85,890</u>	<u>\$ 79,506</u>
<i>Financial liabilities</i>				
Trade and other payables	\$ 2,805	\$ 2,466	\$ 2,805	\$ 2,466
Trust funds and deposits	\$ 132	\$ 135	\$ 132	\$ 135
Interest-bearing loans and borrowings	\$ 10,038	\$ 11,337	\$ 10,038	\$ 11,337
Total financial liabilities	<u>\$ 12,975</u>	<u>\$ 13,938</u>	<u>\$ 12,975</u>	<u>\$ 13,938</u>

(d) Credit risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets indicated in the Statement of Financial Position.

(e) Risks and mitigation

Market risk

Market risk is the risk that the fair value or future cashflows of our financial instrument will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from Tascorp. Overdrafts are arranged with major Australian banks. We manage interest rate risk on our net debt portfolio as per Council's Treasury Policy.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1993* (as amended). We manage interest rate risk by adopting a Treasury Policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection,
- appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some financial assets included in our Consolidated Statement of Financial Position. To help manage this risk:

- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment policy.

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Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable policy note. Council generally trades with recognised, creditworthy third parties and as such, collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation. In addition, receivables balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

	Financial Institutions (min A2 short term)	Government agencies	Other	Total
2021				
Cash and cash equivalents	\$ 11,340	\$ -	\$ -	\$ 11,340
Trade and other receivables	\$ -	\$ -	\$ 3,406	\$ 3,406
Investments and other financial assets	\$ 5,000	\$ -	\$ -	\$ 5,000
Total contractual financial assets	<u>\$ 16,340</u>	<u>\$ -</u>	<u>\$ 3,406</u>	<u>\$ 19,746</u>

2020				
Cash and cash equivalents	\$ 9,709	\$ -	\$ -	\$ 9,709
Trade and other receivables	\$ -	\$ -	\$ 3,385	\$ 3,385
Investments and other financial assets	\$ 5,000	\$ -	\$ -	\$ 5,000
Total contractual financial assets	<u>\$ 14,709</u>	<u>\$ -</u>	<u>\$ 3,385</u>	<u>\$ 18,094</u>

Movement in provisions for expected credit losses of trade and other receivables	2021 \$'000	2020 \$'000
Balance at the beginning of the year	\$ 1,091	\$ 1,098
Amounts provided for but recovered during the year	\$ (153)	\$ (7)
Balance at end of year	<u>\$ 938</u>	<u>\$ 1,091</u>

Liquidity risk

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- have a treasury policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk. The table below lists the contractual maturities for financial liabilities. These amounts represent the discounted cash flow payments (i.e. principal only).

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2021	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	\$ 2,805	\$ -	\$ -	\$ -	\$ -	\$ 2,805	\$ 2,805
Trust funds and deposits	\$ 132	\$ -	\$ -	\$ -	\$ -	\$ 132	\$ 132
Interest-bearing loans and borrowings	\$ 670	\$ 670	\$ 1,109	\$ 3,208	\$ 4,383	\$ 10,038	\$ 10,038
Total financial liabilities	\$ 3,606	\$ 670	\$ 1,109	\$ 3,208	\$ 4,383	\$ 12,975	\$ 12,975

2020	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	\$ 2,466	\$ -	\$ -	\$ -	\$ -	\$ 2,466	\$ 2,466
Trust funds and deposits	\$ 135	\$ -	\$ -	\$ -	\$ -	\$ 135	\$ 135
Interest-bearing loans and borrowings	\$ 649	\$ 649	\$ 1,330	\$ 4,316	\$ 4,383	\$ 11,327	\$ 11,327
Total financial liabilities	\$ 3,250	\$ 649	\$ 1,330	\$ 4,316	\$ 4,383	\$ 13,928	\$ 13,928

(f) Sensitivity disclosure analysis

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months (base rates are sourced from Reserve Bank of Australia):

- A parallel shift of + 1% and -0.55% in market interest rates (AUD) from year end rates of 0.55%.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year end, if the above movements were to occur.

		Interest rate risk			
		-0.55%		+1%	
		0 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
2021	\$'000				
Financial assets					
Cash and cash equivalents	\$ 11,340	\$ (62)	\$ (62)	\$ 113	\$ 113
Investments	\$ 5,000	\$ (28)	\$ (28)	\$ 50	\$ 50
Rates Debtors	\$ 1,516	\$ (8)	\$ (8)	\$ 15	\$ 15
Financial liabilities					
Interest bearing loans and borrowings	\$ 10,038	\$ 55	\$ 55	\$ (100)	\$ (100)

		Interest rate risk			
		-2%		+1%	
		-200 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
2020	\$'000				
Financial assets					
Cash and cash equivalents	\$ 9,709	\$ (194)	\$ (194)	\$ 97	\$ 97
Investments	\$ 5,000	\$ (100)	\$ (100)	\$ 50	\$ 50
Rates Debtors	\$ 1,750	\$ (35)	\$ (35)	\$ 18	\$ 18
Financial liabilities					
Interest bearing loans and borrowings	\$ 11,337	\$ 227	\$ 227	\$ (113)	\$ (113)

Acknowledgements

Burnie City Council acknowledges the following photographers:

Mason Doherty
David Bellamy
Ed Jones
Darryl Jones



80 Wilson Street, Burnie, Tasmania
PO Box 973 Burnie, Tasmania, Australia
tel +61 3 6430 5700
burnie@burnie.net
www.burnie.net