

# BURNIE CITY COUNCIL

Annual Report 2019 - 2020



**CITY of MAKERS**

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## HERITAGE

A snapshot of our past

Emu Bay (later known as Burnie) was established by the Van Diemen's Land Co. (VDL Co.) in 1827 as a port to serve its vast inland pastoral holdings.

Today, Burnie is a thriving and vibrant city of almost 20,000 people with strong industries centred around manufacturing and agriculture and just as it was in 1827, a busy port providing a critical connection to the mainland.

Burnie City Council acknowledges and pays respect to Tasmanian Aborigines as the traditional owners of our land.

Photo: Marine Terrace, Burnie

The journey from settlement to city is an interesting one, captured in great detail by author Kerry Pink in *Campsite to City*.

Burnie's origins are directly attributable to the initiatives and involvement of the VDL Co. The Company had a disastrous beginning in Emu Bay with the land being unsuitable for the fine wool sheep grazing aspirations of chief surveyor Henry Hellyer.

The ups and downs of the VDL Co. over that time are quite another story, but as a result the small settlement of Emu Bay remained no more than a carved-out village on the port. In the first 50 years of settlement the population did not exceed 200.

Burnie's fortunes took a dramatic turn for the better in the late 1800s with the discovery of the West Coast mineral deposits. With the VDL Co. building the original horse-drawn tramway through its lands (later upgrading to iron and steam), Burnie became the port for the mines. The population of Burnie had boomed to more than 1000 by 1891.

The railway was later taken over by the Emu Bay Railway Company and the West Coast mineral bonanza resulted in record growth for Burnie's business district and the development of its outlying areas. Banks, churches and schools were established and the population grew to 1,500 by around 1900.

Farms and forests then played a key role when the decline of the mines came in about 1915. With an established population needing work, the years between the two World Wars brought the strong realisation that secondary industry was needed to sustain Burnie.

That industry came in the remarkable form of the Associated Pulp and Paper Mills Ltd which set Burnie on its path to a stunning population boom and economic growth. Surprising, because the story of how Gerald Mussen eventually got the mill up and running in 1938 was nothing less than amazing following setback after setback.

By 1945, the population had reached 10,000 people and by 1965, 18,500 people. Burnie was granted city status in 1988 when it exceeded 20,000.

The paper industry history of Burnie is the backbone of today's City of Makers theme and while the Mill finally closed its doors in 2010, the contribution of the Mill is honoured throughout the city.

Today, Burnie is a more diversified and attractive city that celebrates its industrial past and embraces its bright and creative future. In recent years the Council has focused on renewing significant city infrastructure and on working toward a more liveable city to attract growth in residents, tourism and business investment.

# OUR VISION AND VALUES

## Our community's vision

*Making Burnie 2030*

### A VIBRANT, THRIVING BEAUTIFUL PLACE

*Burnie has a personality and an energy that is at once recognisable*

*Our commerce and industry are diverse, innovative, bold and a source of pride*

*The coastline and hinterland provide the natural beauty in which we live*

### A CARING COMMUNITY

*We care about each other and warmly welcome those who visit Burnie*

*An inclusive community that builds goodwill and wellbeing*

### A REGIONAL LEADER ENGAGED WITH THE WORLD

*We are a regional leader in education, health, retail, services, arts and culture*

*We are connected with the world through information, business, social and rich cultural connections*

### A CITY THAT LIVES ITS DREAMS

*We seize and make the most of our opportunities*

*Those who live here know that you can make it in Burnie*

## Our community's values

### BE BOLD AND COURAGEOUS

*To lead, innovate and take risks*

### WORK TOGETHER

*Engaging and collaborating to realise innovative, smart and sustainable solutions to our challenges and opportunities*

### VALUE KNOWLEDGE

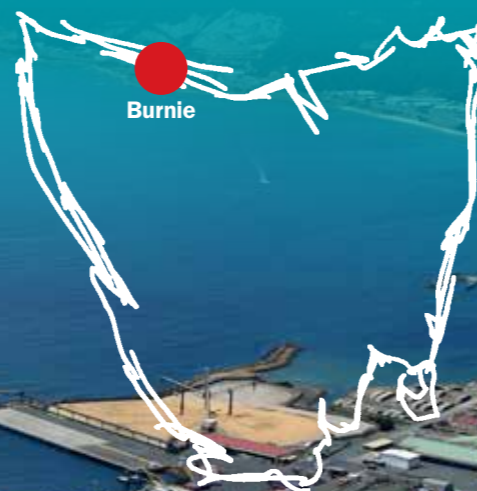
*As a way of realising our potential and encouraging life-long learning*

### BE RESPECTFUL AND INCLUSIVE

*Of each other, our environment and our heritage*

*Bringing everyone along on the journey*

*Balancing urban and rural needs, work and life, industry and environment*



Members of the community are invited to make submissions in writing on the contents of the Annual Report for discussion at the Annual General Meeting, which will be held at 7pm on 8 December 2020. Submissions should be addressed to the General Manager and received by 4pm, 4 December 2020 for inclusion in the agenda of the meeting.



## INTRODUCTION by the Mayor

I present the Burnie City Council's Annual Report for 2019-20, a year that witnessed unprecedented change on a global scale – the Coronavirus pandemic COVID-19.

It was a year where the phrases 'social distancing', 'isolation' and 'restrictions' became part of our everyday vocabulary, and who would have predicted we'd all be going back to the drawing board to learn the proper way to wash our hands?

As Mayor, I am extremely proud of how our community has responded with resilience and compassion, especially when the pandemic was on our doorstep with the outbreak at the North West Regional Hospital in Burnie.

To provide relief and assistance to the Burnie community, Council passed a COVID-19 Support Package with a

range of measures to help alleviate the financial burden being felt by businesses, families and individuals, this included applying no increase to rates and charges for 2020/21, extending the early payment discount date and extensions to Council's rates instalment dates. Council also adopted a Financial Hardship Assistance Policy to assist those ratepayers who are going through severe financial hardship.

Many businesses in our region have been affected throughout the pandemic, I encourage everyone to continue to buy local where you can, and we can all contribute to the recovery of our community and City. The outlook for Burnie remains positive with the Burnie Port and key industries such as advanced manufacturing and forestry experiencing growth.

Over the last few months during the pandemic I continue to ask myself the following question 'Is there anywhere else I would like to live other than here in Burnie?' and the response is always no.

The 19th annual Burnie Shines Festival, the Heritage Burnie Ten and 3-2-1 Go kids race were held in October followed by the 16th annual Burnie Bite and Brew New Year's Eve in December and a Bite and Brew in February. Unfortunately social distancing and COVID-19 restrictions led to the cancellation of most other planned Council events for the year as well as the closure of our arts facilities.

Some notable projects were invested in this year, including the waterfront eastern promenade, new toilets at the waterfront and Barker Street Reserve, Studholme Street retaining wall, West Park Grove re-seal, the completion of the Mooreville Road widening project, and

the implementation of new signage in our parks and reserves.

Significant progress has been made on State Government issues that had previously stalled; for example an agreement on Coastal Pathway land management and work beginning on the Mount Street reinstatement to name a few.

Council prepared and exhibited a Burnie Local Provision Schedule during the financial year and the Tasmanian Planning Scheme took effect within the Burnie municipal area on Wednesday 22 July 2020. Implementation is the result of a significant effort by Council's planning staff, and an extended assessment, public exhibition, and decision process. Burnie is the first in the state to start planning under the new state-wide scheme.

Council said farewell to General Manager, Andrew Wardlaw on 31 July 2020 and will look forward to welcoming the new General Manager later in 2020.

I encourage you to read this Annual Report and discover more about the many things taking place within our City.

Steven Kons  
**MAYOR**



Australian Defence Force personnel arrive in Wynyard to provide specialist support during the COVID-19 outbreak in Burnie - photo courtesy of the Mercury, Hobart.

# LEADERSHIP

Your elected representatives



## YOUR ELECTED REPRESENTATIVES

Mayor Steven Kons

Mayor and Councillor term expires October 2022

Deputy Mayor Giovanna Simpson

Deputy Mayor and Councillor term expires October 2022

Cr Alwyn Boyd

Councillor term expires October 2022

Cr Teeny Brumby

Councillor term expires October 2022

Cr Themba Bulle

Councillor term expires October 2022

Cr Ken Dorsey

Councillor term expires October 2022

Cr Amina Keygan

Councillor term expires October 2022

Cr Chris Lynch

Councillor term expires October 2022

Cr David Pease

Councillor term expires October 2022

Under the Local Government Act, all-in, all-out elections occur every four years, with four-year terms for Mayors and Deputy Mayors. The next elections are due to be held in October 2022.

## Councillors attendance at council meetings and workshops 2019-20

COUNCILLORS	ORDINARY MEETINGS												TOTAL ORDINARY MEETINGS ATTENDED	ANNUAL GENERAL MEETING ATTENDANCE	TOTAL MEETINGS ATTENDED	TOTAL WORKSHOPS ATTENDED
	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN				
BOYD	✓	✓	✓	✓	✓	*	✓	✓	✓	✓	✓	✓	11/12	*	11/13	21/22
BRUMBY	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	12/12	✓	13/13	21/22
BULLE	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	12/12	✓	13/13	20/22
DORSEY	✓	✓	✓	✓	✓	✓	◦	✓	✓	✓	✓	✓	11/12	✓	12/13	22/22
KEYGAN	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	12/12	✓	13/13	22/22
KONS	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	12/12	✓	13/13	21/22
LYNCH	✓	✓	✓	✓	◦	✓	✓	✓	✓	✓	✓	✓	11/12	✓	12/13	22/22
PEASE	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	12/12	✓	13/13	22/22
SIMPSON	*	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	✓	11/12	✓	12/13	21/22

◦ Absent \*Leave of absence granted by Council

## Council meetings

Ordinary meetings of Council are usually held every third Tuesday of the month, commencing at 7pm in the Council Chambers, City Offices, 80 Wilson Street. Members of the public are invited to attend these meetings.

Due to COVID-19 gathering restrictions, the April, May and June meetings were closed to public attendance.

Copies of the agenda and minutes of the previous meeting are available on Council's website or from customer service prior to the meeting, and also at the meeting. Further information about public question time and Council meetings are available on Council's website or from the Council offices.



## REVIEW OF THE YEAR by the Acting General Manager

Burnie City Council was progressing well in meeting many of its goals set in the 2019-20 Annual Plan and Budget Estimates, until it was impacted by the COVID-19 pandemic.

Council's revenues were significantly affected by the impacts of COVID-19 from March to June 2020, with a number of Council's facilities being shut due to public health restrictions.

Council's financial result was also impacted by TasWater's decision to not pay a dividend for the second half of 2019-20.

The dedication of Council staff to continue to perform their duties, be adaptable and support the community through the pandemic is acknowledged and appreciated.

### How We Performed

The Council has delivered on many of the actions within the Annual Plan and this report provides the community with the status on progress.

With regard to financial performance Council recorded an operating deficit of \$0.417M compared to a budgeted deficit of \$0.002M. This represents an unfavourable variance to budget of \$0.419M or 1.20% of recurrent income.

After taking into account capital items a surplus of \$2.063M for 2020 is reported. The surplus after capital items includes non-recurring capital items such as capital grants and gain/ (loss) on disposal of assets.

Council's total recurrent income increased from \$33.372M in 2019 to \$33.703M in 2020, a \$331K increase. Council's total recurrent expenses increased from \$33.614M in 2019 to \$34.043M in 2020 (\$429K increase).

### Council's Financial Position

The net worth of Council as at 30 June 2020 was \$412.781M (\$420.402M in 2019).

This is predominantly made up of Council's non-current asset investment in property, infrastructure, plant and equipment worth \$349.038M and Council's investment in TasWater of \$58.156M.

Council's infrastructure assets include roads and footpaths (\$136.504M), bridges and culverts (\$8.999m), drainage assets (\$51.270M), parks and recreation assets (\$33.718M), and land and buildings (\$104.259M).

### Consolidation

In addition to reporting its own financial performance, Council is required to produce consolidated accounts associated with its interest in its fully owned subsidiary Tas Communications Pty Ltd (see pg 49 for details). After consolidation the deficit is adjusted to \$0.216M and the net worth adjusted to \$412.876M.

### Community Support due to COVID-19

At its April meeting Council adopted phase 1 of a community support package to assist Burnie residents navigate the impacts of COVID-19.

The community support package included a number of measures to assist ratepayers in meeting their rates obligations, provisions of financial support to community organisations in the 2020-21 financial year and the adoption of a Financial Hardship Assistance Policy to assist those ratepayers who are going through financial hardship as a result of the impacts of COVID-19.

A phase 2 package of support was adopted by Council at the June meeting focused on providing support through 2020-21.

### Council Performance against the Financial Management Strategy (FMS)

Council's FMS ensures that its finances and operations are being prudently managed to support the community's aspirations into the future while ensuring ongoing financial sustainability.

Council has established the following sustainability targets:

- To achieve an operating margin ratio of 1.00 (The 2019-20 result was below Council's target at 0.99)
- To maintain a current ratio above 1.10 (The 2019-20 result was met at 2.42)

Council's cash balance at year-end was \$14.268M. This includes \$2.188M of the cash held that is committed by Council for unspent grant funds received in 2020, and Council's long service liability. Council's unrestricted cash was \$12.080M (\$3.173M 2019).

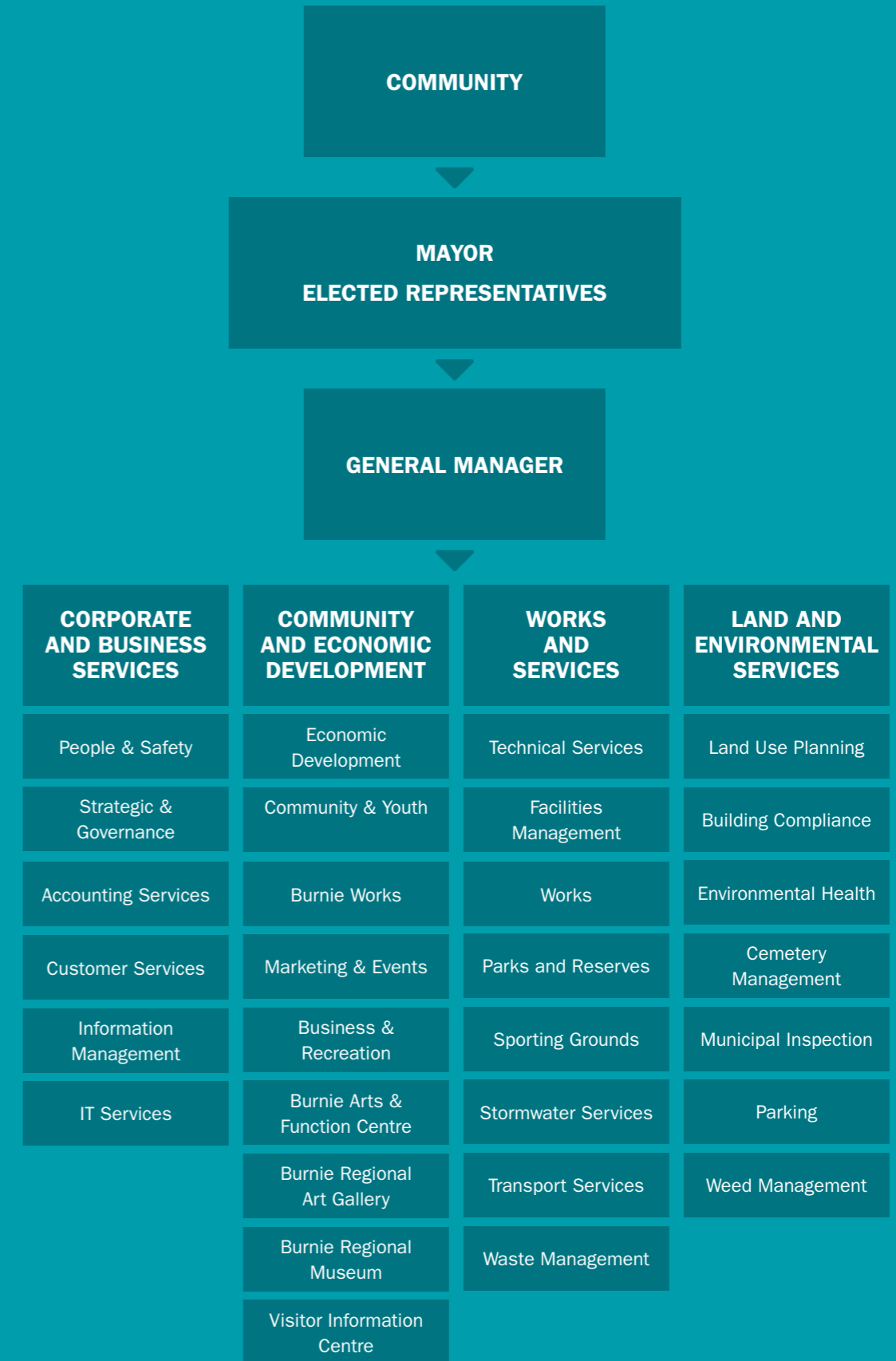
### Closing

This 2019-20 Annual Report provides a comprehensive summary of Council's achievements and performance for 2020.

In presenting this report, acknowledgement is made to the leadership provided by the Mayor and Councillors. The achievements noted in this report would not have been possible without the support of senior managers and staff and their dedication to the Burnie community cannot be understated.

  
Gary Neil  
**ACTING GENERAL MANAGER**

# ORGANISATIONAL STRUCTURE



# MANAGEMENT Executive Management Team



**ANDREW WARDLAW**  
GENERAL MANAGER

Andrew commenced the role of General Manager in July 2012. He has worked in local government for 27 years, including being the former General Manager of West Coast Council and King Island Councils, prior to joining Burnie. Andrew resigned from his role in July 2020.

**RESPONSIBLE FOR:**  
Strategic support and policy advice to Council  
Oversight of operational activities  
Training and development  
Performance management  
Organisational development  
Controlled entities  
Legal issues



**RODNEY GREENE**  
DIRECTOR COMMUNITY  
AND ECONOMIC  
DEVELOPMENT

**RESPONSIBLE FOR:**  
Economic Development  
Marketing and Events  
Business Development  
Community Consultation  
Recreational Services  
Community Recovery  
Family and Youth services

Cultural Development  
Community Development  
Community programs  
Burnie Regional Museum  
Burnie Regional Art Gallery  
Burnie Arts & Function Centre  
Visitor Information Centre  
Strategic projects  
Burnie Works



**GARY NEIL**  
DIRECTOR WORKS  
AND SERVICES

**RESPONSIBLE FOR:**  
Stormwater  
Buildings  
Major infrastructure planning  
Asset management  
Transport  
Waste management  
Major capital projects

Design services  
Emergency management  
Engineering services  
Property services  
Spatial data management  
Parks and recreation management  
Roads maintenance and construction  
Design and construction  
Civil construction  
Building maintenances  
General repairs and maintenance



**PATRICK EARLE**  
DIRECTOR LAND AND  
ENVIRONMENTAL  
SERVICES

**RESPONSIBLE FOR:**  
Compliance issues  
Building  
Land use  
Wildlife  
Subdivisions  
Parking

Environmental health  
Public health  
Cemeteries  
Animal control  
Litter control  
Municipal inspections  
Environmental management  
Plumbing/drainage  
Food/hygiene inspections  
Natural resource management



**MITCHELL SMITH**  
EXECUTIVE MANAGER  
CORPORATE FINANCE



**MICHELLE NEASEY**  
EXECUTIVE MANAGER  
CORPORATE GOVERNANCE

**RESPONSIBLE FOR:**  
Financial services  
Revenue services  
Budgets  
Rates  
Information management  
Mail services

Accounts  
External business operations  
Information technology services  
People and Safety  
Corporate Governance  
Statutory functions  
Strategic planning  
Policy and administration  
Insurance  
Communications

## INTEGRATED PLANNING FRAMEWORK

*Making Burnie 2030* is the community's plan for our future.

The success of *Making Burnie 2030* hinges on all the community partners committing to develop their own goals and strategies and the wider community working together to pursue the broader objectives.

Council's five year corporate plan fits under *Making Burnie 2030* and focuses on those areas in which Council has a direct role. Each year, the Annual Plan identifies the relevant actions for the

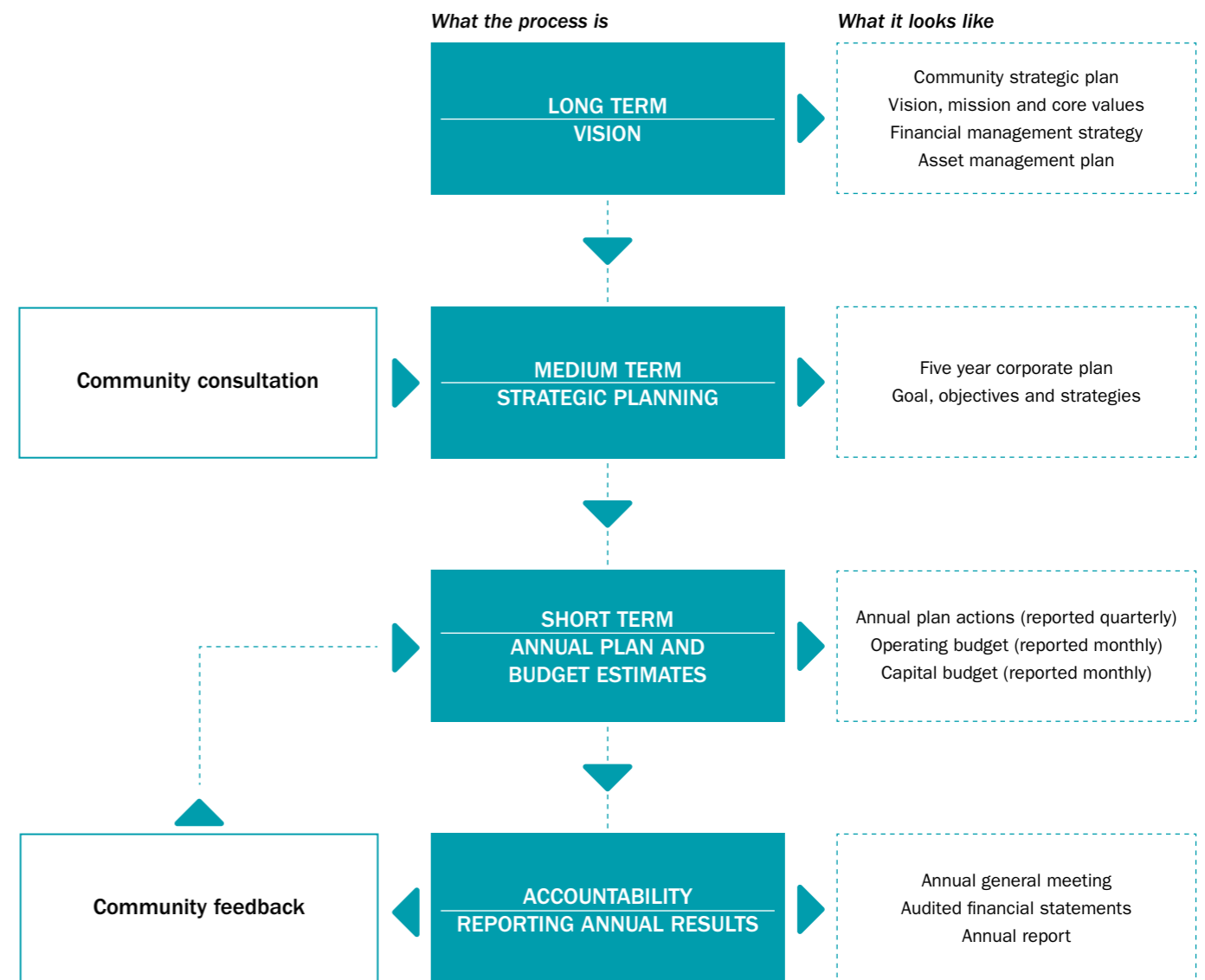
coming 12 months that will contribute to the achievement of the corporate plan.

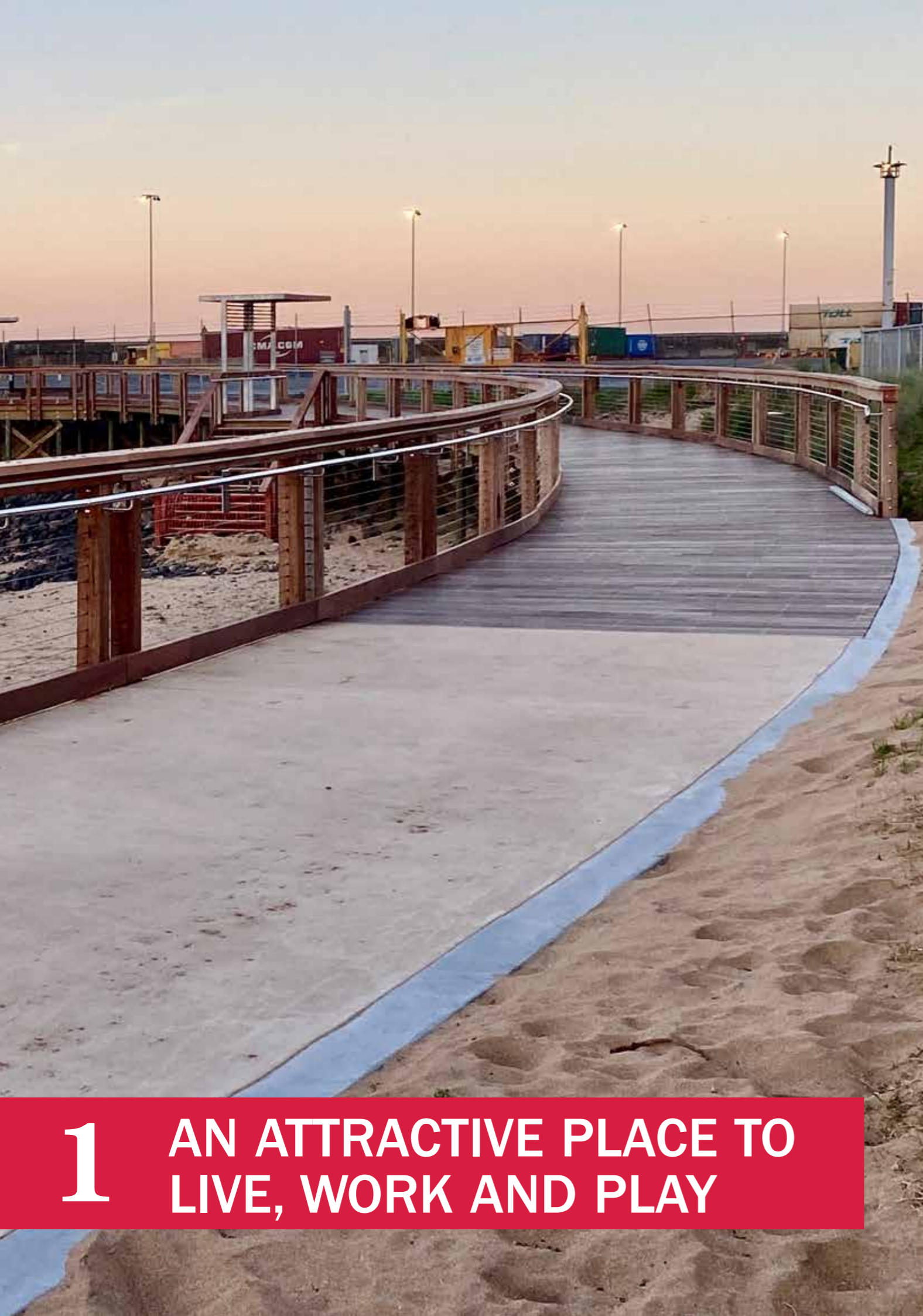
The strategic and corporate plans are the driving force behind the policy deliberations of Council and provide the basis for consideration of the activities that Council engages in each year, in order to achieve planned outcomes for that year.

The Budget Estimates are prepared in conjunction with the Annual Plan and explain how Council will resource its operational and capital activities

for the year. The Annual Plan and Budget Estimates are supported by a Financial Management Strategy and adopted annually by Council prior to the commencement of the new financial year.

At the end of each financial year Council prepares an Annual Report on its performance during that year. Both financial and strategic performance is reported on in the Annual Report.





# 1 AN ATTRACTIVE PLACE TO LIVE, WORK AND PLAY

## Strategic objectives

- A range of vibrant, safe and attractive community spaces
- A community that celebrates and participates in its arts, culture and heritage
- A community that promotes and values its broad range of quality leisure, recreational and sporting opportunities
- An innovative range of accommodation and residential options addressing all the needs of the community
- A vibrant and progressive central business district
- A re-invigorated Paper Mill site that adds value to the regional economy

## Council engages in community events

**Burnie City Council manages a number of events, which are designed to bring the community together for special celebrations and are offered at affordable rates, making them accessible to all members of the Burnie community.**

The 19th annual Burnie Shines Festival was held in October. 90 events were staged throughout the month, covering all interests from music, art, performances, sport, gardens, shows and markets. Community organisations/businesses presented most of these, with some being organised by Council.

The Burnie Shines festival program was promoted via a printed event program, a website, street banners, press and radio advertising. In 2019, the major sponsor Caterpillar completed their three-year sponsorship arrangement.

The second annual Burnie Bite and Brew was scheduled for October but was cancelled due to unfavourable weather.

Burnie Bite and Brew on New Year's Eve, in its 16th year, is a significant investment for Council. This event brings people together on New Year's Eve in a safe and fun environment. Success of the event can be attributed to the close working relationship Council has with suppliers, emergency services and community groups.

The event attracted approximately 7,000 people. A free children's area was set up just outside the event zone, this enabled patrons with small children to access activities at no or low cost without entering the main area. The traditional Beach Bonfire provided a great backdrop for Taiko Drummers, Slipstream Circus and Extreme Bicycle Stunts. Entertainment in the licenced area consisted of four great bands. A curated offering of local food and beverages was provide by local vendors.

A team of volunteers from the Burnie Brass Band managed the four event entry points. Volunteers from the City of Burnie Lions Club and the Somerset Surf Club operated the main bar.

On Friday 7 February, the rescheduled Burnie Bite and Brew event was held in the Burnie Baptist Church Car Park, supported by local hospitality businesses and selected food vendors. Approximately 1000 people attended the event. Implementation of *No Single-Use Plastics* use continues to be a focus for the Bite and Brew Events.

Due to the impacts of COVID-19, the 12th edition of Kids in the Park had to be cancelled.



# Burnie Arts & Function Centre

The Burnie Arts & Function Centre serves as one of the largest function and event venues on the north-west coast of Tasmania, with a large flat floor auditorium seating up to 1000, a 360 seat proscenium arch theatre and five other function rooms of varying size. The overall usage of the centre remains very high, with approximately 35,820 people accessing the centre throughout the financial year.

## Performing Arts Subscription Season

The Burnie Arts & Function Centre presents an annual performing arts subscription season. The 2019–20 season was successful, with the centre gaining over 150 new subscribers. The season program featured some new ideas such as dinner and theatre with Shenanigans wake, comedy night, as well as old favourites like Possum Magic.

Paper on Skin adapted its usual catwalk presentation to being filmed in the theatre and then shown on the big screen as well as via social media platforms.



## Open House

Open House provides disadvantaged young people in the region the ability to experience the theatre. This is made possible through the generous donations from patrons, many of whom this year due to the COVID-19 cancellations, donated their refunded ticket prices to Open House.

In 2019-20 the Burnie Arts & Function Centre was able to provide a theatre experience to another 162 students.

Since its inception in late 2014, Open House has provided over 1,300 children with tickets to see 18 different performances ranging from puppet theatre to Shakespeare.



## Burnie Regional Art Gallery

From July 2019 to March 2020 there were 16 major exhibitions requiring full gallery change-overs in the main and middle galleries of the Burnie Regional Art Gallery.

With over 530 square metres of floor space, Burnie enjoys one of the largest regional art galleries in Australia. Add to that, various small or short term exhibitions were displayed in the Learning Space Gallery so the exhibition program is full and varied.

During the year the Gallery supported high school exhibitions (ARTRAGE and Ha!High Art), *Primary Kaleidoscope* and early years programs including *Making Marks* (a touring exhibition by Education Tasmania and the B-4 Collective) and Curious Kids Early Years art-making. Once again TAS Art was a highlight along with *A Decade Later: the Pulp Story* that celebrated the closure of the mill that identified Burnie for 72 years. With so many exhibitions on offer, it is impossible to pick a favourite but two unusual exhibitions attracted new audiences: *Katrin Terton: Beyond Sight*, for visually impaired and sighted visitors and *Eamon O'Toole: BigBoysToys*, that along with Bruce Smart's motorsport early racing images, presented a visual delight for Tasmania's racing fraternity.

The Gallery staff were kept busy with a multitude of public events including exhibition openings and floor talks, school visits, holiday programs, Free-Family-Fridays and Wednesday painting classes. Outreach art-making programs were well attended in Zeehan and Rosebery with sponsorship from MMG Rosebery. This year we were able to work with DoMaur Productions to develop and deliver *The Miner's Trail* performances to five venues on the west coast and to a sold-out crowd at the Gallery on 17 November. The BRAG-Art networking program enjoyed a series of well attended events that included two popular guest speakers: Dr Paul Finucane, co-author of *Odd Roads to be Walking: 156 women who shaped Australian Art* and Seattle sculptor John Grade. John spoke about his studio practice and various art projects installed around the world including a major work that featured at the 2017 World Economic Forum in Davos, Switzerland.

In March, our community and our gallery entered a time like no other. As the COVID-19 pandemic spread around the world, we were not spared in north-west Tasmania. Following the last cruise ship visit on Friday 13 March, we halted all public programs and closed the gallery a week later. The Gallery remained closed until late June when we could open to limited days and times. However, we are happy to be here, surviving and thriving. While visitation is down on previous years, even with two months' closure,

we were able to welcome nearly 14,000 visitors, averaging about 1300 visitors per month.

Burnie's permanent art collection is presented in exhibitions throughout the year. A rotating series of curated foyer exhibitions called *Unpacked*, presented works by individuals and artist groups. Burnie loaned the painting *Portrait of Bob Brown* (Archibald Prize finalist in 1993) to the Tasmanian Museum and Art Gallery (TMAG) for a retrospective of Geoff Dyer's portraits. During 2019-20, the City's permanent collection grew by several works including a collection of mixed media sketches of Mt Wellington by Kerry Martin, *The Tasman Bridge Disaster #5* by Rodney Pople, Con Rhee's stunning *Painted Cliffs* from Maria Island, and *Torana Sprint Master Wheels* by Eamon O'Toole. The Burnie Regional Art Gallery is an initiative of the Burnie City Council and is supported by the Friends of the Burnie Regional Art Gallery and assisted through Arts Tasmania by the Minister for the Arts.





# Burnie Regional Museum

From 1 July 2019 all residents of Burnie and the Cradle Coast region enjoyed free entry to the Federation Street and Early Burnie exhibitions of the Burnie Regional Museum. The Federation Street exhibition continues to intrigue visitors as they walk in a street that is recreated from town life 120 years ago. The temporary exhibition Landmarks: A Photographic Journey of Local Icons opened in May 2019 and continued through the year until the Museum closed to the public in March 2020. The exhibition displayed beautiful photographs from the Museum's collection and told the early stories behind recognisable locations.

Life-long learning remain a core mission of the Museum as it welcomed hundreds of adults and school children through

the doors in 2019-20. Education boxes can be hired and are popular with teachers and schools from across the north-west region, enabling students to have hands-on experiences with historic objects in their classrooms. The cruise ship season was again busy and the Museum received nearly 22,000 visitors until it closed its doors in March due to the impacts of COVID-19.

As in previous years, volunteers supported the Museum by welcoming and guiding visitors and offering demonstrations of early skills such as spinning, weaving and lacemaking. Volunteers also donated a considerable amount of time and expertise to behind-the-scenes research projects that included cataloguing photographs, objects and documents in the

collections; completing general history enquiries and research; transcribing oral histories; and with cleaning and conservation work. Their work is indispensable to the operation of the Museum.

The Museum will remain closed to the public during the pandemic at least until early 2021 and is using the opportunity to clean, catalogue and update the Federation Street Exhibition. The Burnie Regional Museum is supported by the Friends of the Burnie Regional Museum and assisted through Arts Tasmania by the Minister for the Arts.



# Civic events

## Council conducts a number of civic events throughout the year.

Australia Day celebrations were held on Sunday 26 January 2020 at the Burnie Arts and Function Centre. The Australia Day ceremony was attended by over 250 people with Australia Day Ambassador, Robyn Moore as the featured guest speaker, welcome to country from Dwayne Everettsmith of the Tasmanian Aboriginal Centre and musical items from the Shane Howard Trio, the Australian Army Band Corp and the Burnie Brass Band. As part of the ceremony, Mayor Kons formally announced twelve conferees as new Australian citizens. Citizen of the Year

was awarded to Adele Britton. Young Citizen of the Year was awarded to Jacob Glover. Community Event of the Year was awarded to the 2019 Burnie Show. Lifetime Recognition Awards for Services to the Community were also awarded to Ray Jensen and John Duncan.

Citizenship ceremonies are hosted regularly by Council on behalf of the Department of Home Affairs. The Mayor conducts the ceremonies at which new citizens take their citizenship pledge in front of families and friends. Throughout 2019-20, Council conducted

two ceremonies with a total of 27 new citizens.

An ANZAC Day Service was not held this year due to the impacts of COVID-19 and the gathering restrictions in place.

Remembrance Day is another meaningful day in the calendar, with a service conducted at 10.40am on 11 November each year, culminating in the 11am two minutes of silence. Wreaths are laid at the cenotaph in memory of the fallen.



### Car parking

Council installed six new parking voucher machines within the CBD. There were over 225,000 transactions via the Easypark app in Council's ground level car parks and on-street meters, which is more than double than the previous financial year. Easypark provides contactless payment and drivers only pay for parking time that they use.

There was no parking fee increase for the 2019-20 financial year.

Reserved parking continues to be a cost effective and exclusive use of a parking space within Council's car parks. Information on fees and the application form is available on Council's website.

### Dog control

1,817 dogs were registered for the 2019-20 financial year. Dogs the age of six months and over are required under section 15A the Dog Control Act 2000 to be implanted in an approved manner with an approved microchip and under Section 8 dogs are required to be registered with Council.

# Major Projects

## Waterfront eastern promenade

The last plank of the Burnie Waterfront Master Plan was completed in April 2020 with the construction of the new eastern promenade. The waterfront redevelopment has been a multi-faceted project journey for the community which began in 2009.

The \$743,798 eastern promenade features a curved timber structure to mirror the boardwalk design at the western end of West Beach. The project includes a timber boardwalk, stairs to the beach, a viewing platform and a discoverburnie picture frame for visitors and locals alike to enjoy. Furniture such as seating, a drinking fountain, waste and recycle bins, security cameras and LED coloured lighting complete the project. This project was completed with funding assistance of \$338,899 from the Australian Government and \$150,000 from the Tasmanian State Government.



## Barker Street Reserve toilet

A new public toilet was constructed in the Barker Street Reserve at Havenview, in early 2020. The project was an initiative of the local Havenview 2020 resident group and was jointly funded by Council and a grant of \$50,000 from the Tasmanian Government. The grant was secured thanks to the hard work of the residents group.

The new facility is an all access building with baby change facilities and is designed to complement the existing parkland, playground and barbecue facilities.



## Asphalt footpath replacement program

As part of Council's ongoing Asphalt Footpath Replacement Program, Council engaged the services of a local contractor to replace and widen the footpath on each side of Mount Street, between south of Three Mile Line Road and Damian Avenue.



## Studholme Street retaining wall

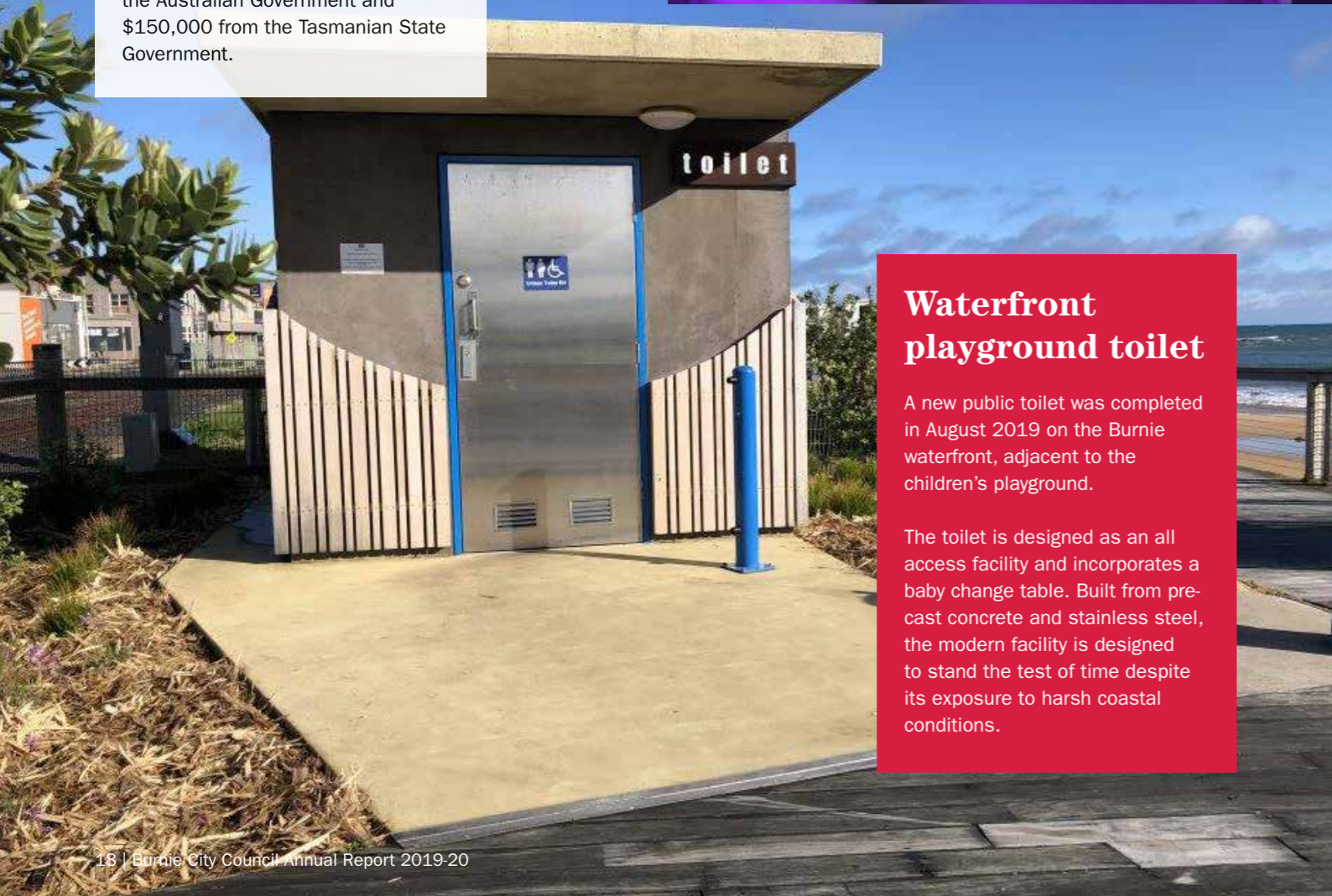
In early 2020 Council's building team undertook construction of a new retaining wall on Studholme Street, South Burnie. The new retaining wall was a challenging project due to the steep, unstable ground and presence of rock in the foundations. The wall is approximately 2.2m high and the steel and concrete foundations extend 4m below the ground.



## Waterfront playground toilet

A new public toilet was completed in August 2019 on the Burnie waterfront, adjacent to the children's playground.

The toilet is designed as an all access facility and incorporates a baby change table. Built from pre-cast concrete and stainless steel, the modern facility is designed to stand the test of time despite its exposure to harsh coastal conditions.



### Mooreville Road widening – stage 3

The 1.4 km long third stage of a road widening and safety upgrade program for Mooreville Road was completed during the year at a cost of \$608,000. The upgrade south of the Poimena Road junction included new culverts, increased road seal width to 6.2m, new line marking and guardrail to improve pavement and ride quality for overall safety benefits. Black Spot funding of \$70,000 from the Australian Government has assisted with the roadside safety barrier component of this project. Stage 4 works, which will complete the widening program for Mooreville Road, is included in the 2020-21 capital works program. Council's civil construction team has undertaken all stages.



BEFORE



AFTER



BEFORE



AFTER

### Greta Road embankment reconstruction

At the south end of Greta Road in Upper Natone, the road formation embankment subsided due to a significant storm event in April 2018. The project required reconstruction of the embankment with new fill material and associated drainage improvements.



BEFORE



AFTER

### West Ridgley Road culverts upgrade

New culverts on West Ridgley Road for Forky and Reporter Creeks were installed in early 2020. Following extreme flood events in 2011 and again in 2016, the existing culverts were identified as being significantly under capacity, and critical to pass major flood flows to mitigate damage to West Ridgley Road.

The new culverts utilise 3.0m wide pre-cast box units and are designed to take not only the heaviest trucks on the roads, but also to pass flood flows in a 1 in 200 year storm event.



### West Park Grove re-seal

A major re-seal project of West Park Grove between Olive and Oldaker Streets was undertaken as part of Council's re-seal program. The \$255,000 project involved addressing a significantly cracked and crazed seal surface and water ingress. Due to the condition of the existing asphalt, it was all milled off and a new 45mm thick layer was applied with upgrades to short sections of kerbs and manhole covers.



### Wiseman Street car park extension

In response to increasing demand for car parking at the Burnie Community House and adjacent reserve areas, and a deteriorating seal surface, Council took the opportunity to increase the capacity of the existing car park and renew the seal. The works more than doubled car park capacity and were completed in February 2020.



# Parks, reserves and open spaces

## Signage

Council's parks and reserves, recreation and open spaces are having a signage facelift as part of an ongoing major signage strategy for the City.

Council's parks and reserves, walkways and open spaces will progressively see new signage installed. In 2019-20 the Ridgley Recreation Ground, the Burnie Lawn Cemetery and Burnie Park had signage facelifts.

## Parks furniture

There have also been a number of new seats installed within Council's parks and reserves including along the coastal pathway, Romaine Reserve and at Cooee.

## Ridgley Recreation Ground cricket pitch and practice net upgrade

Council undertook upgrade works to the Ridgley Recreation Ground cricket pitch that included levelling the pitch and replacing the synthetic matting on the wicket. The cricket practice nets at the ground were also upgraded by the Ridgley Cricket Club with assistance from Council.

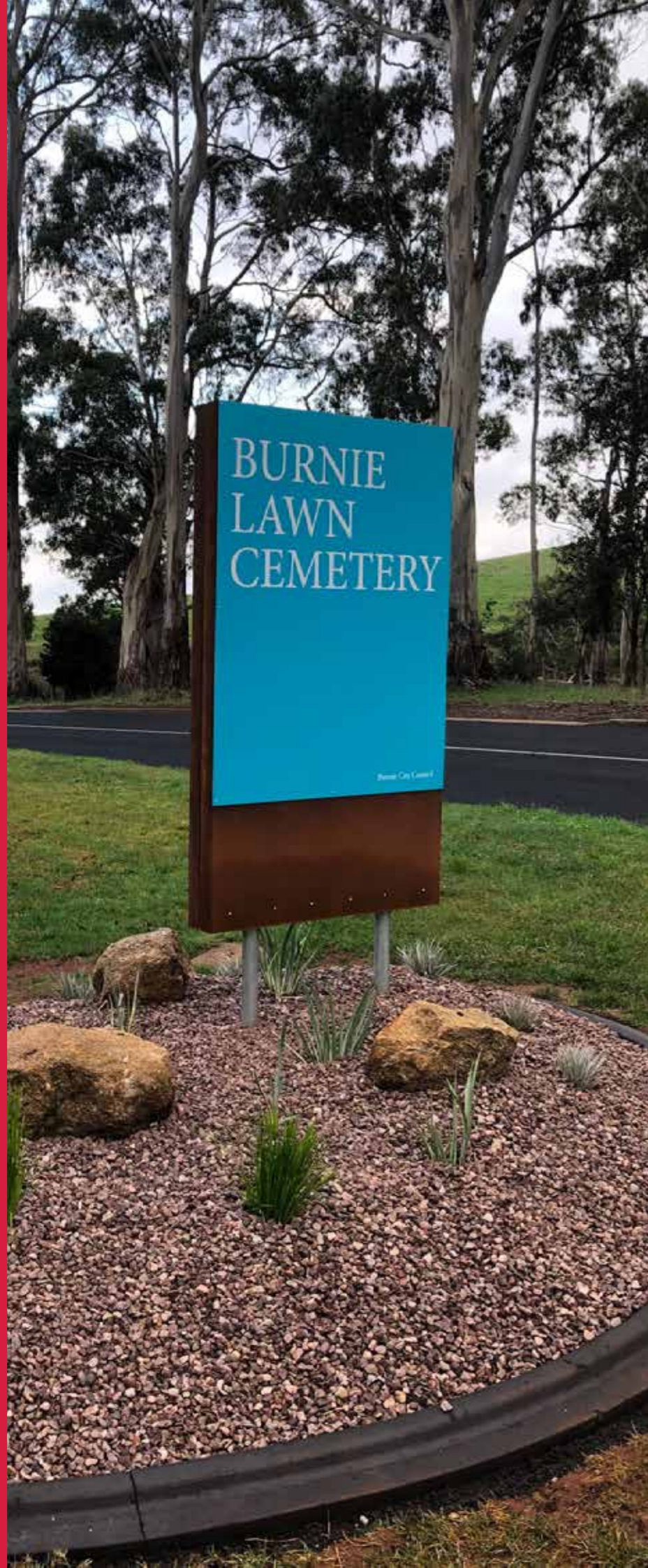
## LED lighting

During the year Council upgraded lighting along the walking track network within Burnie Park. The old lighting system was replaced with LED lighting which enhances light levels and is more cost effective to operate and maintain.

## Walking track upgrades

A section of walking track between the tennis centre in Eastwood Drive and Grandview Avenue, was upgraded to include new granite gravel, a non-slip synthetic matting on the timber boardwalk sections, and an asphalt surface to the steep section close to Grandview Avenue. This section of track is part of the popular Shorewell Creek area and the upgrade improves all weather access and safety.

Council continues to investigate energy cost savings for its facilities. During the year a 53.2kW solar panel power system was installed on the PCYC stadium hall roof at the Aquatic Centre, which is expected to result in power cost savings of around \$10,000 per year and a short payback period of around four years.



# Plant and equipment

Modern, safe and efficient plant and equipment are necessary tools to enable Council to deliver reliable and cost-effective services to the community.

This year Council replaced the following plant in line with Council's 10-year plant replacement schedule:

- Backhoe
- Tractor with front bucket for cemetery
- 5-yard tip truck
- 4-yard tip truck
- Crew-cab trucks (2)
- Tilt-tray trucks for mowing crews (2)
- Ride-on mowers (3)



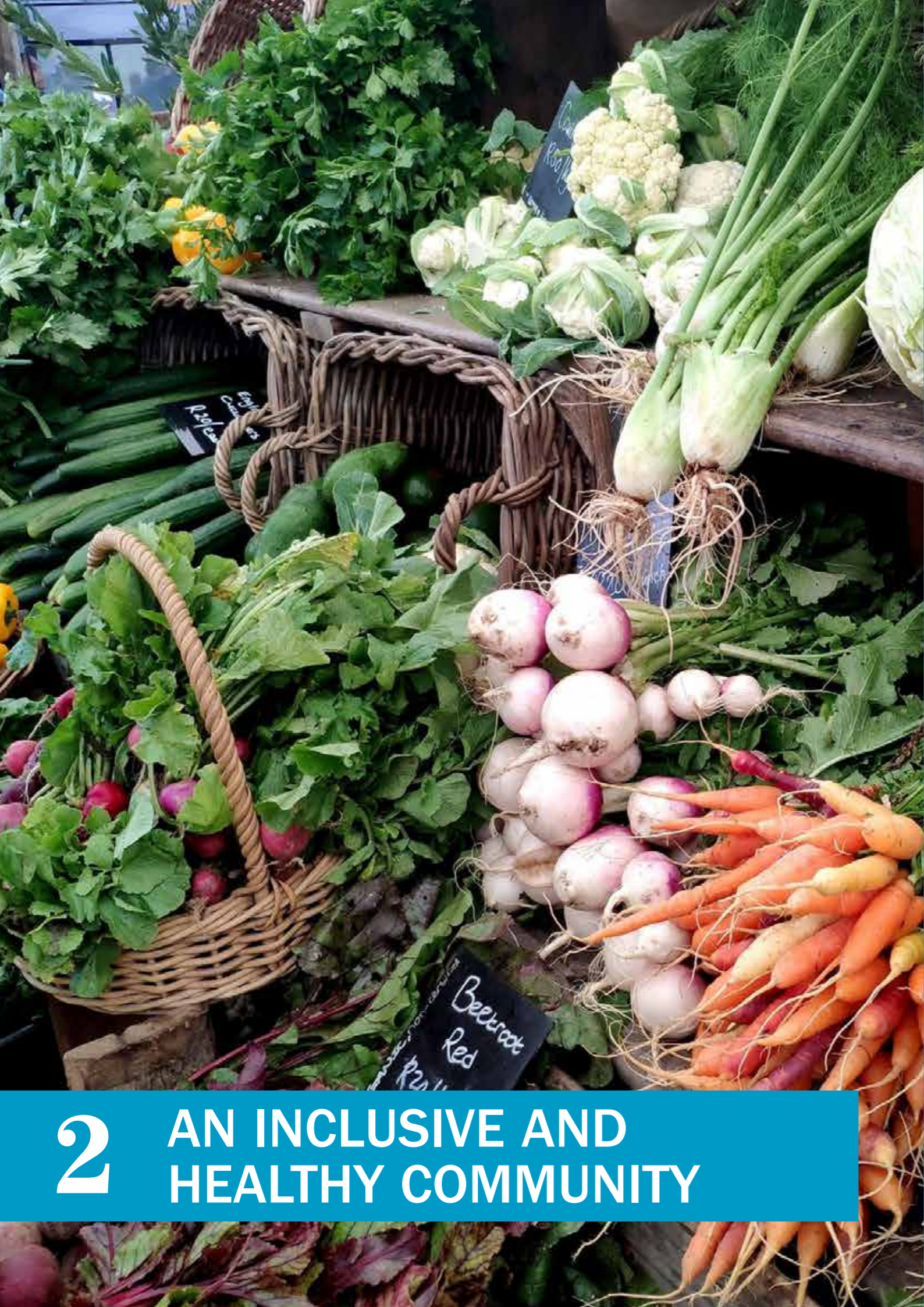
## FUTURE DIRECTION 1 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>1.1</b>	<b>A RANGE OF VIBRANT, SAFE AND ATTRACTIVE COMMUNITY SPACES</b>		
<b>1.1.1</b>	<b>Create and maintain a range of welcoming and attractive spaces across the municipality that foster a sense of community, belonging and pride.</b>		
1.1.1.1	Review playground infrastructure and utilisation, and develop a strategy to prioritise investment and renewal.	▶	65%
1.1.1.2	Develop a park development plan for Edwin Place Reserve in consultation with the community.	✓	100%
1.1.1.3	Undertake activities to develop a community precinct at Wivenhoe South.	▶	60%
<b>1.1.2</b>	<b>Enhance the use of community spaces through initiatives to improve the feeling of safety for all ages.</b>		
<b>1.2</b>	<b>A COMMUNITY THAT CELEBRATES AND PARTICIPATES IN ITS ARTS, CULTURE AND HERITAGE</b>		
<b>1.2.1</b>	<b>Promote the value of arts and culture in our community by supporting initiatives and opportunities that grow participation and appreciation of cultural diversity and the arts.</b>		
1.2.1.1	Continue to develop initiatives at the BRAG for young audiences.	▶	46%
1.2.1.2	Maintain the Arts for the Community program which focuses on community involvement in arts.	▶	60%
1.2.1.3	Integrate various community arts groups into the Subscription Season program.	▶	Ongoing
1.2.1.4	Build the BAFC Subscription Season by maintaining subscribers, developing the sponsorship base and seeking ongoing funding from Arts Tasmania.	▶	Ongoing
1.2.1.5	Expand the Arts Unearthed, Art for Community program to include theatre skills learning for youth and adults.	▶	59%
1.2.1.6	Prepare selected works from the Gallery's Permanent Collection, to include in a merchandise strategy to increase awareness of, and promote, the Gallery's Collection.	▶	5%
1.2.1.7	Support and strengthen engagement with Ten Days on the Island.	▶	Ongoing
1.2.1.8	Implement public art projects.	▶	17%
1.2.1.9	Develop concept plan, costings and business case for a Cultural Precinct and advocate for State Government funding..	▶	80%
1.2.1.10	Participate in Australian Research Council (ARC) Linkage Social Impact of Regional Arts research project with QUT.	▶	20%
<b>1.2.2</b>	<b>Facilitate and support open community events that embrace our values and celebrate our place.</b>		
1.2.2.1	Facilitate the Burnie Shines program of arts, events, performances and exhibitions during October.	✓	100%
1.2.2.2	Plan for and hold Kids in the Park as an open event that celebrates children and young families.	✗	Not started
1.2.2.3	Facilitate the Night on the Terrace New Year's Eve celebration as a community building event.	✓	100%
1.2.2.4	Explore opportunities for new events for Burnie.	✗	Not started
1.2.2.5	Deliver Bite and Brew events	✓	100%
1.2.2.6	Develop and deliver a Street Art Festival	✓	100%
<b>1.2.3</b>	<b>Support projects and initiatives that promote our cultural heritage and history through a variety of formats.</b>		
1.2.3.1	Continue to implement a range of feature exhibitions at the Burnie Regional Museum.	▶	Ongoing
1.2.3.2	Continue to deliver public programs at the Burnie Regional Museum that encourage repeat visits and community involvement.	▶	Ongoing
1.2.3.3	Update interpretation in permanent and semi-permanent exhibition spaces at the Burnie Regional Museum.	▶	75%
1.2.3.4	Update interpretation in semi-permanent exhibition spaces at Makers' Workshop.	▶	30%
<b>1.2.4</b>	<b>Support civic events within the community.</b>		
1.2.4.1	Provide support to civic events such as Australia Day Celebrations, Anzac Day, Remembrance Day and Volunteers Events.	✓	100%
<b>1.3</b>	<b>A COMMUNITY THAT PROMOTES AND VALUES ITS BROAD RANGE OF QUALITY LEISURE, RECREATIONAL AND SPORTING OPPORTUNITIES</b>		
<b>1.3.1</b>	<b>Enhance and promote opportunities for recreation and leisure around our natural assets.</b>		
<b>1.3.2</b>	<b>Maintain and develop recreational and sporting facilities to encourage greater participation and sporting opportunities.</b>		
1.3.2.1	Develop a sports database.	✓	100%
1.3.2.2	Develop plans for a future Sports Stadium.	▶	10%

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗

Strategy	Action	Status	%Complete
<b>1.4</b>	<b>AN INNOVATIVE RANGE OF ACCOMMODATION AND RESIDENTIAL OPTIONS ADDRESSING ALL THE NEEDS OF THE COMMUNITY</b>		
<b>1.4.1</b>	<b>Assess long term accommodation needs within the community and advocate for investment in appropriate housing options.</b>		
1.4.1.1	Explore opportunities to support affordable housing programs and retirement living developments.	✓	100%
<b>1.4.2</b>	<b>Ensure policies, programs and strategies support diversity and choice in the form and setting of housing.</b>		
<b>1.5</b>	<b>A VIBRANT AND PROGRESSIVE CENTRAL BUSINESS DISTRICT</b>		
<b>1.5.1</b>	<b>Continue to invest in renewal of the CBD as a vibrant, attractive and cohesive retail and business hub.</b>		
1.5.1.1	Undertake a review of the Street Dining By-law.	✓	100%
1.5.1.2	Explore opportunities to relocate the Burnie Farmers Market to CBD.	✓	100%
1.5.1.3	Promote the Local Traders Marketing Program.	✓	100%
<b>1.5.2</b>	<b>Achieve a visitor-friendly CBD through improved connectivity, navigational aids and infrastructure supports.</b>		
<b>1.6</b>	<b>A RE-INVIGORATED PAPER MILL SITE THAT ADDS VALUE TO THE REGIONAL ECONOMY</b>		
<b>1.6.1</b>	<b>Promote the strategic advantages of the paper mill site for manufacturing, processing, transport and storage.</b>		
<b>1.7</b>	<b>A ROAD TRANSPORT SYSTEM THAT MEETS THE NEEDS OF THE COMMUNITY AND SUPPORTS THE WIDER REGION</b>		
<b>1.7.1</b>	<b>Maintain the efficiency and safety of the local road network.</b>		
1.7.1.1	Undertake a road safety audit of the urban road network and develop a plan of action to address deficiencies.	✓	100%
1.7.1.2	Actively participate in the implementation of the Tasmanian Freight Strategy.	✓	100%
1.7.1.3	Work with the Department of State Growth to develop a plan to improve the appearance of the Bass Highway reservation, eastern approach to the City.	▶	55%
1.7.1.4	Progress a concept design for a roundabout at the intersection of Futuna Avenue and West Park Grove and seek funding opportunities for the project.	▶	50%
<b>1.7.2</b>	<b>Manage the creation and regulation of controlled parking spaces to provide convenience and accessibility.</b>		
1.7.2.1	Provide and manage use of publicly accessible shared parking spaces to service multiple destinations within the CBD and on other Council sites in accordance with Council's Parking Policy.	▶	Ongoing
<b>1.7.3</b>	<b>Advocate for adequate public transport services to meet community needs within Burnie and improve efficiencies.</b>		
1.7.3.1	Maintain an engagement with the CEO of Metro Tasmania on an annual basis.	✓	100%
<b>1.7.4</b>	<b>Enhance opportunities for active transport.</b>		

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗



# 2 AN INCLUSIVE AND HEALTHY COMMUNITY

## Strategic objectives

- Well-developed health infrastructure and programs respond to and meet regional needs
- The importance of physical and emotional wellbeing is valued and actively adopted by the community
- A place where everyone feels accepted and participates freely in community activities

## Burnie Ten and 321-GO kids' race

The *Heritage Burnie Ten* was again a success in 2019 with nearly 2700 people taking on the five and ten kilometre courses, an increase on the previous year. In its 35th year, the *Heritage Burnie Ten* remains a Tasmanian athletic calendar highlight.

Nearly a thousand children participated in the *Health Care Insurance 321-GO kids' race* last year, a consistent number through previous years. With community awareness to become healthier and more active both events provide an annual personal goal for young and old. Not only do these events attract significant entries, they also draw thousands of family, friends and interested onlookers to Burnie.

The large amounts of spectators that support both events add a unique

atmosphere and are keys to the success of these races. The effort of a huge number of volunteers should not go unrecognised. These volunteers are made up of individuals, longstanding committee members and a wide range of community groups who all fill vital roles.

The *Heritage Burnie Ten* and *HealthCare Insurance 321-GO kids' race* are organised by Council staff together with the *Burnie Ten* and *321-GO* committees.

## Burnie Challenge

Due to the impacts of COVID-19 the 2020 *Burnie Challenge* was cancelled.

The Challenge is an eagerly awaited event encouraging community participation in a non-competitive yet physically demanding environment. In recent years it has attracted nearly a thousand people participating in a three and a half kilometre mud run and obstacle course.

Burnie City Council is grateful for the support it receives from local businesses and organisations for the *Burnie Challenge* and looks forward the event's return in 2021.

## Burnie Farmers Market

The *Burnie Farmers Market* is held on the first and third Saturday of every month from 8am to 12 noon and has averaged 35 stallholders. Due to the impacts of COVID-19 the market closed from April to June with the first market resuming again on 18 July.



# Grants and benefits

In accordance with section 77(2) of the Local Government Act 1993, Council is required to report the details of any grant or benefit provided.

## Financial assistance grants Rounds 1 and 2

The following benefits were given in accordance with Council's Financial Assistance Policy, and resolutions of Council.

\$2,947	Burnie Amateur Swimming Club to assist with Burnie 100 Swim Meet hire costs	\$5,500	Burnie Athletic Club to assist with New Year's Eve Athletic Carnival broadcasting
\$4,660	Stowport Cricket Club for the replacement of the main cricket pitch	\$2,170	Burnie Surf Life Saving Club for their Beach Safety Awareness Project
\$1,270	Cradle Coast Outrigger Canoe Club to purchase junior paddles life jackets	\$1,162	Western Division Badminton Association to update IT equipment
\$3,604	South Burnie Bowls Club to replace outdoor seating and indoor tables	\$3,668	Women's Essential Service Providers (WESP) for support of their Safe Choices program
\$2,118	Burnie PCYC to purchase two assault bikes for the Operation Resilience Program	\$5,000	The Salvation Army Oakleigh Accommodation Service for a playground upgrade
\$1,496	Carers Tasmania to provide high tea for unpaid family carers residing in Burnie	\$3,969	The Humour Foundation for the Clown Doctors Program at the NW Regional Hospital
\$100	Old English Country Dancing to purchase a second hand computer	\$705.47	Burnie Stringalong Orchestra to support a weekend workshop for Burnie students
\$3,470	Coee to Camdale Coastcare to purchase a laptop and support ongoing rehabilitation of coastal habitat for native animals		
\$3,560	Hellyer District Venturer Scouts to replace a storage shed for marquees and trailers		

\$2,170 was granted to the Burnie SLSC for their Beach Safety Awareness Project

## Other Grants and Sponsorships

The following benefits were given in accordance Council's Financial Assistance Policy, and resolutions of Council.

\$2,500	Burnie Concert Band
\$2,500	Burnie Highland Pipe Band
\$2,500	City of Burnie Brass Band
\$2,500	Emusicians
\$5,000	Burnie Coastal Art Group
\$5,000	Emu Valley Rhododendron Garden
\$2,947	Burnie Amateur Swimming Club
\$9,300	Support to State Representatives (various)
\$12,300	Educational bursaries in accordance with policy



## Grant for Beach Safety Awareness

The Burnie Surf Life Saving Club received \$2,170 financial assistance towards their Beach Safety Awareness project. The aim was to introduce basic beach safety messages to children in a fun and interactive way, and to encourage an active and healthy lifestyle; to promote the surf lifesaving movement from Boat Harbour to Devonport.

The project incorporated the 'Live, Learn, Survive' program developed by Trent Maxwell from the Bondi Rescue TV show. Workshops were delivered to Burnie Primary School, Coee Primary School and Stella Maris Catholic Primary School.

Over the weekend, two community events were held, Penguin Surf Life Saving club hosted a public event and the Burnie Surf Life Saving Club hosted a public Beach Safety Awareness event that incorporated the launch of the Burnie Surf Life Saving Club's Nipper program from 2019-2020.

Outcomes of this Project:

- 180 school children receiving basic beach safety awareness messages through the "Live, Learn, Survive" workshops
- A number of new families registered as members of the Burnie Surf club

- High levels of interest and renewal from existing families
- Positive and inclusive exposure within the community
- Across Penguin and Burnie, 150 Nippers were engaged in a celebratory launch of the 2019-2020 season
- An additional 200 members of the public were provided with an opportunity to interact with the local lifesaving club and the surf lifesaving movement.

## Event Support and In-kind Benefits

The following benefits were given in accordance with resolutions of Council, and through provision of equipment to charitable and not for profit organisations.

\$5,500	Burnie Tennis Club – Burnie International
\$3,610	Burnie Tennis Club – Burnie International – equipment in-kind > \$1,000
\$10,000	Cricket Tasmania – Women's Big Bash League
\$10,000	Burnie Bowmen – National Youth Archery Championships
\$20,000	Business North West – grant funding for Promotions Committee
\$2,500	UTAS – Maker X Market
\$96	Stowport Community Morning Tea Group
\$1,378	Morning Melodies
\$1,500	Tasmanian Special Children's Christmas Party
\$400	Koori Kids NAIDOC Week
\$4,500	Burnie Carols by Candlelight
\$3,773	Salvation Army Bushfire Appeal Fundraiser Burnie's Bit – in-kind support
\$1,792	Out of the Shadows and Into the Light – equipment in-kind > \$1,000
\$1,560	Burnie Agricultural and Pastoral Society – equipment in-kind > \$1,000
\$1,102	Fairy Godmothers – equipment in-kind > \$1,000
\$6,381	Various equipment in-kind <\$1,000

## Permit discounts and waivers to charitable and not for profit organisations

The following benefits were given in accordance with Council's Financial Assistance Policy.

\$302	Food licence permits
\$47,372	Parking benefits (opportunity cost value)
\$2,292	Waste disposal waivers
\$54,885	Community discounts on venue hire

## Industry and business support

The following benefits were given in accordance with Council's Assistance to Industry and Business Policy.

\$15,000	Support to Industry and Business Policy
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## Remissions

The following benefits were given in accordance with Council's Financial Hardship Policy, and Council's annual rates resolution.

\$8,933	Stormwater service charge remissions
\$76	Hardship interest penalty remissions
\$0	General rate remissions
\$19,008	Waste service remissions
\$165	Private conservation remissions
\$0	Service remissions
\$345,395	Rates and charges early payment discounts

## COVID-19 Community Support Package

The following benefits were given in accordance with resolutions of Council:

\$21,791	Waiving of insurance charges to community leases tenants in 2019-20
\$17,250	Commercial rent relief waivers

## Recreational water quality

### Objective

To ensure water used for primary contact activities such as swimming and other direct water sports are sufficiently free from pathogenic organisms to protect the health and safety of the user.

Monitoring of these waters has been carried out in accordance with the Recreational Water Quality Guidelines 2007 over the summer period for the presence of faecal coliforms

All samples taken this year were in compliance with the limit of 140 enterococci/100ml set by the Recreational Water Quality Guidelines 2007, demonstrating the municipality's excellent water quality.

### Actions

Identify areas popular for recreational water usage within the municipality

WATER SAMPLING DETAILS								
LOCATION	19 Nov 2019	2 Dec 2019	17 Dec 2019	21 Jan 2020	4 Feb 2020	24 Feb 2020	10 March 2020	24 March 2020
Cootee Beach (West End)	<10	<10	<10	<10	<10	<10	<10	<10
Cootee Beach (East End)	<10	<10	<10	<10	<10	<10	<10	<10
West Beach (West End)	<10	<10	<10	20	<10	<10	<10	<10
West Beach (East End)	<10	<10	10	<10	<10	<10	<10	<10
South Burnie (Yacht Club)	<10	120	85	62	31	41	10	52

## Goals and objectives in relation to public health

### Activity Overview

- To provide a capacity to monitor health and safety standards of the environment and in facilities providing food and personal services
- To deliver programs and services to facilitate an environment free from risk of environmental harm or nuisance
- To facilitate compliance with statutory requirements including licensing, registration, inspection, and enforcement actions as required
- Assist in the promotion of consistent public health services across the region through resource sharing programs such as the School Based Immunisation Program with neighbouring Councils

### Aims

To protect the health and safety of the community by having proper regard to:

- The control and monitoring of effluent and waste discharge on-site
- Health and hygiene standards of food premises
- Pest control
- Provision of immunisation and environmental health awareness programs
- Administration and enforcement of relevant legislative and regulatory requirements
- To enhance the community awareness of environmental health and management issues
- To maintain a regular program of inspections and actions

## Immunisations

### Objective

To provide a program to immunise all children and at risk persons, including staff flu vaccinations, in accordance with the National Health and Medical Research Council immunisation guidelines and in accordance with resource sharing activities with other north-west Councils.

### Actions

- As part of a shared services agreement, visit all secondary schools across the Burnie, West Coast, Waratah Wynyard and Circular Head municipalities and immunise students for Human Papilloma Virus (HPV), Diphtheria, Tetanus, Pertussis (DtPa) and Meningococcal ACWY
- The Immunisation program is rolled-out to all Grade 7 cohorts (HPV and DtPa) and Grade 10 cohorts (Meningococcal ACWY)
- Provide the Australian Immunisation Register with timely reports of all vaccinations given
- Provide Department of Health with timely reports of all vaccinations given
- A total of 1020 vaccinations were administered for the year

## Public health risk activities (ear piercing and tattooing)

### Objective

To ensure there are adequate systems in place to prevent the risk of cross contamination in premises used for skin penetration.

### Actions

- Register and inspect all skin penetration premises within the municipal area in order to ensure those premises and their operators comply with the Tattooing
- Guidelines for Public Health Risk Activities. These activities include ear piercing, tattooing and body piercing

There are seven registered premises covering ear piercing, tattooing, cosmetic tattooing, cosmetic therapies and body piercing activities.

## Regulated systems (cooling towers)

### Objective

To ensure all cooling towers are operated and maintained in such a manner that they do not cause Legionella.

### Actions

- Register all cooling towers in accordance with the Department of Health and Human Services Guidelines for the Control of Legionella in Regulated Systems

Keep accurate records of the cooling towers to include:

- Type of cooling system
- Location
- Contact names of persons responsible for the cooling tower
- Water sampling results
- System maintenance

- There are cooling towers operating at three separate sites, with all cooling towers subject to risk assessment prior to licensing.

There are three separate cooling towers sites within the Burnie municipal area.

## Public swimming pools and spa pools

### Objective

To ensure all public pools and spa pools are operated so as to protect the health and safety of those using the facility.

### Actions

- Take regular water samples to ensure compliance with the microbiological criteria for swimming pools

There are five public swimming pools and one spa of various sizes located in Burnie. All are sampled on a monthly basis whilst operational, for heterotrophic colony count, thermotolerant coliforms and Pseudomonas Aeruginosa.

There have not been any pools closed during the year due to non-compliance, however occasional readings above the guideline recommendation required resampling. Corrective action was taken, followed by resampling which showed the corrective action had been effective.



## COVID-19

On Thursday 19 March 2020 the Tasmanian State Government declared a State of Emergency due to the impacts of COVID-19.

In response, Council instigated a range of actions over time to address community and staff safety including the closure of various facilities, implementation of social separation and personal hygiene measures for staff. Council acted as a conduit for community education and awareness campaigns and provided what additional support it could to the community as the need arose.

The most challenging time for our community occurred during the Burnie Hospital COVID-19 outbreak and associated community lockdown which occurred over Easter 2020.

The efforts of Council staff to continue to deliver core services to the community are acknowledged and appreciated.

At the April and June Council meetings, a number of measures were approved to support our community. These included:

- A 0% rate increase for 2020-21
- Retention of a 2.5% early payment discount for rates
- Extension of the payment dates under Council's rates instalment payment option
- A Financial Hardship Assistance Policy
- Provision of the first hour free in the Marine Terrace Car Park for the 2020-21 financial year
- Increased promotions and events budgets to provide community events

associated with tourism, the arts, community events and engagement continued to be impacted and will continue to be impacted for some time.

Council's operating environment for the 2020-21 financial year and beyond will be markedly impacted by COVID-19.

We are also very aware of the significant and on-going challenges our community faces and the role that Council plays in supporting our community.



While by June some normalcy had returned to community activity, the activities of Council

## Environment and health complaints

A variety of complaints continue to consume a significant amount of time to satisfactorily resolve. The table below is a summary of the numbers and categories of complaints received throughout the year.

CATEGORY	COMPLAINT	NUMBER
Noise	Industrial and residential noise issues	18
Water	Oil and other pollutants in stormwater and recreational waters	10
Air	Domestic wood heaters, burn-off practices, spray painting, wood fibre dust and dust from land development practices	13
Solid Waste	Inappropriate disposal of household garbage, car bodies and demolition waste, etc	8
Food Complaints	Poor food handling, contaminated food, etc	7
<b>TOTAL</b>		<b>56</b>

## FUTURE DIRECTION 2 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>2.1</b>	<b>WELL-DEVELOPED HEALTH INFRASTRUCTURE AND PROGRAMS RESPOND TO AND MEET REGIONAL NEEDS</b>		
<b>2.1.1</b>	<b>Continue to advocate for Burnie to be the north west centre for health services.</b>		
2.1.1.1	Maintain an engagement with the Minister for Health on an annual basis.	✓	100%
<b>2.1.2</b>	<b>Continue to advocate for strong health programs and services that meet the needs of the community.</b>		
<b>2.1.3</b>	<b>Maintain effective and supportive relationships with non-governmental health agencies.</b>		
<b>2.2</b>	<b>THE IMPORTANCE OF PHYSICAL AND EMOTIONAL WELLBEING IS VALUED AND ACTIVELY ADOPTED BY THE COMMUNITY</b>		
<b>2.2.1</b>	<b>Facilitate a suite of family-focused activities that promote wellbeing and healthy lifestyles.</b>		
2.2.1.1	Run the Burnie Challenge as an annual event.	✓	100%
2.2.1.2	Run the Burnie Ten and 321Go children's footrace event.	✓	100%
<b>2.2.2</b>	<b>Encourage community-driven initiatives that focus on developing healthier lifestyles and improved emotional wellbeing.</b>		
2.2.2.1	Assist in development and implementation of a Local Drug Action Plan.	▶	Ongoing
2.2.2.2	Participate in the North West Suicide Prevention trial	✓	100%
<b>2.3</b>	<b>A PLACE WHERE EVERYONE FEELS ACCEPTED AND PARTICIPATES FREELY IN COMMUNITY ACTIVITIES</b>		
<b>2.3.1</b>	<b>Promote the improvement of equal access across various types of barriers that prevent participation.</b>		
2.3.1.1	Explore a partnership program that provides opportunities for young people to participate in an activity of their choice where affordability is a limiting factor.	✗	Not started
2.3.1.2	Implement the Building Bridges program.	▶	Ongoing
2.3.1.3	Implement the Stronger Places Stronger People program.	▶	Ongoing
2.3.1.4	Implement the Regional Employment Trial.	▶	Ongoing
<b>2.3.2</b>	<b>Support initiatives aimed at improving social outcomes by removing barriers to participation in learning and employment opportunities.</b>		
2.3.2.1	Work with our community through a <i>Collective Impact Framework</i> to remove obstacles that prevent participating in opportunities for training and employment.	▶	Ongoing
2.3.2.2	Partner with service clubs and agencies to identify projects that will target special needs in the community.	▶	Ongoing
2.3.2.3	Provide support to local and regional events that provide positive social and economic benefits to Burnie.	▶	Ongoing
<b>2.3.3</b>	<b>Promote volunteerism as a lifestyle choice.</b>		
2.3.3.1	Acknowledge the role of volunteers and their contribution towards social capital and community wellbeing by coordinating the Volunteers Awards every two years (due 2020-21).	✓	100%
2.3.3.2	Host a Volunteers Thank You event.	✓	100%
<b>2.3.4</b>	<b>Promote inclusiveness and participation within identifiable groups.</b>		
2.3.4.1	Implement the Youth Development Strategy.	▶	67%
2.3.4.2	Develop activities with the local aboriginal community to support the aims of Reconciliation Australia.	▶	Ongoing
<b>2.3.5</b>	<b>Assist those who assist the community.</b>		
2.3.5.1	Facilitate engagement between Councillors and at least one community group per quarter.	✓	100%

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗



# 3

## A CENTRE FOR INFORMATION, KNOWLEDGE AND LEARNING

### Strategic objectives

- UTAS is a strong leader in the provision of education and research in the Burnie region
- The education providers work together and are responsive in meeting the learning needs of the community
- The community is engaged in education and values learning from the early years and throughout life
- Our community is skilled and able to manage change and meet global, regional and local challenges
- Opportunities exist for people to achieve their dreams and potential

### Bursaries and awards

The Education Bursaries and Awards Policy has been developed to invest in young people within the Burnie community by encouraging their education development. This policy aims to support young people with their studies at the University of Tasmania (UTAS) and encourage students in the other levels of education by awarding excellence in leadership and positively contributing to the values of the school.

A total of \$12,300 was awarded last year under this policy.

### UTAS development at West Park

The construction of the new University Campus at West Park commenced in October 2019 with site establishment and construction commenced in late December.

Despite the impacts of COVID-19, the campus was 34% complete by 30 June 2020, and all parties are confident that the campus will be operating at the start of second semester in 2021.

This Campus is an integral component of the UTAS Strategic Plan to better engage with regional communities. The campus development is supported by an expansion of courses to be offered in the Cradle Coast region.

### Youth Development

Burnie City Council takes an active and visible role in facilitating and promoting community, cultural and recreational development initiatives that meet the diverse aspirations and needs of Burnie's young people.

Via a community development approach Council liaises and works with individuals and groups of young people, service providers and other relevant stakeholders to ensure a range of well-coordinated services relevant to young people in Burnie.

Council researches and develops new, innovative strategies and programs that meet the community's expectations for young people and enhance and compliment the current services provided. This was particularly evident in Council's response in exploring and implementing online engagement whilst impacted by COVID-19.

Youth Making Changes Around Burnie (YMCAB) is a fluid but active initiative that identifies and engages young people aged 14 to 25 to organise, facilitate and promote events and to raise the voice of young people in Burnie. YMCAB has many young people

being empowered in a wide range of projects across different age ranges, social groups and interests, allowing young people to be engaged on their own terms. Because of the impacts of COVID-19, many young people are focussed on utilising online technology, such as Discord, to engage with Council and youth services.

The Burnie Youth Council was unable to move forward in 2020 because of the impacts of COVID-19. It is hoped that they will resume in 2021. Instead, the young leaders from school nominations were invited to be involved with YMCAB. YMCAB has been meeting in multiple ways on Zoom and Discord on at least a fortnightly basis. This provides a safe and friendly environment for young people to discuss ideas and concerns and turn these ideas into reality for young people in the Burnie municipality. YMCAB are delivering various events such as Minecraft, eSports tournaments, Discord administration, film nights, music gigs and activities as well as approaching issue-specific advocacy initiatives that relate to young people, such as mental health, anti-bullying and climate change.



## Burnie Works Collective Impact

Burnie Works is a collective impact initiative working to create change and address complex issues in our community including education, social inclusion and employment.

Burnie Works includes a central backbone organisation; the Local Enabling Group and a number of working groups including BIG, Dream Big, Every Day Counts, Employment Partnership Group and Local Drug Action Team. The framework also links with Hilltop Fresh Produce Project and Communities for Children.

Burnie Works joined Stronger Places Stronger People, an initiative of the Commonwealth Government. Stronger Places Stronger People supports 10 place-based, collective impact communities across Australia over 5 years until 30 June 2024. The initial funding was received in January 2020, with future years to be jointly funded by the Commonwealth and Tasmanian Governments.

With the additional funding, the Burnie Works team has grown to include a project officer, measurement and evaluation, communications and community engagement and administration officers.

BIG has continued to support the University of Tasmania Science and Engineering Investigation Awards (North West) held in September 2019. BIG also

continued Up Close and BIG, with Mark Littler, Marty Clarke, Ginna Webster and Ivan Colhoun speaking to students about their education and career paths. BIG was able to adapt Up Close and BIG to online sessions in light of the impacts of COVID-19.

Dream Big aims to encourage grade five students in Burnie to dream about their future. Dream Big gives students the chance to:

- Visit higher education campuses in Burnie in term one, including Hellyer College, Tas TAFE and UTAS - Cradle Coast Campus
- Attend a jobs brainstorming session with representatives of BIG to talk about jobs
- Visit and learn about a career of their choice in terms two and three

Students from Montello, Natone, Havenview and Cooe Primary Schools participated in business visits in 2019. Because of the impacts of COVID-19, Dream Big was unable to commence in March 2020 with higher education visits, jobs brainstorming sessions and business visits.

The Burnie Works 2019-20 Local Drug Action Team (LDAT) is focused on prevention of harm from drug and alcohol use in Burnie, and is working towards strengthening protective factors. In 2019-2020 the LDAT continued focused on increasing emotional intelligence and family connection (close family ties and effective communication between families). In August 2019, parents and families participated in Recognising Understanding Labeling Expressing Regulating (RULER) emotional intelligence training. The LDAT has received funding from the Alcohol and Drug Foundation to implement the Know the Risks Community Action Plan. The plan will support community members to redevelop the Know the Risks booklet with information for families and friends.

The Employment Partnership Group has focused on a number of projects including the Building Bridges for Mature Age Jobseekers and a youth mentoring program to support participants undertaking an internship.



## FUTURE DIRECTION 3 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>3.1</b>	<b>UTAS IS A STRONG LEADER IN THE PROVISION OF EDUCATION AND RESEARCH IN THE BURNIE REGION</b>		
3.1.1	Partner with the University of Tasmania including the Rural Clinical School to maximise the growth of the UTAS Cradle Coast Campus.		
<b>3.2</b>	<b>THE EDUCATION PROVIDERS WORK TOGETHER AND ARE RESPONSIVE IN MEETING THE LEARNING NEEDS OF THE COMMUNITY</b>		
3.2.1	Promote learning pathways.		
3.2.1.1	Facilitate collaboration between education providers to strengthen learning pathways.	▶	Ongoing
3.2.2	Encourage opportunities that optimise the use of assets and resources for education.		
3.2.2.1	Implement the progressive stages under the Heads of Agreement with UTAS on the land at West Park.	▶	Ongoing
3.2.3	Encourage partnerships between education providers and industry that ensures training is matched to the employment needs of the region.		
3.2.3.1	Support the development of BIG educational/business events.	▶	Ongoing
<b>3.3</b>	<b>THE COMMUNITY IS ENGAGED IN EDUCATION AND VALUES LEARNING FROM THE EARLY YEARS AND THROUGHOUT LIFE</b>		
3.3.1	Invest in programs that develop the potential of our children.		
3.3.1.1	Actively participate with UTAS on Science Week activities.	✓	100%
3.3.2	Develop child care centres as family service hubs.		
3.3.3	Encourage initiatives to improve our education retention rates and promote the value of education.		
3.3.3.1	Provide support to the Dream Big project being undertaken by local schools introducing children to careers in local industry.	▶	Ongoing
3.3.4	Encourage initiatives that provide opportunities for lifelong learning.		
<b>3.4</b>	<b>OUR COMMUNITY IS SKILLED AND ABLE TO MANAGE CHANGE AND MEET GLOBAL, REGIONAL AND LOCAL CHALLENGES</b>		
3.4.1	Improve the resilience of the Burnie community.		
3.4.2	Advocate for access to relevant professional development and up-skilling opportunities.		
3.4.2.1	Advocate for extension of associate degree, under-graduate and post-graduate offerings at the UTAS Cradle Coast Campus that are relevant to the region's industry needs.	▶	Ongoing
3.4.2.2	Work with University College and TAFE to develop courses to build capacity of Local Government and Community.	▶	Ongoing
<b>3.5</b>	<b>OPPORTUNITIES EXIST FOR PEOPLE TO ACHIEVE THEIR DREAMS AND POTENTIAL</b>		
3.5.1	Celebrate the successes of people who have excelled in their field.		
3.5.2	Contribute to an optimistic outlook by promoting the positive stories within our community.		

LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗

The construction of the new University Campus at West Park commenced in October 2019.





# 4

## A SECURE, INNOVATIVE AND DIVERSE ECONOMY

Paper on Skin 2020 'Flower of Life'. Brielle Killip (Lead Designer), Chris Geissinger and Jennifer Garber (Designers) USA. Winner the Hon Roger Jaensch MP Runner UP Award \$2000. Winner Cocoon Designs Public Vote Award \$500

### Strategic objectives

- A globally competitive business community, focused on the development of niche and premium products
- A highly skilled workforce with a focus on innovation and entrepreneurship
- A five-star visitor experience on the edge of adventure
- The City of Makers renowned for its niche industries, specialty manufacturing and artisanship
- The opportunities offered by contemporary communications technology are maximised

### Visitor services

Engagement with the Burnie Visitor Centre located at the Makers' Workshop continued to be strong for an 8 month period before the centre was required to close in late March 2020 because of the impacts of COVID-19.

Visitors continue to utilise face to face services but there is an increase in online access to visitor information. The services provided by the Burnie Visitor Centre gives validation to customers own research found before and during their travels. Strong volunteer participation provides a valuable community connection by the sharing of local stories and insights.

#### Creative Paper

Australia's largest handmade paper mill is one of the last large scale production outlets in Australia for unique papers made by hand. The production of 100% cotton rag artist paper continues to be a sought after paper for use by artists Australia-wide. Retail sales and online shopping remain strong.

The Hands on Paper Making tour experienced a quieter year with reduced participation through cruise ship tours, and school groups. Creative Paper used the opportunity of cancelled paper tours during the last quarter of the year to focus on increasing depleted paper stocks.

#### Cruise Ships

North West Tasmania continued to see high growth in cruise ship port calls to Burnie, with another 50% increase in visitation by 39 ships scheduled to visit.

Bushfires along the east coast of Australia caused several unscheduled visits, including one on 2 January 2020 with 24 hours notice. The support of the volunteer and business community was extremely well received by the cruise line and visiting passengers.

The Mayor supported by councillors, welcomed every ship, giving an inviting welcome to the city.

Volunteering support by the local community increased to 84 participants for the season. This valuable service continues to be a driving force behind Burnie's high experience rating.

Although the Tasmanian cruise ship season was cancelled on 16 March 2020 because of the impacts of COVID-19 and the resulting border entry restrictions, 92% of the season had already taken place with 36 calls to port, four maiden calls, an overnight stay by the residency ship The World, and two cancellations due to inclement weather.

### Economic development

In December 2019, Council discontinued the Local Traders Marketing Program. While the program had been successful in supporting discrete promotional activities for groups of businesses, the overall promotion of Burnie as a retail and business destination had not occurred.

Following a Workshop with retail representatives, discussions were held with Business North West to develop a suitable model to support promotional activities.

This resulted in the establishment of a Promotions Committee under the auspices of Business North West, ensuring promotional activity is directed and designed by those most likely to benefit from promotional activities, and creating a level of ownership and responsibility for the program.

Council continued to support the implementation of the Sustainable Murchison Plan during the year, including further consultation on land conversion for dairying,

telecommunications black spots, and industry visits to better understand economic drivers in the region.

Council also provided support to the Renewable Energy Working Group, Choose Cradle Coast Working Group and Events Working Group under the Cradle Coast Futures Plan. The level of cross sectoral engagement and collaboration between Councils due to the Futures Plan is encouraging.

# BURNIE TASMANIA AUSTRALIA



**ABOVE:** Gavin Pearce MP, Burnie City Council Mayor Steve Kons and Jeremy Rockliff MP on the Burnie Waterfront Eastern Promenade. In early 2020 Burnie residents took their first steps on the new Eastern Promenade on Burnie's West Beach. This visually spectacular project, jointly funded by grants from the Australian Government, the Tasmanian Government and the Burnie City Council, complements previous works on the Surf Club building and completes the Waterfront Master Plan.

## FUTURE DIRECTION 4 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>4.1</b>	<b>A GLOBALLY COMPETITIVE BUSINESS COMMUNITY, FOCUSED ON THE DEVELOPMENT OF NICHE AND PREMIUM PRODUCTS</b>		
4.1.1	Support the growth of the Burnie economy through the principles of the Burnie Economic Development Strategy and the Settlement and Investment Strategy.		
4.1.1.1	Support new and expanding businesses through the application of the Assistance to Industry and Business Policy.	▶	Ongoing
4.1.1.2	Explore opportunities to drive strategic outcomes from the CBD Masterplan and Settlement and Investment Strategy.	✘	Not started
<b>4.2</b>	<b>A HIGHLY SKILLED WORKFORCE WITH A FOCUS ON INNOVATION AND ENTREPRENEURSHIP</b>		
4.2.1	Build opportunities for innovation and entrepreneurship to flourish.		
4.2.1.1	Develop a strategic link with TMEC - Advance Manufacturing Centre of Excellence.	▶	Ongoing
<b>4.3</b>	<b>A FIVE-STAR VISITOR EXPERIENCE ON THE EDGE OF ADVENTURE</b>		
4.3.1	Promote Burnie as a hub for a diverse range of tourism experiences within the region.		
4.3.1.1	Develop a cruise ship strategy.	✓	100%
4.3.1.2	Assist the implementation of the Burnie Destination Action Plan	✓	100%
<b>4.4</b>	<b>THE CITY OF MAKERS RENOWNED FOR ITS NICHE INDUSTRIES, SPECIALTY MANUFACTURING AND ARTISANSHIP</b>		
4.4.1	Develop initiatives that strengthen the Makers of Burnie brand and align with the Tasmanian brand.		
4.4.1.1	Work with Steering Committee to deliver Paper on Skin.	✓	100%
<b>4.5</b>	<b>THE OPPORTUNITIES OFFERED BY CONTEMPORARY COMMUNICATIONS TECHNOLOGY ARE MAXIMISED</b>		
4.5.1	Advocate for regional access to current technology, communications services and infrastructure.		

LEGEND: Completed ✓ Ongoing ▶ In progress ► Deferred or not pursued ✘



# 5

## A NATURAL AND BUILT ENVIRONMENT THAT IS RESPECTED AND CARED FOR

### Strategic objectives

- Our natural resources are protected and enhanced
- The region develops and uses renewable energy sources
- A strong level of participation and collaboration in community based environmental protection and conservation groups
- A region that is energy, water and waste efficient
- A built environment that is valued, reflects our past and embraces our future

### Weed management

Council continued to target declared and environmental weeds on Council road reserves throughout the year and issued property inspection reports to ensure that land owners are compliant with the Weed Management Act 1999. The last of the Elms and garden escapees were removed from Burnie Park and revegetation of the area near West Park Grove was completed in winter 2020.

Ongoing works with the Department of Justice (Community Service Orders) has now removed blackberry and balm of Gilead from the first 600 metres of Romaine Reserve from Mount Street. This work has included revegetation of native species in the winter of 2019 and 2020. Further control works of willow, blackberry, arum lily, broom and forget me nots have been performed downstream of the dam. Poa aquatica has been targeted with summer spray throughout Romaine Reserve.

Council collaborated with the Department of State Growth, Forico, TasRail and adjoining landowners to

reduce English broom and gorse on Ridgley Highway south of Ridgley. A biocontrol was released at various sites throughout the municipality but focusing mainly on Forico owned land near Highclere.

Large infestations of pampas grass have been controlled through enforcement on private land on West Mooreville Road and Algona Avenue.

A section of Cooe Creek near the cemetery was worked on, with control of crack willows, Elisha's Tears, blackberry and balm of Gilead.



Poa aquatica was controlled in Shorewell Creek during summer 2020. Blackberry, gorse and balm of Gilead has also been targeted and the area revegetated through collaboration with TasTAFE Conservation & Land Management students.

# Waste Management

## Landfill Leachate Treatment Wetlands

Occupying over three hectares at the Burnie Waste Management Centre, the Landfill Leachate Treatment System, the wetlands, treats and filters contaminated water flowing from the old Stage One landfill zone.

Since commissioning the wetlands in 2017, performance of the system has exceeded expectations and contaminant levels have been well below EPA requirements. The vegetation throughout the wetlands has matured into a thriving native ecosystem and discharges clean water to the head waters of a Cooee Creek tributary on site, via a wet forest infiltration zone.

Council Officers are now working on a Stage Two design to direct around 100 million litres of contaminated water each year to the wetlands. This water would otherwise discharge to the Taswater sewer system at considerable cost to the community and could constrain the capacity of the sewerage network for business expansion.

During the year Council improved vehicular access tracks around the wetlands by reusing and spreading asphalt millings from the West Park Grove reseal project.



The wetlands is an example of innovation by Council that will benefit ratepayers and the environment for decades to come.



The University of Tasmania, in partnership with the Burnie City Council presented *Vanishing Point - Unseen* - an art/science collaboration and exhibition on the impact of microplastics in our oceans.

## Emu River Flood Study

A key recommendation to manage the impact of flooding in the lower reaches of the Emu River is to progress the development and implementation of a flood warning system.

The State Government has undertaken a Strategic Flood Warning System Assessment for the State and identified a range of projects across the State to support improved flood warning capabilities.

The Emu River catchment, along with a number of other north-west river systems, has been identified as high priority system for developing flood warning capability.

Council is actively working with the State Government on funding opportunities for this project.

## Resource recovery

Expansion and improvement of resource recovery loop facilities continues with the construction of a roof over the drop off area for waste oil, batteries and other liquids that may escape to the environment. The construction supports best practice guidelines funded by a grant from the Cradle Coast Waste Management Group.

The Burnie Resale Tip Shop operated by City Mission continues to thrive as it diverts re-use materials and products from landfill. It also provides opportunity for our community to purchase items at low cost and to innovate by re-purposing appliances, furniture and building materials for a new life. Open seven days a week and

operated for Council by a charitable organisation, the Tip Shop accepts all kinds of materials and is a key waste management response for a circular economy to thrive.

## Other initiatives

Illegal dumping clean up occurred in a short section of Fernglade Road, and further clean-ups are being planned for the coming year with the assistance of grants from the Cradle Coast Waste Management Group.

The annual hardwaste collections in October - November are very well received by the community and in 2019, 112 tonnes was collected, some of which was directed to the Tip Shop.



**Burnie Resale Tip Shop**  
Upcycle, Reuse, Recreate



# Planning Scheme

The Burnie Interim Planning Scheme 2013 applies to use and development of land in the Burnie municipal area for this financial year.

The planning authority initiated the following draft amendments to the Interim Planning Scheme:

- Introduction of bushfire prone area maps, approved by the Tasmanian Planning Commission
- Rezoning of land at Romaine from Rural Resource to General Residential was refused by the Tasmanian Planning Commission
- Specific area plan to permit community and recreation use on industrial land at Wivenhoe was approved by Tasmanian Planning Commission

The planning authority exhibited a draft Burnie Local Provision Schedule (LPS) for application of the Tasmanian Planning Scheme to land in the Burnie municipal area.

The Tasmanian Planning Commission notified the planning authority in May 2020 that the draft LPS was suitable for approval, which was anticipated to be early in the second half of 2020.

## Permit applications

181 permit applications were made under the Burnie Interim Planning Scheme during 2019-20.

Applications covered a range of use and development, with the major level of activity in the small to medium residential sector. The balance comprised a mix of industrial, commercial and recreation uses and development for 11 separate subdivisions of land.

145 permits were granted during 2019-20. The average time for determination was 30 days for a discretionary permit application and 12 days for a permitted permit application, against the statutory maximum of 42 days and 28 days respectively.

No permit application was refused and no permit decision was appealed.

Nine permit applications were withdrawn.

## Building and plumbing activity

In accordance with the Building Act 2016, 297 applications for permit and notifiable building work and 289 applications for permit and notifiable plumbing work were submitted to Council during 2019-20.

The combined declared value of all permit and notifiable building and plumbing work was \$93.7M.

Residential building work in Burnie for new dwellings, alterations and extensions had a total value of \$31.2M.

Burnie's commercial and industrial building work had a value of \$48.2M.

The remaining \$14.3M was made up of non-habitable structures such as sheds, retaining walls and other miscellaneous structures.

However, because the Act also addresses categories of building work for which approval is not required, the declared value of municipal building work understates the true value.

## FUTURE DIRECTION 5 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>5.1</b>	<b>OUR NATURAL RESOURCES ARE PROTECTED AND ENHANCED</b>		
5.1.1	Recognise and protect those areas that are formally protected.		
5.1.2	Assist in the sustainable use of natural resources including agricultural land, forests, minerals, water, air and natural landscapes.		
5.1.2.1	Use the Burnie Local Provisions Schedule in the Tasmanian Planning Scheme to recognise land with inherent value for agriculture, forestry and mineral production, water catchment and storage, and as scenic and landscape areas.	✓	100%
<b>5.2</b>	<b>THE REGION DEVELOPS AND USES RENEWABLE ENERGY SOURCES</b>		
5.2.1	Support opportunities for both commercial and private generation of renewable energy.		
<b>5.3</b>	<b>A STRONG LEVEL OF PARTICIPATION AND COLLABORATION IN COMMUNITY BASED ENVIRONMENTAL PROTECTION AND CONSERVATION GROUPS</b>		
5.3.1	Support communities that care for and protect our environment.		
5.3.1.1	Support community environmental groups such as Friends of Little Penguins, Bushwatch, Burnie Coastal Care Group, Upper Natone Reserve Committee, Friends of Fernglade, and Clean Up Australia.	▶	Ongoing
<b>5.4</b>	<b>A REGION THAT IS ENERGY, WATER AND WASTE EFFICIENT</b>		
5.4.1	Support initiatives that promote energy efficiency.		
5.4.2	Support the appropriate and efficient use of various water resources.		
5.4.3	Support the State and regional strategies in waste reduction.		
5.4.3.1	Identify beneficial and cost effective re-use options for green waste collected at the Burnie Waste Management Centre.	✓	100%
5.4.3.2	Review Food Organics Garden Organics (FOGO) service delivery model and costs assumptions in concert with the Cradle Coast Waste Management Group.	▶	75%
<b>5.5</b>	<b>A BUILT ENVIRONMENT THAT IS VALUED, REFLECTS OUR PAST AND EMBRACES OUR FUTURE</b>		
5.5.1	Ensure the use and development of land enables communities to provide for their social, economic and cultural well-being and for their health and safety, while maintaining the potential for land to meet reasonably foreseeable needs, without risk to the life supporting capacity of land, air and water.		
5.5.1.1	Use the Burnie Local Provision Schedule within the Tasmanian Planning Scheme to apply zone and other controls that will provide for the sustainable use and development of land.	✓	100%
5.5.2	Ensure the form and layout of settlement provides attractive, convenient, efficient, healthy, pleasant and safe urban and rural places in which people live, work or visit.		
5.5.1.2	Use the Burnie Local Provision Schedule within the Tasmanian Planning Scheme to apply zone and other controls in relation to the form and layout of settlements.	✓	100%
5.5.3	Plan for or make available adequate community and utility infrastructure assets to support economic prosperity and liveable settlements.		
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			



# 6 A REGIONAL HUB



## Strategic objectives

- Burnie is the community and commercial services centre for the broader north-west region
- Effective, efficient and integrated transport linkages service and connect Burnie with the state, region and world
- The City provides leadership and works collaboratively on regional strategic issues

## Tas Communications Pty Ltd

Tas Communications Unit Trust (the Trust) was established in August 2002 and its main focus is providing quality support to its local government customers along with tailoring niche services to meet the needs of its business customer base. It is also an internet service supplier, application service hosting and service desk supplier. With a fibre and wireless network between Smithton and Hobart, Tas Communications service clients in most of the population centres in Tasmania.

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The following services are provided to the customer service base:

- Network services
- Internet services
- Managed services
- Product sales
- Support and consulting services

### Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2020 were:

- Rodney Greene (Chairman and Secretary)
- Steven Cambridge (Independent Director)

The Trust is 100% owned by Burnie City Council with one Director employed by Council and a second independent Director. The continued operation of the entity in its present form, undertaking its current activities, is dependent on Council's continued support.

### Financial performance and position

The Trust recorded a favourable result for the year with an operating surplus of \$141,547 compared with a deficit of \$106,973 in 2019. The Trust had net assets of \$2,137,305 as at 30 June 2020 compared with \$1,995,758 in 2019 and is well situated to continue to grow and service its existing customer base into the future. The Trust invested \$230,674 in telecommunications and information technology assets throughout the year.

The Trust employed four full time equivalent employees as at 30 June 2020 (four in 2019).

# Shared services

Council has an active involvement in shared services arrangements with other Councils and more broadly through the Cradle Coast Authority (CCA).

Work has continued with the Waratah Wynyard and Circular Head Councils on progressing shared services opportunities. A particular focus has been the mapping of common processes to identify best practice and improvement opportunities and exploring the potential for cross council support in delivering particular activities.

Both Burnie City Council and Waratah-Wynyard Council operate the Civica ERP system, with a cooperative approach to planning, documenting

and implementing system upgrades and improvements this year.

COVID-19 has impacted the ability of Council to progress some initiatives.

Tas Communications Pty Ltd, a Council owned entity, provided IT and communications services to a number of Councils.

From a CCA perspective a work plan has been developed to progress a number of shared services initiatives, with a specific focus this past year on technology. Joint procurement

processes associated with mobile communications devices and software are progressing.

The Cradle Coast Waste Management Group translated to a more independent model, reporting to the Cradle Coast General Managers and supported more directly by the Dulverton Waste Management Authority. This change in arrangement will support a stronger regionally coordinated approach to waste management allowing for sharing of knowledge, specialised resource and joint procurement arrangements.

## Burnie Airport Corporation Pty Ltd

The Burnie Airport Corporation (the Trust) was established in December 2001 and is 51% owned by the Burnie City Council (BCC) and 49% owned by a private sector partner, Australian Regional Airports (ARA).

The Trust acquired the Burnie Airport from the Burnie Port Corporation in 2001. The purpose of the Trust is to provide sustainable infrastructure for a regular, reliable carrier servicing the greater Burnie region.

### Financial performance and position

The Trust recorded an operating profit of \$948,239 for the year compared to an operating profit of \$217,889 in 2019. Loan principal was reduced by \$129,000 (net) during the period. The Trust had net assets of \$7,332,999 as at 30 June 2020 compared with \$6,492,649 in 2019.

The Trust employed 3.25 full time equivalent employees as at 30 June 2020 (2019: 3.25 full time equivalents).

### Directors

The Directors of the Corporate Trustee of the entity as at 30 June 2020 were:

- Andrew Wardlaw (Chairman, BCC Director, Corporate Secretary)
- Patrick Earle (BCC Director)
- John Nissen (ARA Director)
- Rod Sullivan (ARA Director)

Minister for Infrastructure and Transport Michael Ferguson MP, Burnie City Council Mayor Steve Kons and Waratah-Wynyard Mayor Robby Walsh agree on Coastal Pathway land management.

## FUTURE DIRECTION 6 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>6.1</b>	<b>BURNIE IS THE COMMUNITY AND COMMERCIAL SERVICES CENTRE FOR THE BROADER NORTH-WEST REGION</b>		
<b>6.1.1</b>	<b>Promote Burnie as an attractive investment choice.</b>		
6.1.1.1	Develop an Investment Prospectus for CBD, subject to grant funding.	▶	20%
<b>6.1.2</b>	<b>Maintain and enhance key community facilities that serve the broader region for cultural recreational and community purposes.</b>		
6.1.2.1	Explore the potential for Burnie to become a pre-pilot test site for new government programs and services.	▶	Ongoing
<b>6.1.3</b>	<b>Advocate for the ongoing and expanded representation of government agencies and services in Burnie that address community needs and provide necessary infrastructure and support to the broader region.</b>		
<b>6.2</b>	<b>EFFECTIVE, EFFICIENT AND INTEGRATED TRANSPORT LINKAGES SERVICE AND CONNECT BURNIE WITH THE STATE, REGION AND WORLD</b>		
<b>6.2.1</b>	<b>Maintain an active focus on the critical importance of the port and rail operations to the broader region.</b>		
<b>6.2.2</b>	<b>Advocate for retention of a regular air passenger and freight service from Burnie to the mainland and to King Island.</b>		
6.2.2.1	Maintain a majority ownership in the Burnie Airport Corporation.	▶	Ongoing
<b>6.2.3</b>	<b>Advocate for the planning and development of strengthened strategic transport linkages to other major centres in the region.</b>		
6.2.3.1	Advocate for the development of a long-term plan for the Bass Highway link between Burnie and Wynyard.	✓	100%
<b>6.3</b>	<b>THE CITY PROVIDES LEADERSHIP AND WORKS COLLABORATIVELY ON REGIONAL STRATEGIC ISSUES</b>		
<b>6.3.1</b>	<b>Advocate for the community on issues of local and regional importance.</b>		
<b>6.3.2</b>	<b>Encourage initiatives to promote regional cooperation for both regional benefits and maximising efficiencies.</b>		
6.3.2.1	Meet at least annually with the Cradle Coast Authority to maintain dialogue on matters of regional significance.	✓	100%
6.3.2.2	Participate in the Tasmanian Visitor Information Network.	▶	Ongoing
6.3.2.3	Provide technical tasks and support service in school and community based immunisation programs to adjacent municipal districts under resources sharing arrangements.	▶	Ongoing
6.3.2.4	Provide support to implement the Sustainable Murchison 2040 Plan.	▶	Ongoing
6.3.2.5	Provide support to implement the Cradle Coast Regional Futures Plan.	▶	Ongoing
6.3.2.6	Support the development and implementation of the Cradle Coast Regional Events Strategy.	▶	Ongoing
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			





# 7 AN ENGAGING AND ACCOUNTABLE LEADERSHIP FOCUSED ON A STRONG FUTURE

## Strategic objectives

- A Council that provides engaging and effective leadership to Burnie
- Council and the community are informed and engaged on issues of local importance
- Council is compliant in all areas and carries out the role of regulatory enforcement in a fair and effective manner
- A sustainable, viable financial future is assured and accountability is demonstrated through open and transparent processes
- A sustainable long term future is planned through the management of Council's infrastructure and assets
- A culture of continuous improvement that adapts well to change and promotes the value of customer service excellence
- Council has a strong and positive work culture that embraces teamwork and shared values
- A best practice approach is taken to managing risk in the community and providing a safe work environment

### Donations of land

In accordance with section 72(1)(da) of the Local Government Act 1993, Council is required to disclose any donations of land made throughout the year, including the name of the recipient, the reasons for the donation and the value of the land. In 2019-20 there were no donations of land made by Council.

### Code of Conduct complaints

In accordance with section 72(1)(ba) (bb) of the Local Government Act 1993, Council is required to report the number of Code of Conduct complaints that were received and the number that were upheld or partially upheld throughout the financial year, as well as the total costs met by Council during the financial year in respect of all code of conduct complaints dealt with.

In 2019-20 there were no code of conduct complaints received. One code of conduct complaint remained unresolved following an appeal process. The matter was not yet determined in 2019-20, therefore no complaints were upheld or partially upheld in 2019-20.

Council's expenses in dealing with code of conduct complaints during 2019-20 was \$0. An insurance excess was paid in 2018-19. Panel costs have not yet been received in relation to that matter.

### Public Interest Disclosures

In accordance with section 86 of the Public Interest Disclosures Act 2002, Council is required to report the number and types of public interest disclosures. There were no disclosures reported during 2019-20. Information on current procedures is available at [www.burnie.net](http://www.burnie.net) under Council policies.

### Employer of Choice

Burnie City Council successfully gained the Employer of Choice status in November 2011 and was re-accredited in 2015 and again in 2020. This award recognises specific programs and policies that Council has put in place to help create a positive and engaging work environment.

### Local by-laws

Council made one new by-law in 2020. The Street Dining By-law, No. 1 of 2020, regulates and controls the conduct of street dining within Burnie. Council currently has five by-laws, which are available to read at [www.burnie.net](http://www.burnie.net)

### Complaints under Customer Service Charter

In accordance with section 339F of the Local Government Act 1993, Council is required to disclose the number and nature of complaints it received under the provisions of the Customer Service Charter. In 2019-20 no complaints were received.

### Cradle Coast Authority

Council is a member of the Cradle Coast Authority which is a joint authority created by the nine councils of North-west Tasmania to facilitate the sustainable development of the region, resolve regional issues and coordinate regional scale activity.

Their purpose is to represent the nine councils and their communities as a region.

The Authority is currently engaged in a variety of initiatives including industry development, health and wellbeing initiatives, education, training and workplace development. Council's annual membership fee for 2019-20 was \$161,006 (2018-19: \$156,316).

**employer of choice**

## Contracts and awards over \$100,000

CONTRACT NUMBER	CONTRACT TITLE	CONTRACTOR REGISTERED BUSINESS NAME AND ADDRESS	DURATION	EXTENSION OPTIONS	VALUE OF CONTRACT (EX GST)
<b>Contracts &gt;\$100,000 - \$250,000</b>					
2648	Supply and Delivery of One (1) Five Yard Tipper Truck	<b>CJD Equipment Pty Ltd</b> 401 Westbury Road Prospect Vale TAS 7250		not applicable	\$107,842.18
2646	Retaining Wall – Brickport Road	<b>CBB Contracting Pty Ltd</b> 240 Old Surrey Road Burnie TAS 7320	2 months	not applicable	\$131,375.00
2645	West Ridgley Road and Talunah Road Culvert Upgrades	<b>Treloar Transport Pty Lt</b> 26 Claude Road Sheffield TAS 7306	2 months	not applicable	\$246,465.75  (excludes Council supplied materials to sum of \$101,500)
2642	Supply and Delivery of Two (2) Single Cab Tilt Tray Trucks	<b>Webster Trucks Pty Ltd</b> 8c Lampton Avenue Derwent Park TAS 7009		not applicable	\$169,333.64
2640	Annual Weed Spraying Services	<b>Coastal Landcare Services Pty Ltd</b> 11 Thirkell Street Cooee TAS 7320	2 years	2 years	\$59,207.24 (per annum indexed)
2639	HVAC Maintenance and Repair Services – Council Facilities	<b>Airmaster Australia Pty Ltd</b> 21/16-18 Goodman Court Invermay TAS 7248	4 years	1 year	\$41,490.00 (per annum indexed)
2638	HVAC Chiller Unit Replacement City Offices	<b>Airmaster Australia Pty Ltd</b> 21/16-18 Goodman Court Invermay TAS 7248	4 years	not applicable	\$186,000.00
2635	Supply and Delivery of One (1) 4WD Backhoe	<b>JF Machinery Pty Ltd</b> 288 Georgetown Road Rocherlea TAS 7248		not applicable	\$145,380.00
<b>Contracts &gt;\$250,000</b>					
2633	Bitumen Surfacing Services 2019-2020 PART A - Bitumen Spray Sealing Works	<b>Hardings Pty Ltd</b> 30 Industrial Drive Ulverstone TAS 7315	1 year	not applicable	Schedule of Rates
2633	Bitumen Surfacing Services 2019-2020 PART B - Supply of Asphalt PART C - Asphalt Works	<b>Roadways Pty Ltd</b> 3 Ormsby Street Wivenhoe TAS 7320	1 year	not applicable	Schedule of Rates
2629	West Park Grandstand Facilities Upgrade	<b>AJ and M Construction Pty Ltd</b> 3 Upper Stowport Road Burnie TAS 7320	15 weeks	not applicable	\$351,488.98
Brief 194 (Rev02)	Contract - Architect Services  Brief 194 (Rev 02) North West Museum and Art Gallery (NWMAG)	<b>Terroir Pty Ltd</b> 181 Elizabeth Street Hobart TAS 7000	5 months	not applicable	\$566,473.00

## Local Government Association of Tasmania

Council is currently a member of the Local Government Association of Tasmania (LGAT). LGAT is the voice of Local Government in Tasmania and represents all Tasmanian councils.

LGAT provides support to councils so that they are well placed to serve their communities. This support comes in the form of providing specialist services to councils, including policy and strategic support and information and learning for Local Government elected members and officers.

LGAT also coordinates the Tasmanian Local Government Awards for Excellence, the annual Tasmanian Local Government Conference and LGAT Assist. Council's annual membership fee paid to the Association in 2019-20 was \$51,224 (2018-19: \$55,287).

# Asset management and service delivery

Council manages an extensive portfolio of assets to support service delivery and use by the community. The portfolio of assets includes:

**Transport** - Management systems for the road and bridge network include service level documents, inspection regimes, asset management plans and a forward capital works program.

A range of operational tasks to maintain assets includes but is not limited to, pothole and pavement repairs, kerb, channel and footpath maintenance, shoulder and unsealed road grading, signs and street furniture maintenance and installation and verge maintenance.

**Stormwater** - Council's Stormwater System Management Plan provides a strategic framework to enact stormwater management objectives to comply with the Urban Drainage Act 2013, the Local Government Act 1993 and other policy and regulatory obligations. The plan identifies risks, issues and opportunities aligned to response with actions that are incorporated into the Forward Works Program.

Council carries out operational maintenance works to clear hot spots where debris from trees and other sources collects. These areas include gully pits on roads, creeks, culverts and bridges.

**Buildings** - Council owns and operates a large building portfolio to support operational and community activities.

Many members of our community regularly use Council facilities or buildings for a range of activities including doing business, playing sport or attending events.

The focus of building management is to maintain the facilities in a fit for purpose condition. Improvement programs relate to energy management, equal access and renewing infrastructure, which is spread across the operational and capital works budget.

**Parks, reserves, sports grounds and cemeteries** - Our municipality has over 200 parks, reserves and sporting grounds that provide opportunity for a broad range of outdoor experiences and activities for the community. The total area of parks, reserves and sports grounds, including undeveloped bushland, is 452 hectares.

Walking and cycling tracks are features of the city, with a strong network developed to take advantage of sea views, bush environments and urban landscapes.

These tracks provide opportunities for a range of passive recreation activities.

Council also maintains three cemeteries, two of which, located at Ridgley and Wivenhoe, are traditional memorial cemeteries now closed to new reservations. The Burnie Lawn Cemetery located on East Cam Road is the main focus for Council's operational and forward capital expenditure.

**Plant and equipment** - An extensive fleet of plant and equipment is owned and maintained to deliver services. These assets represent a significant investment by the Burnie community.

Our aim continues to make ongoing funding provision for asset renewal and services activities to support community needs.

Council has mature asset management policy and practices in place to provide an appropriate framework for the construction, operation, renewal and disposal of assets. Ongoing review of the asset portfolio and financial commitments occurs within the policy and practice settings.

## Asset Consumption Ratio

The asset consumption ratio indicates the level of service potential available in Council's existing asset base and seeks to highlight the aged condition of the stock of physical assets.

Council's asset consumption ratio for its transport infrastructure was 46% in 2019-20, below the industry accepted benchmark of 60%.

While the useful life figures used for transport assets are considered reflective of in-service life for shorter life assets, there is potential that for the longer

life assets such as pavements, that in-service useful life may be greater than expected due to a range of factors (materials, design standards, construction methodology), however there has not been sufficient passage of time to validate this view.

The date of construction of many long life assets was based on what knowledge was on hand at the time when asset data was collected in the mid-1990s and it is probable that a proportion of the construction dates may not be accurate.

Periodic condition assessment of the transport asset base shows that much of the asset base is in good condition and over time is not deteriorating at an accelerated rate, as the asset consumption ratio may suggest.

In-service performance of the assets is much better than the asset's age and life assumptions would lead us to expect. Based on this knowledge, not meeting the assigned benchmark has not been identified as a concern in terms of maintaining a suitable level of asset performance for the community.

# Emergency management

Council has a statutory responsibility under the **Emergency Management Act 2006** to undertake various aspects of planning, preparation, response and recovery to support our community in time of emergency. Council has an **Emergency Management Coordinator and Deputy Coordinator** which are ministerial appointments.

The Western Municipal Emergency Management Committee (incorporating Burnie City Council, Circular Head Council and Waratah Wynyard Council) is a combined area committee which has been established to support the effective delivery of emergency management arrangements in each of the municipalities in partnership with key emergency management agencies and stakeholders.

As part of the Covid-19 declared State of Emergency and consequent standing up of the Regional Command Centre (RCC) in Burnie, Council's Coordinator and Deputy Coordinator had active roles in the RCC and North West Regional Emergency Management Committee (NWREMC) as part of the city's Covid-19 Emergency Management response.

The other two key actions of the group this year have been to review its Municipal Emergency Management Plan and to continue to refine the committee's combined risk register however, due to the impacts of COVID-19, this committee met less than usual with its members' priorities focussed on the higher level emergency management priorities in the region.

Council is also represented on the Western Fire Management Area Committee (FMAC) which is a forum for communication and collaboration between key stakeholders that enables an holistic and consistent approach, incorporating local knowledge, to identify strategic priorities to reduce bushfire and coordinate efforts and facilitate resource sharing to implement the strategic risk reduction priorities.

The Western FMAC is currently working to develop a regional bushfire risk register which will be used to inform future bushfire reduction burning programs, identify areas of vulnerability and assist in building more prepared and resilient communities.

One key activity this year was a public information evening held for residents of Roundhill and nearby areas, conducted by Council and the Community Development and Education Unit of the Tasmanian Fire Service. This session was aimed at increasing knowledge of bushfire risk in the local area and provide advice on bushfire protection and evacuation plans to the attendees. It is intended that more information sessions like this will be conducted for other at risk or vulnerable parts of the community.

Council also has a Recovery Coordinator and Deputy Recovery Coordinator who represent Council on the Regional Emergency Management Committee and Regional Recovery Committees. These committees and their members are responsible for coordinating recovery processes and engaging affected communities in recovery processes during and after emergencies and disasters where people are displaced. Council's Recovery Coordinator is responsible for establishing emergency evacuation centres should the need arise.

The other aspect to Council's Emergency Management role is to provide support to the Burnie Volunteer SES Unit. Council has a close working relationship with the local unit and acknowledges the key role the unit plays in support of emergency response and rescue activities in the Burnie and wider communities.

## Special committees

### BURNIE AUSTRALIA DAY SPECIAL COMMITTEE

Council Representative: Cr Ken Dorsey and Cr Amina Keygan (ceased December 2019)

Contact Officer: PA to Mayor and General Manager

The Committee organises and hosts the *Burnie Australia Day Ceremony*.

### BURNIE CITY COUNCIL AUDIT COMMITTEE

Council Representative: Cr Ken Dorsey and Cr Amina Keygan (Proxy: Cr Alwyn Boyd)

Contact Officer: Executive Manager Corporate Finance

The objective of the Committee is to assist Council in providing a transparent and independent process in its financial management to ensure accountability to the community in the governance, management and allocation of resources. In addition to Cr Dorsey and Cr Keygan, the Committee consists of independent Chairman Robin Johnson (term ended 31 October 2019), independent Chairman Ken Clarke (term commenced 19 November 2019) and independent members Lisa Dixon and Steven Jarman.

### BURNIE CITY YOUTH COUNCIL SPECIAL COMMITTEE

Council Representative: Deputy Mayor Giovanna Simpson (Proxy: Cr Teeny Brumby)

Contact Officer: Youth Development Officer

The Burnie Youth Council advises Council on matters of importance to Burnie's young people and represents Burnie at statewide youth forums. It is also an opportunity for members to become familiar with the concepts and procedures which relate to the operations of Local Government.

The Burnie City Youth Council Special Committee was not filled in 2020 due to the restrictions of COVID-19.

### UPPER NATONE RESERVE SPECIAL COMMITTEE

Council Representative: Cr Alwyn Boyd (Proxy: Cr Ken Dorsey)

Contact Officer: Director Works and Services

The Committee manages the operation of the Upper Natone Reserve, promoting and maximising the Reserve's viability.

### BURNIE REGIONAL ART GALLERY SPECIAL ADVISORY COMMITTEE

Council Representative: Mayor Steven Kons and Cr Chris Lynch

Contact Officer: Director Burnie Regional Art Gallery

The committee aims to support the maintenance of the Burnie Regional Art Gallery as a facility equal to the best regional galleries in Australia and to work to sustain its future viability. The Acquisitions Program of the Burnie Regional Art Gallery is supported to see the Gallery's collection gain in strength and national standing.

### BURNIE REGIONAL MUSEUM SPECIAL COMMITTEE

Council Representative: Cr Chris Lynch (Proxy: Cr Ken Dorsey)

Contact Officer: Curator of the Burnie Regional Museum

The Committee supports the development of the Burnie Regional Museum as a centre for research into the history and heritage of the Burnie region, delivering a contemporary visitor experience and ensuring the preservation, conservation and curation of the Museum collection.

### BURNIE SPORTS CENTRE SPECIAL COMMITTEE

Council Representative: Cr Amina Keygan and Cr David Pease

Contact Officer: Recreation and Activities Officer

The committee's role is to implement consistent processes to ensure the Burnie Sports Centre is maintained and utilised to its full potential.

### GENERAL MANAGER'S PERFORMANCE REVIEW SPECIAL COMMITTEE

Council Representative: All positions of Councillors

Contact Officer: Mayor Steven Kons

The Committee is responsible to undertake the annual performance review of the General Manager in accordance with the employment contract in a professional and timely manner.

### PUBLIC ART PROJECTS SPECIAL ADVISORY COMMITTEE

Council Representative: Mayor Steven Kons (Proxy: Cr David Pease)

Contact Officer: Director Burnie Regional Art Gallery

The Committee's role is to evaluate and assess all public art proposals and is responsible for identifying new public art opportunities.

### BURNIE COMMUNITY SAFETY ADVISORY SPECIAL COMMITTEE

Council Representatives: Cr Alwyn Boyd and Cr Teeny Brumby

Contact Officer: Technical Officer

The Committee advises Council on matters relating to community safety issues with the aim of achieving a greater focus on safety outcomes at a local community level.

The Burnie Community Safety Advisory Special Committee was wound up on the 16 July 2019.

### YOUTH MAKING CHANGES AROUND BURNIE SPECIAL COMMITTEE

Council Representative: Deputy Mayor Giovanna Simpson (Proxy: Cr Chris Lynch)

Contact Officer: Youth Development Officer

Youth Making Changes Around Burnie (YMCAB) is a dynamic committee of young people aged 14 to 25 who organise, facilitate and promote events for young people in Burnie. The group also advises Council on matters of importance to young people and represents Burnie at statewide youth forums.

## FUTURE DIRECTION 7 ANNUAL PLAN OUTCOMES

Strategy	Action	Status	%Complete
<b>7.1</b>	<b>A COUNCIL THAT PROVIDES ENGAGING AND EFFECTIVE LEADERSHIP TO BURNIE</b>		
<b>7.1.1</b>	<b>Formulate policy that is equitable, inclusive and responsive to current needs, and ensure decision-making is informed and accountable.</b>		
7.1.1.1	Plan for disposal of Council land at Cooee Point.	▶	30%
<b>7.1.2</b>	<b>Ensure effective operation and support for Council entities, authorities and special committees.</b>		
7.1.2.1	Ensure a Letter of Expectation is in place for entities Tas Communications and Burnie Airport Corporation and that an Annual Statement of Corporate Intent is received from each entity.	✓	100%
7.1.2.2	Host a series of Coommunity Ideas Forums.	✓	100%
<b>7.2</b>	<b>COUNCIL AND THE COMMUNITY ARE INFORMED AND ENGAGED ON ISSUES OF LOCAL IMPORTANCE</b>		
7.2.1	Enhance the level of community and organisational engagement across a range of Council operations.		
7.2.2	Inform the community of key decisions and actions of Council.		
<b>7.3</b>	<b>COUNCIL IS COMPLIANT IN ALL AREAS AND CARRIES OUT THE ROLE OF REGULATORY ENFORCEMENT IN A FAIR AND EFFECTIVE MANNER</b>		
<b>7.3.1</b>	<b>Ensure Council remains compliant with all its statutory and regulatory obligations and contributes to the regulatory environment which affects our community.</b>		
7.3.1.1	Monitor proposed new or changing legislation and regulations and contribute to their formation where possible.	▶	Ongoing
7.3.1.2	Monitor development of amended land use legislation and complete preparation of the Burnie Local Provisions Schedule to enable application of the Tasmanian Planning Scheme to land within the Burnie municipal area.	▶	75%
<b>7.3.2</b>	<b>Resource the reasonable enforcement of the legislative and regulatory provisions for which Council is responsible within its financial resources, and ensure the community is well informed of their obligations.</b>		
7.3.2.1	Implement the Weed Management Plan.	▶	Ongoing
7.3.2.2	Maintain parking control, animal control, by-laws and cemetery management compliance systems.	▶	Ongoing
7.3.2.3	Maintain land use, building and health monitoring regulatory systems.	✓	100%
<b>7.4</b>	<b>A SUSTAINABLE, VIABLE FINANCIAL FUTURE IS ASSURED AND ACCOUNTABILITY IS DEMONSTRATED THROUGH OPEN AND TRANSPARENT PROCESSES</b>		
<b>7.4.1</b>	<b>Ensure a long term strategic focus drives financial policy and decisions.</b>		
7.4.1.1	Review and update Council's Financial Management Strategy to support continued sound financial decisions.	✓	100%
7.4.1.2	Ensure Council's Financial Management Strategy continues to be aligned with Asset Management Plans and the five year capital works program.	▶	Ongoing
<b>7.4.2</b>	<b>Demonstrate financial accountability and ensure strong internal controls underpin performance.</b>		
7.4.2.1	Implement the endorsed recommendations of the Audit Committee.	▶	Ongoing
7.4.2.2	Develop an annual budget in accordance with Council's Long Term Financial Management Strategy.	▶	50%
<b>7.5</b>	<b>A SUSTAINABLE LONG TERM FUTURE IS PLANNED THROUGH THE MANAGEMENT OF COUNCIL'S INFRASTRUCTURE AND ASSETS</b>		
<b>7.5.1</b>	<b>Strategies and plans are well-developed and guide the future allocation of resources.</b>		
7.5.1.1	Undertake a benchmarking exercise to compare cost and services levels associated with delivering park and roads maintenance activities.	▶	10%
<b>7.5.2</b>	<b>Ensure assets are adequately developed, maintained and renewed.</b>		
7.5.2.1	Complete and implement a Cemetery Strategy to inform the future design of the cemetery, considering contemporary cemetery management practices and service levels.	▶	60%
7.5.2.2	Burnie Lawn Cemetery - undertake a community consultation process associated with proposed retro-fit of memorial plaque plinths in the early stages of the lawn cemetery.	▶	35%
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			

Strategy	Action	Status	%Complete
<b>7.6</b>	<b>A CULTURE OF CONTINUOUS IMPROVEMENT THAT ADAPTS WELL TO CHANGE AND PROMOTES THE VALUE OF CUSTOMER SERVICE EXCELLENCE</b>		
<b>7.6.1</b>	<b>Provide a high standard of service to all customers in terms of timeliness, consistency and quality.</b>		
7.6.1.1	Develop a summary of infrastructure services provided by Council, how they are prioritised, programmed and delivered, and seek community feedback on the current service provision arrangements.	▶	Ongoing
<b>7.6.2</b>	<b>Promote a culture of continuous improvement that encourages innovation and contemporary practice.</b>		
7.6.2.1	Continue implementation of the Burnie Continuous Improvement Program.	✓	100%
7.6.2.2	Pursue shared services initiatives of mutual benefit, focusing on innovative solutions for customer service delivery into the future.	▶	Ongoing
<b>7.6.3</b>	<b>Maintain effective systems for internal data management and maximise their capabilities.</b>		
<b>7.7</b>	<b>COUNCIL HAS A STRONG AND POSITIVE WORK CULTURE THAT EMBRACES TEAMWORK AND SHARED VALUES</b>		
<b>7.7.1</b>	<b>Attract and retain good staff by providing strong HR practices, learning opportunities and a positive work culture.</b>		
7.7.1.1	Promote and integrate a positive behaviours framework.	✓	100%
7.7.1.2	Invest in the development of people by providing training and support in leadership and management skills, for emerging and middle managers.	▶	Ongoing
<b>7.7.2</b>	<b>Continually explore opportunities and strategies that reinforce Council's status as an Employer of Choice.</b>		
7.7.2.1	Maintain membership to the Employer of Choice (EoC) knowledge centre and participate in EoC programs and networking groups as they arise.	✓	100%
<b>7.7.3</b>	<b>Provide support to elected members to assist them to fulfil their roles effectively.</b>		
7.7.3.1	Provide opportunities for Councillors to undertake professional development.	▶	Ongoing
<b>7.8</b>	<b>A BEST PRACTICE APPROACH IS TAKEN TO MANAGING RISK IN THE COMMUNITY AND PROVIDING A SAFE WORK ENVIRONMENT</b>		
<b>7.8.1</b>	<b>Develop an integrated approach to risk management from the strategic level through to activity level.</b>		
7.8.1.1	Maintain and support the systems and process included in the Risk Framework.	▶	Ongoing
<b>7.8.2</b>	<b>Provide a safe work environment for all employees.</b>		
7.8.2.1	Maintain a Work Health and Safety Management System in accordance with AS 4801.	▶	Ongoing
<b>7.8.3</b>	<b>Work with other agencies to ensure our community is well prepared and able to respond to disaster.</b>		
7.8.3.1	Ridgley Drainage Study - progress a concept design for Ridgley Highway culvert upgrade, consultation with stakeholders and seek grant funding towards the project.	▶	15%
7.8.3.2	Emu River flood study - advocate with the State Government to install rainfall measurement and stream gauging stations to support flood warning systems in the North West Rivers.	▶	Ongoing
LEGEND: Completed ✓ Ongoing ▶ In progress ▶ Deferred or not pursued ✗			

# CONSOLIDATED FINANCIAL REPORT FOR THE YEAR ENDING 30 JUNE 2020



## Independent Auditor's Report

To the Aldermen of Burnie City Council

Report on the Audit of the Consolidated Financial Report

### Opinion

I have audited the financial report of Burnie City Council (Council) and its subsidiaries (the Group), which comprises the consolidated statement of financial position as at 30 June 2020 and consolidated statements of comprehensive income, changes in equity and cash flows for the year then ended, notes to the financial statements, including a summary of significant accounting policies, other explanatory notes and the statement of certification by the General Manager.

In my opinion, the accompanying financial report:

- (a) presents fairly, in all material respects, the Group's financial position as at 30 June 2020 and its financial performance and its cash flows for the year then ended
- (b) is in accordance with the *Local Government Act 1993* and Australian Accounting Standards.

### Basis for Opinion

I conducted the audit in accordance with Australian Auditing Standards. My responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Report section of my report. I am independent of the Group in accordance with the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (including Independence Standards) (the Code) that are relevant to my audit of the financial report in Australia. I have also fulfilled my other ethical responsibilities in accordance with the Code.

The *Audit Act 2008* further promotes the independence of the Auditor-General. The Auditor-General is the auditor of all Tasmanian public sector entities and can only be removed by Parliament. The Auditor-General may conduct an audit in any way considered appropriate and is not subject to direction by any person about the way in which audit powers are to be exercised. The Auditor-General has for the purposes of conducting an audit, access to all documents and property and can report to Parliament matters which in the Auditor-General's opinion are significant.

My audit responsibility does not extend to the budget figures included in the consolidated statement of comprehensive income, the asset renewal funding ratio disclosed in note 33(b), nor the Significant Business Activities disclosed in note 8 to the financial report and accordingly, I express no opinion on them.

...1 of 4

To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector.  
Professionalism | Respect | Camaraderie | Continuous Improvement | Customer Focus

Strive | Lead | Excel | To Make a Difference

# CONSOLIDATED FINANCIAL REPORT FOR THE YEAR ENDING 30 JUNE 2020

## Auditor's Responsibilities for the Audit of the Financial Report

My objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes my opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, I exercise professional judgement and maintain professional scepticism throughout the audit. I also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for my opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the General Manager.
- Conclude on the appropriateness of the General Manager's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If I conclude that a material uncertainty exists, I am required to draw attention in my auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify my opinion. My conclusion is based on the audit evidence obtained up to the date of my auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial report. I am responsible for the direction, supervision and performance of the Group audit. I remain solely responsible for my audit opinion.

I communicate with the General Manager regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that I identify during my audit.

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To provide independent assurance to the Parliament and Community on the performance and accountability of the Tasmanian Public sector.  
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I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my opinion.

### Key Audit Matters

Key audit matters are those matters that, in my professional judgement, were of most significance in my audit of the financial report of the current period. These matters were addressed in the context of my audit of the financial report as a whole, and in forming my opinion thereon, and I do not provide a separate opinion on these matters.

Why this matter is considered to be one of the most significant matters in the audit	Audit procedures to address the matter included
--	---

#### Valuation of Property and Infrastructure

Refer to notes 32, 34 and 50

The fair value of Property and infrastructure at 30 June 2020 includes land, buildings, parks and other fair value infrastructure assets totalling \$350.47m.

The fair values of land and buildings are derived from a mix of observable and unobservable market information while the fair values of infrastructure assets are based on current replacement cost.

Council undertakes formal revaluations on a regular basis to ensure valuations represent fair value. Indexation is applied to fair values between formal valuations. In 2019-20 Council adjusted all fair values by the movement in relevant indices. The valuations are highly dependent upon a range of assumptions, and estimates.

- Assessing the appropriateness of the valuation methodology and the key assumptions used.
- Assessing the scope, expertise and independence of experts involved in the valuations.
- Testing, on a sample basis, the mathematical accuracy of the valuation model's calculations.
- Evaluating indexation applied to assets between formal valuations.
- Evaluating the adequacy of disclosures in the financial report.

### Responsibilities of the General Manager for the Financial Report

The General Manager is responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards and the *Local Government Act 1993* and for such internal control as determined necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.


In preparing the financial report, the General Manager is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council is to be dissolved by an Act of Parliament or the Aldermen intend to cease operations, or have no realistic alternative but to do so.

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From the matters communicated with the General Manager, I determine those matters that were of most significance in the audit of the financial report of the current period and are therefore the key audit matters. I describe these matters in my auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, I determine that a matter should not be communicated in my report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

  
Stephen Morrison  
Assistant Auditor-General Financial Audit Services  
Delegate of the Auditor-General

Tasmanian Audit Office

28 September 2020  
Hobart

## Certification of the Consolidated Financial Report

The financial report presents fairly the consolidated financial position of the Burnie City Council as at 30 June 2020, the results of its operations for the year then ended and the cash flows of the Council, in accordance with the *Local Government Act 1993* (as amended), Australian Accounting Standards (including interpretations) and other pronouncements issued by the Australian Accounting Standards Board.



Gary Neil  
ACTING GENERAL MANAGER

Date: 14th August 2020

**BURNIE CITY COUNCIL  
CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME  
FOR THE YEAR ENDED 30 JUNE 2020**

Note	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Budget 2020 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Income</b>					
<b>Recurrent Income</b>					
Rates and charges	9	22,800	22,778	22,923	22,800
Statutory fees and charges	10	931	1,012	1,023	931
User fees	11	5,445	5,186	4,710	4,383
Grants	12	3,018	2,531	3,399	3,018
Reimbursements		430	290	323	430
Other income	13	1,362	902	925	1,244
Investment income	14	414	828	828	414
Share of profit of joint venture	15	484	111	89	484
		<b>34,883</b>	<b>33,638</b>	<b>34,220</b>	<b>33,703</b>
<b>Capital Income and Expenditure</b>					
Capital grants	12	1,220	1,320	2,163	1,220
Capital works completed on assets not owned by Council	35	(15)	(12)	-	(15)
Contributions - non-monetary assets	34	1,885	102	-	1,885
De-recognition of assets	37	(113)	-	-	(113)
Net gain/(loss) on disposal of assets	36	(573)	(754)	(250)	(573)
		<b>2,403</b>	<b>656</b>	<b>1,913</b>	<b>2,403</b>
<b>Total Income Adjusted for Capital Items</b>		<b>37,286</b>	<b>34,294</b>	<b>36,133</b>	<b>36,106</b>
<b>Recurrent Expenses</b>					
Employee benefits	16	12,152	11,729	12,210	11,719
Materials and services	17	11,023	10,885	10,786	10,726
Impairment of debts	18	(2)	29	-	(2)
Depreciation and amortisation	19	7,893	7,970	7,765	7,645
Finance costs	20	59	72	57	59
Other expenses	21	3,896	3,493	3,400	3,896
<b>Total expenses</b>		<b>35,020</b>	<b>34,178</b>	<b>34,218</b>	<b>34,043</b>
<b>Surplus/(deficit) before:</b>		<b>2,266</b>	<b>116</b>	<b>1,915</b>	<b>2,063</b>
<b>Other comprehensive income</b>					
<b>Items that will not be reclassified to surplus or deficit:</b>					
Fair value adjustment on equity investment assets	38	(17,516)	9,520	-	(17,516)
Net asset revaluation increment - Council	38	7,852	7,144	-	7,852
Net asset revaluation decrement - Associate	38	-	-	-	-
<b>Items that may be reclassified to surplus or deficit:</b>					
Financial assets available for sale:					
Fair value adjustment on equity investment assets	38	-	-	-	-
<b>Total other comprehensive income</b>		<b>(9,664)</b>	<b>16,664</b>	<b>-</b>	<b>(9,664)</b>
<b>Comprehensive result</b>		<b>(7,398)</b>	<b>16,780</b>	<b>1,915</b>	<b>(7,601)</b>

The above statement should be read in conjunction with the accompanying notes.

**BURNIE CITY COUNCIL  
CONSOLIDATED STATEMENT OF FINANCIAL POSITION  
AS AT 30 JUNE 2020**

Note	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Assets</b>				
<b>Current assets</b>				
Cash and cash equivalents	22	9,709	2,081	9,268
Trade and other receivables	29	2,902	1,777	2,593
Short term investments	23	5,000	3,500	5,000
Inventories	30	88	143	88
Other assets	31	35	32	35
<b>Total current assets</b>		<b>17,734</b>	<b>7,533</b>	<b>16,984</b>
<b>Non-current assets</b>				
Investment in Water Corporation	45	58,156	75,672	58,156
Investments in subsidiaries	46	-	-	2,103
Investment in joint venture accounted for using the equity method	47	3,740	3,311	3,740
Property, infrastructure, plant and equipment	32	350,466	340,336	349,038
<b>Total non-current assets</b>		<b>412,361</b>	<b>419,319</b>	<b>413,036</b>
<b>Total assets</b>		<b>430,095</b>	<b>426,852</b>	<b>430,020</b>
<b>Liabilities</b>				
<b>Current liabilities</b>				
Trade and other payables	39	1,677	2,267	1,826
Trust funds and deposits	40	135	135	135
Interest bearing loans and borrowings	24	1,298	326	1,298
Employee provisions	27	2,617	2,675	2,489
Contract liabilities	43	1,261	-	1,261
Deferred income		-	10	-
<b>Total current liabilities</b>		<b>6,988</b>	<b>5,413</b>	<b>7,009</b>
<b>Non-current liabilities</b>				
Interest-bearing loans and borrowings	24	10,038	938	10,038
Employee provisions	27	193	164	192
Deferred income		-	44	-
<b>Total non-current liabilities</b>		<b>10,231</b>	<b>1,146</b>	<b>10,230</b>
<b>Total liabilities</b>		<b>17,219</b>	<b>6,559</b>	<b>6,412</b>
<b>Net Assets</b>		<b>412,876</b>	<b>420,294</b>	<b>412,781</b>
<b>Equity</b>				
Accumulated surplus		276,286	274,040	276,191
Reserves	38	136,590	146,254	136,590
<b>Total Equity</b>		<b>412,876</b>	<b>420,294</b>	<b>412,781</b>

The above statement should be read in conjunction with the accompanying notes.



**BURNIE CITY COUNCIL  
CONSOLIDATED STATEMENT OF CHANGES IN EQUITY  
FOR THE YEAR ENDED 30 JUNE 2020**

	Total Equity		Accumulated Surplus		Consolidated Asset Revaluation		Consolidated Fair Value Reserve	
	2020	2019	2020	2019	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Consolidated</b>								
Balance at the beginning of the financial year	420,294	403,514	274,040	273,924	128,464	121,320	17,790	8,270
Adjustment due to AASB15 adoption	(20)	-	(20)	-	-	-	-	-
Comprehensive result	(7,398)	16,780	2,266	116	7,852	7,144	(17,516)	9,520
<b>Balance at the end of the financial year</b>	<b>412,876</b>	<b>420,294</b>	<b>276,286</b>	<b>274,040</b>	<b>136,316</b>	<b>128,464</b>	<b>274</b>	<b>17,790</b>
<b>Council</b>								
Balance at the beginning of the financial year	420,402	403,288	274,148	273,698	128,464	121,320	17,790	8,270
Adjustment due to AASB15 adoption	(20)	-	(20)	-	-	-	-	-
Comprehensive result	(7,601)	17,114	2,063	450	7,852	7,144	(17,516)	9,520
<b>Balance at the end of the financial year</b>	<b>412,781</b>	<b>420,402</b>	<b>276,191</b>	<b>274,148</b>	<b>136,316</b>	<b>128,464</b>	<b>274</b>	<b>17,790</b>

The above statement should be read in conjunction with the accompanying notes.

**BURNIE CITY COUNCIL  
CONSOLIDATED STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED 30 JUNE 2020**

	Consolidated Inflows/ (Outflows) 2020 \$'000	Consolidated Inflows/ (Outflows) 2019 \$'000	Council Inflows/ (Outflows) 2020 \$'000	Council Inflows/ (Outflows) 2019 \$'000
<b>Cash flows from operating activities</b>				
Rates	22,391	22,778	22,391	22,778
Statutory fees and charges	931	1,012	931	1,012
User charges and other fines (inclusive of GST)	5,877	5,738	4,813	5,274
Grants (inclusive of GST)	3,479	2,531	3,479	2,531
Reimbursements (inclusive of GST)	473	319	473	319
Interest received	282	374	282	374
Rents (inclusive of GST)	1,126	558	1,126	558
Other receipts (inclusive of GST)	64	124	-	112
Net GST refund/payment	953	861	991	927
Distributions from Joint Ventures	55	129	55	129
Dividends from controlled entities	-	0	-	227
Investment revenue from water corporation	414	828	414	828
Finance costs paid	(59)	(72)	(59)	(72)
Payments to suppliers (inclusive of GST)	(13,424)	(12,703)	(13,032)	(12,716)
Payments to employees (including redundancies)	(12,163)	(11,614)	(11,759)	(11,148)
Other payments (inclusive of GST)	(4,284)	(3,871)	(4,284)	(3,871)
<b>Net cash provided by (used in) operating activities</b>	<b>25 6,115</b>	<b>6,992</b>	<b>5,821</b>	<b>7,262</b>
<b>Cash flows from investing activities</b>				
Payments for property, infrastructure, plant and equipment	(8,682)	(10,429)	(8,428)	(10,187)
Capital grants	1,220	1,331	1,220	1,331
Funds deposited as short term investments	(28,000)	(18,000)	(28,000)	(18,000)
Receipts from maturity of short term investments	26,500	18,500	26,500	18,500
Proceeds from sale of property, infrastructure, plant and equipment	402	445	402	445
<b>Net cash provided by (used in) investing activities</b>	<b>(8,560)</b>	<b>(8,153)</b>	<b>(8,306)</b>	<b>(7,911)</b>
<b>Cash flows from financing activities</b>				
Proceeds from interest bearing loans and borrowings	10,398	-	10,398	-
Repayment of interest bearing loans and borrowings	(326)	(309)	(326)	(309)
<b>Net cash provided by (used in) financing activities</b>	<b>10,073</b>	<b>(309)</b>	<b>10,073</b>	<b>(309)</b>
Cash and cash equivalents at the beginning of the financial year	2,081	3,551	1,680	2,638
Net increase (decrease) in cash and cash equivalents	7,628	(1,470)	7,588	(958)
<b>Cash and cash equivalents at the end of the financial year</b>	<b>22 9,709</b>	<b>2,081</b>	<b>9,268</b>	<b>1,680</b>

The above statement should be read in conjunction with the accompanying notes.

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

## General Accounting Policies

### Note 1 Reporting entity

- A. The Burnie City Council (Council) is a body corporate with perpetual succession and a common seal. Council's main office is located at 80 Wilson Street Burnie, Tasmania.
- B. The purpose of the Council is to:
- Provide health, safety and welfare of the community
  - To represent and promote the interests of the community
  - Provide for the peace, order and good government in the municipality

### Note 2 Basis of accounting

These financial statements are a general purpose financial report that consists of a Consolidated Statement of Comprehensive Income, Consolidated Statement of Financial Position, Consolidated Statement of Changes in Equity, Consolidated Statement of Cash Flows, and notes accompanying these financial statements. The general purpose financial report complies with Australian Accounting Standards, other authoritative pronouncements of the Australian Accounting Standards Board (AASB), and the *Local Government Act 1993 (LGA1993)* (as amended). Council has determined that it does not have profit generation as a prime objective. Consequently, where appropriate, Council has elected to apply options and exemptions within accounting standards that are applicable to not for profit entities.

The financial report has been prepared on the accrual and going concern basis.

All amounts are presented in Australian dollars and unless stated, have been rounded to the nearest thousand dollars.

This financial report has been prepared under the historical cost convention, except where specifically stated.

Unless otherwise stated, all accounting policies are consistent with those applied in the prior year. Where appropriate, comparative figures have been amended to accord with current presentation, and disclosure has been made of any material changes to comparatives.

All entities controlled by Council that have material assets or liabilities, such as Special Committees of Management, and material subsidiaries or joint ventures, have been included in this report. All transactions between these entities and Council have been eliminated in full.

### Note 3 Use of judgements and estimates

#### Judgements and assumptions

In the application of Australian Accounting Standards, Council is required to make judgements, estimates and assumptions about carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making the judgements. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods.

Council has made no assumptions concerning the future that may cause a material adjustment to the carrying amounts of assets and liabilities within the next reporting period. Judgements made by Council that have significant effects on the financial report are disclosed in the relevant notes as follows:

#### Employee entitlements

Assumptions are utilised in the determination of Council's employee entitlement provisions. These assumptions are discussed in note 27.

#### Defined benefit superannuation fund obligations

Actuarial assumptions are utilised in the determination of Council's defined benefit superannuation obligations. These assumptions are discussed in note 28.

#### Fair value of property, infrastructure, plant and equipment

Assumptions and judgements are utilised in determining the fair value of Council's property, plant and equipment including useful lives and depreciation rates. These assumptions are discussed in note 32.

#### Investment in water corporation

Assumptions utilised in the determination of Council's valuation of its investment in TasWater are discussed in note 45.

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

### Note 4 Other significant accounting policies and new accounting standards

#### A. Taxation

Council and its controlled entities are exempt from all forms of taxation except Fringe Benefits Tax, Payroll Tax and Goods and Services Tax.

#### Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the balance sheet are shown inclusive of GST.

Cash flows are presented in the Consolidated Statement of Cash Flows on a gross basis, except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

#### B. Impairment of Non-financial assets

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value.

Any excess of the assets carrying value over its recoverable amount is expensed to the Consolidated Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset.

For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the depreciated value of the asset approximated by its written down replacement cost.

#### C. Allocation between current and non-current

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each asset or liability is expected to be settled. The asset or liability is classified as current if it is expected to be settled within the next 12 months - being Council's operational cycle, or if Council does not have an unconditional right to defer settlement of a liability for at least 12 months after the reporting date.

#### D. Financial guarantees

Financial guarantee contracts are recognised as a liability at the time the guarantee is issued. The liability is initially measured as fair value, and if there is material increase in the likelihood that the guarantee may have to be exercised, at the higher of the amount determined in accordance with AASB 137 *Provisions, Contingent Liabilities and Contingent Assets* and the amount initially recognised less cumulative amortisation, where appropriate. In the determination of fair value, consideration is given to factors including the probability of default by the guaranteed party and the likely loss to Council in the event of default.

#### E. Contingent assets, contingent liabilities and commitments

Contingent assets and contingent liabilities are recognised in the Comprehensive Statement of Financial Position if quantifiable and are measured at nominal value. Where the contingent assets and liabilities are not able to be quantified, the liability will be disclosed at note 44.

Commitments are not recognised in the Comprehensive Statement of Financial Position. Commitments are disclosed at their nominal value.

#### F. Budget information

The estimated revenue and expense amounts in the Consolidated Statement of Comprehensive Income represent original budget figures and are not audited.

#### G. Adoption of new and amended accounting standards

In the current year, Council has adopted all of the new and revised Standards and Interpretations issued by the Australian Accounting Standards Board that are relevant to its operations and effective for the current annual reporting period. These include:

#### *AASB 15 Revenue from Contracts with Customers and AASB 1058 Income of Not-for-Profit Entities*

Council adopted AASB 15 and AASB 1058 using the modified retrospective method of transition, with the date of initial application of 1 July 2019. In accordance with the provisions of this transition approach, Council recognised the cumulative effect of applying these new standards as an adjustment to opening Accumulated surpluses at the date of initial application, i.e., 1 July 2019. Consequently, the comparative information presented has not been restated and continues to be reported under the previous standards on revenue and income. In addition, Council has applied the practical expedients and elected to apply these standards retrospectively only to contracts and transactions that were not completed contracts at the date of initial application, i.e. as at 1 July 2019.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

As Council has applied the modified retrospective approach, it has applied the practical expedient described in AASB 15.C5(c) for all contract modifications that occurred before application date. In doing so Council did not retrospectively restate the contract for those modifications in accordance with AASB 15.20-21. Instead, Council reflected the aggregate effect of all the modifications that occur before the beginning of the earliest period presented when:

- Identifying the satisfied and unsatisfied performance obligations
- Determining the transaction price
- Allocating the transaction price to the satisfied and unsatisfied performance obligation.

AASB 15 introduces a five-step process for revenue recognition, with the core principle of the new standard being for entities to recognise revenue to depict the transfer of goods or services to customers in amounts that reflect the consideration (that is, payment) to which the entity expects to be entitled in exchange for those goods or services.

The impact of the new standards has changed in the timing of revenue recognition, treatment of contracts costs and contracts which contain a financing element. Under the new income recognition model applicable to not-for-profit entities, Council determines whether an enforceable agreement exists and whether the promises to transfer goods or services to the customer are 'sufficiently specific'. If an enforceable agreement exists and the promises are 'sufficiently specific' (to a transaction or part of a transaction), Council applies the general AASB 15 principles to determine the appropriate revenue recognition. If these criteria are not met, Council considers whether AASB 1058 applies.

AASB 1058 supersedes all the income recognition requirements relating to Council, previously in AASB 1004 *Contributions*. The timing of income recognition under AASB 1058 depends on whether a transaction gives rise to a liability or other performance obligation, or a contribution by owners, related to an asset (such as cash or another asset) received.

AASB 1058 applies when Council receives volunteer services or enters into other transactions in which the consideration to acquire an asset is significantly less than the fair value of the

asset, and where the asset is principally to enable Council to further its objectives. In cases where Council enters into other transactions, Council recognises and measures the asset at fair value in accordance with the applicable Australian Accounting Standard (e.g. AASB 116 *Property, Plant and Equipment*).

If the transaction is a transfer of a financial asset to enable Council to acquire or construct a recognisable non-financial asset to be controlled by Council (i.e. an in-substance acquisition of a non-financial asset), Council recognises a liability for the excess of the fair value of the transfer over any related amounts recognised. Council will recognise income as it satisfies its obligations under the transfer, similarly to income recognition in relation to performance obligations under AASB 15 as discussed above.

Council has elected to measure a class (or classes) of right-of-use assets arising under 'peppercorn (Concessionary) leases' at initial recognition at cost, in accordance with AASB 16.23-25, which incorporates the amount of initial measurement of the lease liability.

AASB 1058 also encompasses non-contractual statutory income such as rates, taxes and fines. Council previously recognised income when received. Under AASB 1058, income is recognised when the taxable event has occurred. An impact for Council is that prepaid rates received prior to the beginning of a rating period, has now been recognised as a financial liability until the commencement of that rating period. The impact to Council has been that revenue previously recognised when received from Rates and charges in advance as disclosed in note 9, is now recorded as a liability, with revenue deferred until commencement of the applicable rating period.

For further details on individual revenue streams refer to their accompanying policy note.

The tables below highlight the impact of adopting AASB 15 and AASB 1058 from 1 July 2019 on the Consolidated Statement of Comprehensive Income and Consolidated Statement of Financial Position. There was no material impact on Council's Consolidated Statement of Cash Flows.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

Consolidated Statement of Comprehensive Income (Extract)	Note No	Ref	Amounts under AASB 118 & 1004	Adjustment	Amounts under AASB 15 & 1058
			\$'000	\$'000	\$'000
<b>Income</b>					
<b>Recurrent Income</b>					
Rates and charges	9	1	(22,800)	-	(22,800)
Operating grants	12	2	(3,415)	397	(3,018)
Capital grants	12	2	(1,284)	64	(1,220)

Consolidated Statement of Financial Position (Extract)	Note No	Ref	Amounts under AASB 118 & 1004	Adjustment	Amounts under AASB 15 & 1058
			\$'000	\$'000	\$'000
<b>Current assets</b>					
Trade receivables	29	1	972	780	1,752
<b>Current liabilities</b>					
Contract Liabilities	43	1,2	-	(1,261)	(1,261)
<b>Equity</b>					
Accumulated surplus			(276,219)	20	(276,199)

- 1 Prepaid rates received prior to the beginning of a rating period, are now held as a financial liability until the commencement of statutory rating period at which point Council recognises rate income.
- 2 For grant funding where specific performance obligations are yet to be completed to acquire, construct or upgrade a recognisable non-financial asset, Council recognises a liability until obligations are fulfilled.

### AASB 16 Leases

AASB 16 introduces a single lessee accounting model and requires a lessee to recognise assets and liabilities for all leases with a term of more than 12 months, unless the underlying asset is of low value. A lessee is required to recognise a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligations to make lease payments.

Council has applied this standard from 1 July 2019 using a retrospective approach (partial) with cumulative catch-up. This does not require Council to restate comparative figures, but does require the presentation of both qualitative and quantitative disclosures for affected items, along with a corresponding adjustment to the opening balance of Accumulated surpluses for transitional effects of re-measurement.

AASB 16 has not resulted in any Council's operating leases being brought onto the Consolidated Statement of Financial Position.

For short-term leases (lease term of 12 months or less) and leases of low-value assets (such as tablet and personal computers, small items of office furniture and telephones), Council has opted to recognise a lease expense on a straight-line basis as permitted by AASB 16. These expenses are presented within 'other expenses' in profit or loss.

### Lessor accounting

Lessor accounting under AASB 16 remains largely unchanged. For finance leases, the lessor recognises a receivable equal to the net investment in the lease. Lease receipts from operating leases are recognised as income either on a straight-line basis or another systematic basis where appropriate. However, AASB 16 has changed and expanded the disclosures required, in particular with regard to how a lessor manages the risks arising from its residual interest in leased assets.

Under AASB 16, an intermediate lessor accounts for the head lease and sub-lease as two separate contracts. The intermediate lessor is required to classify the sub-lease as a finance or operating lease by reference to the right-of-use asset arising from the head lease (and not by reference to the underlying asset as was the case under AASB 117).

### H. Pending accounting standards

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2020 reporting periods. Council's assessment of the impact of the relevant new standards and interpretations is set out below. (Note: standards are applicable to reporting periods beginning on or after the effective date referred to below).

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**AASB 2017-5 Amendments to Australian Accounting Standards - Effective Date of Amendments to AASB 10 and AASB 128 and Editorial Correction (effective from 1 January 2022)**

The amendments address an acknowledged inconsistency between the requirements in AASB 10, and those in AASB 128 (2011) in dealing with the sale or contribution of assets between an investor and its associate or joint venture.

The main consequence of the amendments is that a full gain or loss is recognised when a transaction involves a business (whether it is housed in a subsidiary or not). A partial gain or loss is recognised when a transaction involves assets that do not constitute a business, even if these assets are housed in a subsidiary.

The amendment is not expected to have a significant impact on Council's financial statements.

All other Australian accounting standards and interpretations with future effective dates are either not applicable to Council's activities or have no material impact.

**AASB 1059 Service Concession Arrangements: Grantors (effective from 1 January 2020)**

Service concession arrangements (SCAs) are contracts between a grantor and an operator where an operator provides public services related to a service concession asset on behalf of a public sector grantor for a specified period of time and manages at least some of those services.

As at 30 June 2020, Council has not assessed the impact of AASB 1059.

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**Our Performance**

**Financial performance**

**Note 5 Management indicators relating to our performance**

	Benchmark	2020 \$'000	2019 \$'000	2018 \$'000	2017 \$'000
<b>(a) Consolidated underlying surplus/(deficit)</b>					
<b>Net result for the year</b>		<b>2,266</b>	<b>116</b>	<b>2,961</b>	<b>(1,426)</b>
<b>Less: Non operating income</b>					
Capital Grants		(1,220)	(1,320)	(300)	(2,760)
Contributions		(1,885)	(102)	(2,415)	(948)
<b>Add: Non operating expenditure</b>					
De-recognition of assets		113	-	-	1,696
Capital works completed on assets not owned by Council		15	12	271	3,637
Adjustment to timing of Financial Assistance Grants		(77)	(2)	(28)	(1,142)
<b>Consolidated underlying surplus/(deficit)</b>	<b>0</b>	<b>(787)</b>	<b>(1,295)</b>	<b>489</b>	<b>(943)</b>
<b>(b) Consolidated underlying surplus ratio</b>					
Underlying surplus/(deficit)		(787)	(1,295)	489	(943)
Recurrent Income*		34,806	33,636	33,812	35,543
<b>Consolidated Underlying surplus ratio %</b>	<b>&gt; 0%</b>	<b>-2.26%</b>	<b>-3.85%</b>	<b>1.45%</b>	<b>-2.65%</b>
4 Year Average					<b>-1.83%</b>

\* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature.

The ratio serves as an overall measure of financial operating effectiveness. The operating surplus ratio differs from note 5 above due to the ratio including the profit/loss on disposal of assets and being calculated on a consolidated basis.

Ratio results below the indicated benchmark would indicate that Council might not be generating sufficient income to fulfil its ongoing operating requirements. Council seeks to achieve equity across generations by ensuring that each generation pays its way with respect to recurrent expenses being met from recurrent revenue (the full cost of the services that it consumes).

**Note 6 Council's performance against budget**

	Council Actual 2020 \$'000	Council Budget 2020 \$'000	Council Actual 2019 \$'000
Surplus/(deficit) as per Statement of Comprehensive Income	2,063	1,915	450
Less: Capital income	(2,403)	(1,913)	(692)
Add: 2019-20 Financial Assistance Grant received in prior year	1,172	-	1,170
Less: 2020-21 Financial Assistance Grant received in advance	(1,249)	-	(1,172)
<b>Council's result against budget</b>	<b>(417)</b>	<b>2</b>	<b>(244)</b>

Council's result for the 2019-20 year was a deficit of \$0.417 million, compared to a budgeted surplus of \$0.002 million. An unfavourable variance to budget of \$0.419 million.

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**Activities of Council**

**Note 7 Functions/activities of the Council**

(a) Revenue, expenditure and assets attributable to each function as categorised in (c) below:

	Grants \$'000	Rates \$'000	Other \$'000	Total Revenue \$'000	Total Expenditure \$'000	Surplus/ (Deficit) \$'000	Assets \$'000
<b>Corporate Services</b>							
2019-2020	1,185	17,176	3,108	21,469	8,432	13,037	58,719
2018-2019	1,097	17,297	3,915	22,308	8,014	14,295	47,412
<b>Cultural Activities</b>							
2019-2020	117	-	882	999	4,456	(3,458)	10,072
2018-2019	156	-	435	590	4,305	(3,714)	9,308
<b>Parks &amp; Recreation</b>							
2019-2020	722	-	30	752	3,456	(2,704)	61,824
2018-2019	659	-	2	661	3,497	(2,837)	58,388
<b>Public Services</b>							
2019-2020	415	-	39	454	3,266	(2,812)	5,436
2018-2019	-	-	14	14	2,812	(2,798)	5,483
<b>Regulatory Services</b>							
2019-2020	-	-	2,704	2,704	3,193	(489)	10,231
2018-2019	-	-	2,941	2,941	3,197	(256)	10,764
<b>Roads, streets and bridges</b>							
2019-2020	1,786	-	1,133	2,920	6,307	(3,387)	172,638
2018-2019	1,915	-	-	1,915	6,258	(4,343)	169,030
<b>Waste Management</b>							
2019-2020	14	4,009	668	4,691	4,523	168	1,533
2018-2019	-	3,863	676	4,539	4,431	108	1,363
<b>Stormwater Services</b>							
2019-2020	-	1,615	721	2,336	1,111	1,225	109,567
2018-2019	25	1,619	71	1,715	1,100	615	125,067
<b>Commercial Activities</b>							
2019-2020	-	-	1,663	1,663	977	686	75
2018-2019	-	-	377	377	1,329	(952)	38
<b>Total</b>							
2019-2020	4,238	22,800	10,950	37,988	35,721	2,266	430,095
2018-2019	3,851	22,778	8,431	35,060	34,944	116	426,852

(b) Reconciliation of Assets above with the Statement of Financial Position at 30 June:

	2020 \$'000	2019 \$'000
Current assets	17,734	7,533
Non-current assets	412,361	419,319
	430,095	426,852

(c) The activities of the Council are categorised into the following broad functions:

**Corporate Services**

Operation and maintenance of council chambers, Governance Services, Administration Offices, Engineering Services, Economic Development, Works Depot and Private Works.

**Cultural Services**

The operation and maintenance of the Burnie Arts and Function Centre, Makers Workshop, Burnie Regional Art Gallery, Burnie Regional Museum, and promotions and marketing activities.

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**Parks and Reserves**

Operation and maintenance of parks and gardens, sporting and natural reserves and other sporting facilities.

**Public Services**

Operation and maintenance of community amenities including public halls, restrooms, aquatic centre, emergency services, cemeteries and provision of welfare services.

**Regulatory Services**

Administration of parking facilities, animal control, building control, town planning and environmental protection.

**Roads, Streets and Bridges**

Construction, maintenance and cleaning of roads, footpaths, street lighting and bridges.

**Waste Management**

Collection, handling, processing and disposal of waste materials.

**Stormwater Services**

Construction, operation and maintenance of drainage and stormwater works.

**Commercial Activities**

Council's controlled entities including Burnie Airport Corporation Unit Trust and Tas Communications Unit Trust.

**Note 8 Significant Business Activities**

Council considers a significant business activity to be a business activity that involves the production of goods and/or services in a market that is, or has the potential to be, competitive.

Council has determined that the following services are significant business activities:

- Catering, Bar & Room Hire – Burnie Arts & Function Centre
- Burnie Aquatic Centre
- Waste Management
- Parking

Operating, capital and competitive neutrality costs and revenue associated with each of the above activities are disclosed below. Competitive neutrality costs include notional costs i.e. income tax equivalent, rates and land tax which would be payable by an undertaking where no exemptions applied. Income tax has been calculated at the business rate after allowance for tax deductible items.

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2019/20	BAFC - Trading	Aquatic Centre	Waste	Parking	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue</b>					
Rates	0	0	4,009	0	4,009
Grants	19	0	14	0	33
Other	234	0	668	2,123	3,025
Total revenue	253	0	4,691	2,123	7,066
<b>Expenses</b>					
<b>Direct costs:</b>					
Employee benefits	201	24	694	579	1,498
Materials & services	80	706	3,379	394	4,558
Interest	0	4	0	0	4
Other	0	47	99	38	184
	281	781	4,172	1,010	6,244
<b>Indirect Costs:</b>					
Engineering & administration	0	0	258	105	362
<b>Capital costs:</b>					
Depreciation	33	270	78	123	503
Opportunity cost of capital	14	117	16	53	201
	47	388	94	176	704
<b>Competitive neutrality costs</b>	10	39	6	322	376

2018/19	BAFC - Trading	Aquatic Centre	Waste	Parking	Total
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Revenue</b>					
Rates	0	0	3,863	0	3,863
Grants	17	0	0	0	17
Other	290	0	676	2,366	3,332
Total revenue	307	0	4,539	2,366	7,212
<b>Expenses</b>					
<b>Direct costs:</b>					
Employee benefits	240	22	717	623	1,602
Materials & services	46	826	3,266	362	4,500
Interest	0	11	0	0	11
Other	0	34	110	396	539
	286	893	4,093	1,381	6,652
<b>Indirect Costs:</b>					
Engineering & administration	0	0	259	112	371
<b>Capital costs:</b>					
Depreciation	38	275	79	135	528
Opportunity cost of capital	45	295	35	130	506
	83	570	114	265	1,033
<b>Competitive neutrality costs</b>	10	14	6	270	299

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Revenue and income

Note 9 Rates and charges

Council uses Assessed Annual Value (AAV) as the basis of valuation of all properties within the municipality. The AAV of a property is the estimated yearly rental income received from the property.

The valuation base used to calculate general rates for 2019-20 was \$172,685,050 (2018-19 \$163,197,798). The 2019-20 rate in the AAV dollar was 11.9776c (2018-19 11.1884c). Government funds received in relation to pensioner rates rebates of \$720,431 were accounted for as rates and charges revenue (2018-19 \$705,175).

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
General rate	15,147	15,371	15,147	15,371
Waste service charges	4,009	3,863	4,009	3,863
Fire levies	2,029	1,925	2,029	1,925
Stormwater service charges	1,615	1,619	1,615	1,619
<b>Total rates and charges</b>	<b>22,800</b>	<b>22,778</b>	<b>22,800</b>	<b>22,778</b>

The date of the latest general revaluation of land for rating purposes within the municipality was 30 June 2019. New values were applied in the rating year commencing 1 July 2019.

Accounting Policy under AASB 15 and AASB 1058 – applicable from 1 July 2019

Council recognises revenue from rates and annual charges for the amount it is expected to be entitled to at the beginning of the rating period to which they relate, or when the charge has been applied. Rates and charges in advance are recognised as a financial liability until the beginning of the rating period to which they relate.

Refer to note 4G for accounting policy related to AASB 15 and AASB 1058.

Accounting Policy under AASB 118 and AASB 1004 – applicable for 2019 comparative

Rate income is recognised as revenue when Council obtains control over the assets comprising the receipt. Control over assets acquired from rates is obtained at the commencement of the rating year as it is an enforceable debt linked to the rateable property or, where earlier, upon receipt of the rates. A provision for impairment on rates has not been established as unpaid rates represents a charge against the rateable property that will be recovered when the property is next sold.

Note 10 Statutory fees and charges

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Infringements	562	607	562	607
Planning fees	171	212	171	212
Section 132 & 337 certificates	136	123	136	123
Licence fees	62	71	62	71
<b>Total statutory fees and fines</b>	<b>931</b>	<b>1,012</b>	<b>931</b>	<b>1,012</b>

Accounting Policy under AASB 15 and AASB 1058 – applicable from 1 July 2019

Fees and fines (including parking fees and fines) are recognised when or as the performance obligation is completed, or when the taxable event has been applied and Council has an unconditional right to receive payment.

Accounting Policy under AASB 118 and AASB 1004 – applicable for 2019 comparative

Fees and fines (including parking fees and fines) are recognised as revenue when the service has been provided, the payment is received, or when the penalty has been applied, whichever first occurs. A provision for impairment is recognised when collection in full is no longer probable.

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**Note 11 User fees**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Parking revenue	1,564	1,763	1,564	1,763
Sales	399	500	378	491
Other fees and charges	3,482	2,922	2,441	2,460
<b>Total user fees</b>	<b>5,445</b>	<b>5,186</b>	<b>4,383</b>	<b>4,714</b>

**Accounting Policy under AASB 15 and AASB 1058 – applicable from 1 July 2019**

Council recognises revenue from user fees and charges when or as the performance obligation is completed and the customer receives the benefit of the goods/services being provided.

Licences granted by Council are all either short-term or low value and all revenue is recognised at the time that the licence is granted rather than over the term of the licence.

**Accounting Policy under AASB 118 and AASB 1004 – applicable for 2019 comparative**

Fee income is recognised as revenue when the service has been provided, or the payment is received, whichever first occurs. A provision for impairment is recognised when collection in full is no longer probable.

**Note 12 Grants**

Grants were received in respect of the following :	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Summary of grants</b>				
Recurrent grants	3,018	2,531	3,018	2,531
Capital grants received specifically for assets	1,220	1,320	1,220	1,320
<b>Total</b>	<b>4,238</b>	<b>3,851</b>	<b>4,238</b>	<b>3,851</b>
<b>Recurrent grants</b>				
<b>Federal government grants</b>				
Financial assistance grant	2,431	2,311	2,431	2,311
Building Bridges	84	-	84	-
Stronger Places Stronger People	322	-	322	-
<b>Total federal government grants</b>	<b>2,837</b>	<b>2,311</b>	<b>2,837</b>	<b>2,311</b>
<b>State government grants</b>				
Art gallery "Arts Tasmania"	74	73	74	73
Museum "Arts Tasmania"	35	34	35	34
Transport services	56	50	56	50
Youth services	2	4	2	4
Regional employment trial	9	14	9	14
Emu River flood study	-	25	-	25
Australia Day Great Idea	4	-	4	-
<b>Total state government grants</b>	<b>179</b>	<b>199</b>	<b>179</b>	<b>199</b>
<b>Other contributions</b>				
Collective impact	-	15	-	15
Local drug action team	2	6	2	6
<b>Total other contributions</b>	<b>2</b>	<b>21</b>	<b>2</b>	<b>21</b>
<b>Total operating grants</b>	<b>3,018</b>	<b>2,531</b>	<b>3,018</b>	<b>2,531</b>

**Accounting Policy under AASB 15 and AASB 1058 – applicable from 1 July 2019**

Council recognises untied grant revenue and those without performance obligations when received. In cases where funding includes specific performance obligations or is to acquire or construct a recognisable non-financial asset, a liability is recognised for funds received in advance and recognises income as obligations are fulfilled.

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The performance obligations are varied based on the agreement, but include obligations to complete capital works projects or complete programs of work which benefit the community.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract. Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

For Construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin. For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Refer to note 4G for accounting policy related to AASB 15 and AASB 1058.

**Accounting policy under AASB 1004 – applicable for 2019 comparative**

The Australian Commonwealth Government provides untied Financial Assistance Grants to Council for general purpose use and the provision of local roads. Previously, in accordance with AASB1004: *Contributions*, Council recognised these grants as revenue when it received the funds and obtained control. In both years the Commonwealth has made early payment of the first two quarterly instalments for the following year. The early receipt of instalments resulted in Commonwealth Government Financial Assistance Grants being above that originally budgeted in 2019-20 by \$1,248,935 (2018-19 above by \$1,172,483). This has impacted on the Statement of Comprehensive Income, resulting in the surplus/(deficit) being higher in 2019-20 by \$76,452 (2018-19 higher by \$2,970).

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Capital grants received for new or upgraded assets</b>				
<b>State government grants</b>				
Romaine Dam upgrade	-	137	-	137
Eastern Promenade	-	150	-	150
West Park facilities upgrade	-	63	-	63
Barket Street Reserve toilet	-	50	-	50
<b>Total state government grants</b>	<b>-</b>	<b>400</b>	<b>-</b>	<b>400</b>
<b>Federal government grants</b>				
Roads to recovery	484	651	484	651
CCTV cameras	32	28	32	28
Eastern Promenade	23	213	23	213
Natural Disaster Funding	425	-	425	-
Ridgley Cricket Nets	25	-	25	-
West Park Facilities Upgrade	200	-	200	-
<b>Total federal government grants</b>	<b>1,189</b>	<b>892</b>	<b>1,189</b>	<b>892</b>
<b>Other contributions</b>				
Barker Street Reserve	-	18	-	18
Garry Greenwood sculpture (Friends of BRAG)	-	10	-	10
West Park Facilities Upgrade	17	-	17	-
Waste Transfer Station Best Practice Improvement	14	-	14	-
<b>Total other contributions</b>	<b>31</b>	<b>28</b>	<b>31</b>	<b>28</b>
<b>Total capital grants and contributions</b>	<b>1,220</b>	<b>1,320</b>	<b>1,220</b>	<b>1,320</b>

Users of the financial report should refer to note 22 for details of restricted cash relating to grants (grants recognised as revenue during the reporting period which were obtained on the condition that they be applied in a specific manner but are yet to be expended in that manner).

**Accounting Policy under AASB 1004 – applicable for 2019 comparative**

Grant income is recognised as revenue when Council obtains control over the assets comprising the receipt. Control over granted assets is normally obtained upon their receipt (or acquittal) or upon earlier notification that a grant has been secured, and are valued at their fair value at the date of transfer.

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Where grants recognised as revenue during the financial year were obtained on condition that they be expended in a particular manner or used over a particular period and those conditions were undischarged at balance date, the unused grant is also disclosed. The note also discloses the amount of unused grant or contribution from prior years that was expended on Council's operations during the current year.

Unreceived contributions over which Council has control are recognised as receivables.

**Note 13 Other income**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Interest	155	294	151	283
Interest on rates	69	91	69	91
Rentals	509	507	509	507
Volunteer services	515	-	515	-
Amortisation of capital income	53	10	-	-
COVID-19 cash flow boost	61	-	-	-
<b>Total other income</b>	<b>1,362</b>	<b>902</b>	<b>1,244</b>	<b>881</b>

**Accounting Policy**

**Rent**

Rents are recognised as revenue when the payment is due or the payment is received, whichever first occurs. Rental payments received in advance are recognised as a prepayment until they are due.

**Interest**

Interest is recognised progressively as it is earned, the value of the payment is notified, or the payment is received, whichever occurs first.

**Volunteer services**

Council recognises the inflow of resources in the form of volunteer services where the fair value of those services can be reliably measured and Council would have purchased those services if they had not been donated.

**Operating leases as lessor**

Council is a lessor and enters into agreements with a number of lessees. These include commercial and non-commercial agreements.

Where leases are non-commercial agreements, these are generally with not for profit, such as sporting organisations. In these cases subsidised or peppercorn rents are charged because Council recognises part of its role is community service and community support. In these situations, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, but properties leased are part of properties predominantly used by Council for its own purposes, Council records lease revenue on an accruals basis and records the associated properties as part of land and buildings within property, plant and equipment. Buildings are recognised at depreciated replacement cost.

Where leases are commercial agreements, and properties leased are predominantly used for leasing to third parties, Council records lease revenue on an accruals basis and records the associated properties as an invest property in accordance with AASB 140 Investment Properties. These properties are recognised at fair value. These leases may include incentives which have not been recognised in the statement of financial position, on the basis the amounts are unlikely to be material and could not be reliably measured at balance date.

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**Note 14 Investment income**

Distributions from water corporation  
- Dividends  
- Guarantee fees  
- Tax equivalent payments  
Distributions from Tas Communications  
**Total investment income**

Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
347	434	347	434
-	112	-	112
67	282	67	282
-	-	-	227
<b>414</b>	<b>828</b>	<b>414</b>	<b>1,055</b>

**Accounting Policy**

Dividend revenue is recognised when Council's right to receive payment is established and it can be reliably measured.

**Note 15 Share of profit of joint venture**

Share of profits from the Burnie Airport Corporation

Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
484	111	484	111
<b>484</b>	<b>111</b>	<b>484</b>	<b>111</b>

**Accounting Policy**

Council's investment in associates is accounted for by the equity method as Council has the ability to influence rather than control the operations of the entity. The investment is initially recorded at the cost of acquisition and adjusted thereafter for post-acquisition changes in Council's share of the net assets of the entity. Council's share of the financial result of the entity is recognised in the Consolidated Statement of Comprehensive Income.



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**Expenditure**

**Accounting Policy**

Expenses are recognised in the Statement of Comprehensive Income when a decrease in future economic benefits related to a decrease in asset or an increase of a liability has arisen that can be measured reliably.

**Note 16 Employee benefits**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Wages and salaries	9,271	8,979	8,934	8,643
Annual leave and long service leave	1,321	1,317	1,276	1,261
Superannuation	1,273	1,252	1,230	1,214
Other employee related expenses	946	932	939	916
	<b>12,811</b>	<b>12,479</b>	<b>12,379</b>	<b>12,033</b>
Less: amounts allocated to capital	(659)	(750)	(659)	(750)
<b>Total employee benefits</b>	<b>12,152</b>	<b>11,729</b>	<b>11,719</b>	<b>11,282</b>

**Accounting Policy**

Employee benefits include, where applicable, entitlements to wages and salaries, annual leave, sick leave, long service leave, superannuation and any other post-employment benefits.

**Note 17 Materials and services**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Advertising and marketing	84	115	83	109
Levies and contributions	312	309	312	309
Contracts	4,227	4,279	4,227	4,279
Cost of goods sold	1,333	1,002	142	147
Cruise ship expenses	223	190	223	190
Electricity	804	791	799	787
Insurance	395	356	384	342
Legal expenses	175	348	175	348
Materials and services	3,059	3,106	3,969	4,132
Memberships and subscriptions	319	300	319	300
Printing, stationery and office supplies	94	90	94	90
<b>Total materials and services</b>	<b>11,023</b>	<b>10,885</b>	<b>10,726</b>	<b>11,033</b>

**Accounting Policy**

Routine maintenance, repair costs, and minor renewal costs are expensed as incurred. Where the repair relates to the replacement of a component of an asset and the cost exceeds the capitalisation threshold the cost is capitalised and depreciated. The carrying value of the replaced asset is expensed.

**Note 18 Impairment of debts**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Trade debtors	(2)	29	(2)	26
<b>Total impairments of debts</b>	<b>(2)</b>	<b>29</b>	<b>(2)</b>	<b>26</b>

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**Accounting Policy**

Expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Council's policy and events giving rise to expected credit losses are disclosed in note 29.

**Note 19 Depreciation and amortisation**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Property</b>				
Buildings	1,074	1,049	1,074	1,049
<b>Plant and Equipment</b>				
Plant, machinery and equipment	878	926	660	698
Motor vehicles	227	268	227	268
Fixtures, fittings and furniture	117	140	117	140
<b>Infrastructure</b>				
Roads and footpaths	3,491	3,456	3,491	3,456
Infrastructure	206	215	206	215
Bridges and culverts	177	177	177	177
Drainage	806	792	806	792
Telecommunications	30	34	-	-
Parks and recreation	882	889	882	889
Municipal revaluation	4	24	4	24
<b>Total depreciation and amortisation</b>	<b>7,893</b>	<b>7,970</b>	<b>7,645</b>	<b>7,708</b>

**Accounting Policy**

Buildings, land improvements, plant and equipment, infrastructure and other assets having limited useful lives are systematically depreciated over their useful lives to Council in a manner which reflects consumption of the service potential embodied in those assets. Right-of-use assets are amortised over the lease term. Estimates of remaining useful lives and residual values are made on a regular basis with major asset classes reassessed annually. Depreciation rates and methods are reviewed annually.

Where infrastructure assets have separate identifiable components that are subject to regular replacement, these components are assigned distinct useful lives and residual values and a separate depreciation rate is determined for each component.

Land, heritage, artwork and road earthwork assets are not depreciated on the basis that they are assessed as not having a limited useful life.

Straight line depreciation is charged based on the remaining useful life as determined each year.

Major depreciation and amortisation periods used are listed below and are consistent with the prior year unless otherwise stated:

Classification	Useful Life (Years)
Land (inc land under roads)	Infinite
Buildings	20-100 years
Motor vehicles*	5-10 years
Fixtures, fittings and furniture	5-50 years
Plant, machinery and equipment*	3-20 years
Heritage	Not depreciated
Telecommunications	3-10 years
Infrastructure	10-75 years
Municipal revaluation*	6 years
Waste management	10-60 years
Drainage	20-100 years
Car parks	15-40 years
Bridges and culverts	20-80 years
Parks and recreation	10-100 years
Roads and footpaths	10-100 years
Aeronautical roads and runways	5-100 years
Right-of-use assets	Lease term

\*Useful life ranges for these asset classes were changed during 2018-19.

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**Note 20 Finance costs**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Interest - borrowings	59	72	59	72
<b>Total finance costs</b>	<b>59</b>	<b>72</b>	<b>59</b>	<b>72</b>

**Accounting Policy**

Finance costs are expensed as incurred using the effective interest method. Borrowing costs include interest on bank overdrafts, borrowings, leases and unwinding of discounts.

**Note 21 Other expenses**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
External auditor's remuneration - Council and grant acquittals	63	63	63	63
External auditor's remuneration - Burnie Airport Corporation & Tas Communications	4	5	4	5
Internal auditor remuneration	-	7	-	7
Councillor allowances*	278	268	278	268
Direct Councillor expenses*	16	32	16	32
Indirect Councillor expenses	14	18	14	18
Volunteer services	515	-	515	-
Election costs	9	105	9	105
Fire levies	2,024	1,908	2,024	1,908
Land tax	234	230	234	230
Water and sewer rates	362	379	362	379
Remissions and discounts	375	469	375	469
Audit Committee costs	4	9	4	9
<b>Total other expenses</b>	<b>3,896</b>	<b>3,493</b>	<b>3,896</b>	<b>3,493</b>

\*Refer to note 48 for a breakdown of these costs for each Councillor.

**Cash Management**

**Note 22 Cash and cash equivalents**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Cash on hand	31	24	31	24
Cash at bank	9,679	2,056	9,237	1,655
<b>Total cash and cash equivalents</b>	<b>9,709</b>	<b>2,081</b>	<b>9,268</b>	<b>1,680</b>

Council's cash and cash equivalents are subject to a number of internal and external restrictions that limit amounts available for discretionary or future use. These include:

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Long service leave	1,707	1,677	1,707	1,677
Grants	-	20	-	20
Conditions on grants	417	-	417	-
Grants received in advance	64	-	64	-
<b>Total restricted assets</b>	<b>2,188</b>	<b>1,697</b>	<b>2,188</b>	<b>1,697</b>
<b>Total unrestricted cash and cash equivalents</b>	<b>7,522</b>	<b>384</b>	<b>7,080</b>	<b>(17)</b>

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2020 grants shown as restricted assets relate to \$0.481 million for unspent grant funds for regional employment trial, local drug action team, youth week, building bridges, stronger places stronger people and McKenna Park junior soccer. Council also holds a \$0.350 million credit card facility with the Commonwealth Bank.

2019 grants shown as restricted assets relate to \$0.020 million for unspent grant funds for regional employment trial and local drug action team. Council also holds a \$0.350 million credit card facility with the Commonwealth Bank.

**Accounting Policy**

**Cash and cash equivalents**

For the purposes of the Consolidated Statement of Cash Flows, cash and cash equivalents include cash on hand, deposits at call and other highly liquid investments with original maturities of three months or less, net of outstanding bank overdrafts.

**Restricted assets**

- Includes refundable building, contract and other refundable amounts held in trust by Council for completion of specific purposes.
- Represents grant funding received in advance until specific performance obligations required under funding arrangements are completed.

**Note 23 Current investments**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Short term investments	5,000	3,500	5,000	3,500
<b>Total</b>	<b>5,000</b>	<b>3,500</b>	<b>5,000</b>	<b>3,500</b>

**Note 24 Interest bearing loans and borrowings**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Borrowings - current	1,298	326	1,298	326
Borrowings - non-current	10,038	938	10,038	938
<b>Total interest bearing loans and borrowings</b>	<b>11,337</b>	<b>1,264</b>	<b>11,337</b>	<b>1,264</b>

The maturity profile for Council's non-current borrowings is:

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Later than one year and not later than five years	4,603	938	4,603	938
Later than five years	5,436	-	5,436	-
<b>Total</b>	<b>10,038</b>	<b>938</b>	<b>10,038</b>	<b>938</b>

**Financing activities movement**

	2020	2019
Opening balance	1,264	1,573
Proceeds from loans	10,398	-
Loan repayments made	(326)	(309)
<b>Closing balance</b>	<b>11,337</b>	<b>1,264</b>

**Net fair value**

The book value of borrowings is not materially different to its net fair value at 30 June.

**Accounting Policy**

The borrowing capacity of Council is limited by the Local Government Act 1993. Interest bearing liabilities are initially recognised at fair value, net of transaction costs incurred. Subsequent to initial recognition these liabilities are measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of the liability using the effective interest method.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

Interest is expenses as it accrues and no interest has been capitalised during the current or comparative reporting period. There have been no defaults or breaches of the loan during the period. Borrowings are secured by way of mortgages over the general rates of the Council.

As part of the Government's response to the COVID-19 pandemic, the Treasurer has ensured that all Government entities have access to sufficient funds. On 15 June 2020 the Treasurer provided explicit support to the Tasmanian Public Finance Corporation for the Council's maximum borrowing limit of \$10.398 million.

### Note 25 Reconciliation of operating cash flows to the comprehensive result

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Surplus/(deficit)	2,274	116	2,063	450
Depreciation/amortisation	7,893	7,970	7,645	7,708
(Profit)/loss on disposal of property, plant and equipment	573	754	573	718
Assets contributed to Council	(1,885)	-	(1,885)	-
Work completed on assets not owned by Council	15	12	15	12
De-recognition of assets	113	-	113	-
Impairment of debts	(2)	26	(2)	26
Share of Income from Joint Venture	(437)	(21)	(429)	(21)
Capital grants	(1,220)	(1,320)	(1,220)	(1,320)
<b>Change in assets and liabilities:</b>				
(Increase)/decrease in trade and other receivables	(1,353)	(55)	(1,135)	80
(Increase)/decrease in other current assets	(3)	14	(3)	14
Increase/(decrease) in trade and other payables	(1,102)	(600)	(1,174)	(532)
(Decrease)/increase in other liabilities	1,220	(30)	1,241	
(Increase)/decrease in inventories	55	(8)	55	(8)
Increase/(decrease) in provisions	(29)	133	(40)	135
<b>Net cash provided by operating activities</b>	<b>6,115</b>	<b>6,992</b>	<b>5,821</b>	<b>7,262</b>
<b>Reconciliation of liabilities arising from financing activities</b>				
		Interest-bearing loans and borrowings \$'000		
Balance as at 1 July 2019		1,264		
Acquisitions / New leases				
Changes from financing cash flows:				
Cash Received		10,398		
Cash Repayments		(326)		
<b>Balance as at 30 June 2020</b>		<b>11,336</b>		

### Note 26 Management indicators relating to cash management

	Benchmark	2020 \$'000	2019 \$'000	2018 \$'000	2017 \$'000
<b>(c) Consolidated Net financial liabilities</b>					
Liquid assets less		17,611	7,358	9,332	10,348
Total liabilities		17,220	6,559	7,147	7,517
<b>Net financial liabilities</b>	<b>0</b>	<b>391</b>	<b>799</b>	<b>2,185</b>	<b>2,831</b>

This measure shows whether Council's total liabilities can be met by its liquid assets. An excess of total liabilities over liquid assets means that, if all liabilities fell due at once, additional revenue would need to fund the shortfall.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

	Benchmark	2020 \$'000	2019 \$'000	2018 \$'000	2017 \$'000
<b>(d) Consolidated Net financial liabilities ratio</b>					
Net financial liabilities		391	799	2,185	2,831
Recurrent Income*		34,806	33,636	33,812	35,543
<b>Consolidated Net financial liabilities ratio %</b>	<b>0% - (50%)</b>	<b>1.12%</b>	<b>2.37%</b>	<b>6.46%</b>	<b>7.97%</b>
4 Year Average	<b>4.48%</b>				

\* Recurrent income excludes income received specifically for new or upgraded assets, physical resources received free of charge or other income of a capital nature.

This ratio indicates the net financial obligations of Council compared to its recurrent income.

Council's net financial liabilities ratio decreased in the 2019-20 financial year due to an increase in borrowings partially offset by an increase in cash as at 30 June. Council's average net financial liabilities ratio over the past four years has been 4.48%, slightly above benchmark.

A significant change in the financial liabilities ratio occurred in the 2016-17 financial year due to a decrease in Council's landfill provision.

Council budgets on a basis of having enough liquid assets to cover its liabilities. It is expected that Council will have a positive net financial liabilities ratio in the 2020-21 financial year.

## Our People

### Note 27 Employee provisions

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Current</b>				
Annual leave	712	738	664	706
Long service leave	1,323	1,329	1,258	1,257
Rostered days off	42	51	42	51
Oncosts on employee entitlements	539	557	524	543
<b>Total current provisions</b>	<b>2,617</b>	<b>2,675</b>	<b>2,489</b>	<b>2,557</b>
<b>Non-current</b>				
Long service leave	160	136	160	136
Oncosts on employee entitlements	33	28	33	28
<b>Total non current provisions</b>	<b>193</b>	<b>164</b>	<b>192</b>	<b>164</b>
<b>Employee aggregate carrying amount of provisions:</b>				
<b>Current</b>				
All annual leave and long service leave entitlements representing 10 or more years				
- Short term employee benefits, that fall due within 12 months of the end of the period, measured at nominal value	2,617	2,675	2,489	2,557
<b>Non-current</b>				
- Long service leave representing less than 7 years of continuous service, measured at present value	193	164	192	164
<b>Total employee provisions</b>	<b>2,810</b>	<b>2,839</b>	<b>2,681</b>	<b>2,721</b>
<b>The following assumptions were adopted in measuring the value of employee benefits:</b>				
- Weighted average increase in employee benefits			0.00%	2.60%
- Weighted average discount rates			0.30%	1.01%
- Weighted average settlement period			12	12
<b>Average Full Time Equivalents as at 30 June</b>	<b>143</b>	<b>142</b>	<b>139</b>	<b>138</b>

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**Accounting Policy**

***(i) Short term employee benefit obligations***

Liabilities for wages and salaries, including non-monetary benefits, annual leave, rostered days off and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

***(ii) Other long term employee benefit obligations***

The liability for long service leave and annual leave which is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

The obligations are presented as current liabilities in the consolidated statement of financial position if the entity does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur.

***(iii) Sick leave***

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

***(iv) Defined benefit plans***

A liability or asset in respect of defined benefit superannuation plans would ordinarily be recognised in the statement of financial position, and measured as the present value of the defined benefit obligation at the reporting date plus unrecognised actuarial gains (less unrecognised actuarial losses) less the fair value of the superannuation fund's assets at that date and any unrecognised past service cost. The present value of the defined benefit obligation is based on expected future payments which arise from membership of the fund to the

reporting date, calculated annually by independent actuaries using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures and periods of service. However, when this information is not readily available, Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans i.e. as an expense when it becomes payable.

Council makes superannuation contributions for one of its employees to the Quadrant Defined Benefits Fund (the Fund), a sub-fund of the Tasplan Superannuation Fund (Tasplan). The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

***(v) Defined contribution plans***

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

**Note 28 Superannuation**

Council makes superannuation contributions for one of its employees to the Quadrant Defined Benefits Fund (the Fund), a sub-fund of Tasplan Superannuation Fund (Tasplan). The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided under paragraph 34 of AASB 119 Employee Benefits, Council does not use defined benefit accounting for these contributions.

For the year ended 30 June 2020 the Council contributed 12.5% of employees' gross income to the Fund. Assets accumulate in the fund to meet member benefits as they accrue, and if assets within the fund are insufficient to satisfy benefits payable, the Council is required to meet its share of the deficiency.

Rice Warner Pty Ltd undertook the last actuarial review of the Fund at 30 June 2017. The review disclosed that at that time the net market value of assets available for funding member benefits was \$58,940,000, the value of vested benefits was \$51,170,000, the surplus over vested benefits was \$7,770,000 and the value of total accrued benefits was \$50,606,000, and the number of members was 134. These amounts relate to all members of the fund at the date of

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valuation and no asset or liability is recorded in the Tasplan Super's financial statements for Council employees.

The financial assumptions used to calculate the Accrued Benefits for the Fund were:

Net Investment Return	7.0%	pa
Salary Inflation	4.0%	pa
Price Inflation	n/a	

The actuarial review concluded that:

- The value of assets of the Fund was adequate to meet the liabilities of the Fund in respect of vested benefits as at 30 June 2017.
- The value of assets of the Fund was adequate to meet the value of the liabilities of the Fund in respect of accrued benefits as at 30 June 2017.
- Based on the assumptions used, and assuming the Employer contributes at the levels described below, the value of the assets is expected to continue to be adequate to meet the value of the liabilities of the Fund in respect of vested benefits at all times during the period up to 30 June 2017.

Given the strong financial position of the Fund, the Actuary recommended that the Council consider a contribution holiday and contribute 0% of salaries from 1 July 2018 to 30 June 2021.

The Actuary will continue to undertake a brief review of the financial position the Fund at the end of each financial year to confirm that the contribution rates remain appropriate. The next full triennial actuarial review of the Fund will have an effective date of 30 June 2020 and is expected to be completed in late 2020.

Council also contributes to other accumulation schemes on behalf of a number of employees; however the Council has no ongoing responsibility to make good any deficiencies that may occur in those schemes. During the year Council made the required superannuation contributions for all eligible employees to an appropriate complying superannuation fund as required by the *Superannuation Guarantee (Administration) Act 1992*.

As required in terms of paragraph 148 of AASB 119 *Employee Benefits*, Council discloses the following details:

- The 2017 actuarial review used the "aggregate" funding method. This is a standard actuarial funding method. The results from this method were tested by projecting future fund assets and liabilities for a range of future assumed investment returns. The funding method used is consistent

with the method used at the previous actuarial review in 2014.

- Under the aggregate funding method of financing the benefits, the stability of the Councils' contributions over time depends on how closely the Fund's actual experience matches the expected experience. If the actual experience differs from that expected, the Councils' contribution rate may need to be adjusted accordingly to ensure the Fund remains on course towards financing members' benefits.
- In terms of Rule 27.4 of the Tasplan Trust Deed (Trust Deed), there is a risk that employers within the Fund may incur an additional liability when an Employer ceases to participate in the Fund at a time when the assets of the Fund are less than members' vested benefits. Each member of the Fund who is an employee of the Employer who is ceasing to Participate is required to be provided with a benefit at least equal to their vested benefit in terms of Rule 27.4 (b)(A). However, there is no provision in the Trust Deed requiring an employer to make contributions other than its regular contributions up to the date of cessation of contributions. This issue can be resolved by the Trustee seeking an Actuarial Certificate in terms of Rule 26.5 identifying a deficit and the Trustee determining in terms of Rule 26.3(c) that the particular employer should make the payment required to make good any shortfall before the cessation of participation is approved.
- The application of Fund assets on Tasplan being wound-up is set out in Rule 41.4. This Rule provides that expenses and taxation liabilities should have first call on the available assets. Additional assets will initially be applied for the benefit of the then remaining members and/or their Dependents in such manner as the Trustee considers equitable and appropriate in accordance with the Applicable Requirements (broadly, superannuation and taxation legislative requirements and other requirements as determined by the regulators).
- The Trust Deed does not contemplate the Fund withdrawing from Tasplan. However it is likely that Rule 27.4 would be applied in this case (as detailed above).
- The Fund is a defined benefit Fund.
- The Quadrant Defined Benefits Fund has been classified as a multi-employer sponsored plan. As the Fund's assets and liabilities are pooled and are not allocated by employer, the Actuary is unable to allocate benefit liabilities, assets and costs

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between employers. Thus the Fund is not able to prepare standard AASB 119 defined benefit reporting.

- During the reporting period the amount of contributions paid to defined benefits schemes was Consolidated Entity \$9,000 (2018-19 \$9,000), Council \$9,000 (2018-19 \$9,000), and the amount paid to accumulation schemes was Consolidated Entity \$1,311,000 (2018-19 \$1,243,000), Council \$1,267,000 (2018-19 \$1,204,000).
- During the next reporting period the expected amount of contributions to be paid to defined benefits schemes is \$9,000 and the amount to be paid to accumulation schemes is \$1,298,174.
- As reported above, Assets exceeded accrued benefits as at the date of the last actuarial review,

30 June 2017. Moderate investment returns since that date, make it quite probable that this is still the position. The financial position of the Fund will be fully investigated at the actuarial review as at 30 June 2020.

- An analysis of the assets and vested benefits of sub-funds participating in the Scheme, prepared by Rice Warner Pty Ltd as at 30 June 2019, showed that the Fund had assets of \$56.64 million and member's Vested Benefits were \$47.32 million. These amounts represented 0.6% and 0.5% respectively of the corresponding total amounts for Tasplan.
- As at 30 June 2019 the fund had 107 members and the total employer contributions for the year ending 30 June 2019 were \$1,000,322 and \$221,484 respectively.

Fund	Council 2020 \$'000	Council 2019 \$'000
<b>Defined Benefits fund</b>		
Employer Contributions to Tasplan Super	9	9
	<b>9</b>	<b>9</b>
<b>Accumulation Funds</b>		
Employer Contributions to AMP Super	26	18
Employer Contributions to ANZ Super	8	11
Employer Contributions to Asgard Infinity Ewrap Super	-	2
Employer Contributions to Australian Ethical Super	8	8
Employer Contributions to Australian Super	28	20
Employer Contributions to Care Super	-	4
Employer Contributions to CBus Super	26	20
Employer Contributions to Colonial First State Super	3	-
Employer Contributions to Commonwealth Super	2	1
Employer Contributions to Encircle Super	10	5
Employer Contributions to First State Super	1	-
Employer Contributions to Hesta Super	5	-
Employer Contributions to Host Plus Super	71	73
Employer Contributions to ING Super	9	9
Employer Contributions to LG Super	7	4
Employer Contributions to Lucrf Super	7	-
Employer Contributions to Macquarie Super	8	8
Employer Contributions to MLC Super	1	5
Employer Contributions to North Super	11	10
Employer Contributions to Onepath Super	16	6
Employer Contributions to Panorma Super	-	19
Employer Contributions to Public Serctor Super	8	-
Employer Contributions to Rest Super	-	2
Employer Contributions to Self Managed Super	69	52
Employer Contributions to Sun Super	6	14
Employer Contributions to Tasplan Super	875	857
Employer Contributions to Telstra Super	7	8
Employer Contributions to Uni Super	5	-
Employer Contributions to Vic Super	7	6
Employer Contributions to Vision Super	30	33
Employer Contributions to Wealth Super	11	9
	<b>1,267</b>	<b>1,205</b>

Council usually pays superannuation payments within a week of the end of the pay period. The final pay for 2019-20 finished on the 28 June 2020 and was therefore paid in the 2020-21 financial year. Council had an outstanding superannuation liability for this pay of \$57,878.

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**Our Assets and Liabilities**

**Receivables and other assets**

**Note 29 Trade and other receivables**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Rates and charges	1,752	563	1,752	563
Accrued interest	16	78	16	78
Other accrued income	61	119	56	89
Sundry debtors	2,164	2,116	1,858	1,820
Provision for expected credit losses	(1,091)	(1,098)	(1,088)	(1,091)
<b>Total trade and other receivables</b>	<b>2,902</b>	<b>1,777</b>	<b>2,593</b>	<b>1,459</b>
<b>Reconciliation of movement in provision for expected credit losses of receivables</b>				
Carrying amount 1 July	1,098	1,069	1,091	1,065
Increase/(decrease) in provision recognised in profit or loss	(2)	29	(2)	26
<b>Carrying amount at 30 June</b>	<b>1,096</b>	<b>1,098</b>	<b>1,089</b>	<b>1,091</b>

**Accounting Policy**

Trade receivables that do not contain a significant financing component are measured at amortised cost, which represents their transaction value. Impairment is recognised on an expected credit loss (ECL) basis. When determining whether the credit risk has increased significantly since initial recognition, and when estimating ECL, Council considers reasonable and supportive information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience, an informed credit assessment and forward-looking information. Council has established a provision matrix to facilitate the impairment assessment.

For rate debtors, Council takes the view that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rate debtors, Council uses the presumptions that assets more than 30 days past due have a significant increase in credit risk and those more than 90 days will likely be in default. Council writes off receivables when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery.

Receivables are carried at amortised cost using the effective interest rate method. Impairment expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. A provision for impairment on rates has not been established as unpaid rates represents a charge against the rateable property that will be recovered when the property is next sold.

**Note 30 Inventories**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Inventories held for sale	54	94	54	94
Inventories held for consumption	35	49	35	49
<b>Total inventories</b>	<b>88</b>	<b>143</b>	<b>88</b>	<b>143</b>

**Accounting Policy**

Inventories held for distribution are measured at cost, adjusted when applicable, for any loss of service potential. Other inventories are measured at the lower of cost and net realisable value. Where inventories are acquired at no cost, or for nominal consideration, the cost shall be the current replacement cost as at the date of acquisition.

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Note 31 Other assets

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Current				
Prepayments	35	32	35	32
<b>Total other assets</b>	<b>35</b>	<b>32</b>	<b>35</b>	<b>32</b>

Property, plant and equipment

Note 32 Property, infrastructure, plant and equipment

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Summary</b>				
at cost	33,022	33,226	29,308	29,766
Less accumulated depreciation	17,306	17,107	15,020	15,069
	<b>15,716</b>	<b>16,119</b>	<b>14,288</b>	<b>14,697</b>
at fair value	598,327	578,619	598,327	578,619
Less accumulated depreciation	263,577	254,402	263,577	254,402
	<b>334,750</b>	<b>324,217</b>	<b>334,750</b>	<b>324,217</b>
<b>Total</b>	<b>350,466</b>	<b>340,336</b>	<b>349,038</b>	<b>338,914</b>
<b>Property</b>				
<b>Land</b>				
at fair value	25,203	25,005	25,203	25,005
	<b>25,203</b>	<b>25,005</b>	<b>25,203</b>	<b>25,005</b>
<b>Land under roads</b>				
at fair value	26,838	24,371	26,838	24,371
	<b>26,838</b>	<b>24,371</b>	<b>26,838</b>	<b>24,371</b>
<b>Total Land</b>	<b>52,041</b>	<b>49,376</b>	<b>52,041</b>	<b>49,376</b>

Valuation of land (excluding land under roads) was determined by the office of the Valuer-General effective 30 June 2019. Land under roads was revalued as at 30 June 2020 using unit rates provided by the Valuer General.

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Buildings</b>				
at fair value	90,517	86,771	90,517	86,771
Less accumulated depreciation	38,299	36,210	38,299	36,210
	<b>52,218</b>	<b>50,561</b>	<b>52,218</b>	<b>50,561</b>
<b>Total Property</b>	<b>104,258</b>	<b>99,937</b>	<b>104,258</b>	<b>99,937</b>

Valuation of buildings were determined by independent valuers Liquid Pacific effective 30 June 2019. Assets were categorised at level 2 and level 3 inputs. Market value is used to determine values for level 2 assets and depreciated replacement cost is used to determine values for level 3 assets. The level 3 assets have been indexed by applying the Residential Building Construction Tasmania Index applied at 30 June 2020 using the 31 March 2020 ABS index rates.

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Plant and Equipment

Plant, machinery and equipment

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
at cost	12,413	12,053	10,003	9,643
Less accumulated depreciation	8,000	7,542	6,299	6,059
	<b>4,413</b>	<b>4,510</b>	<b>3,705</b>	<b>3,584</b>

Motor vehicles

at cost	2,089	2,226	2,089	2,226
Less accumulated depreciation	973	1,229	973	1,229
	<b>1,116</b>	<b>997</b>	<b>1,116</b>	<b>997</b>

Fixtures, fittings and furniture

at cost	3,448	3,446	3,448	3,446
Less accumulated depreciation	2,673	2,556	2,673	2,556
	<b>775</b>	<b>890</b>	<b>775</b>	<b>890</b>

Heritage plant and equipment

at cost	1,621	1,614	1,621	1,614
Less accumulated depreciation	546	546	546	546
	<b>1,075</b>	<b>1,068</b>	<b>1,075</b>	<b>1,068</b>

Total Plant and Equipment

	<b>7,379</b>	<b>7,465</b>	<b>6,671</b>	<b>6,539</b>
<b>Infrastructure</b>				
<b>Roads and footpaths</b>				
at fair value	300,997	295,226	300,997	295,226
Less accumulated depreciation	164,493	160,927	164,493	160,927
	<b>136,504</b>	<b>134,299</b>	<b>136,504</b>	<b>134,299</b>

Roads and footpaths assets were last revalued as at 30 June 2016 using replacement rates determined by Council's technical services division. The assets have been indexed each year by applying the Road and Bridge Construction Index with indexation applied at 30 June 2020 using the 31 March 2020 ABS index rates.

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Other Assets</b>				
at cost	8,911	9,603	8,911	9,603
Less accumulated depreciation	4,280	4,433	4,280	4,433
	<b>4,631</b>	<b>5,170</b>	<b>4,631</b>	<b>5,170</b>
<b>Bridges and culverts</b>				
at fair value	15,308	14,921	15,308	14,921
Less accumulated depreciation	6,309	6,092	6,309	6,092
	<b>8,999</b>	<b>8,829</b>	<b>8,999</b>	<b>8,829</b>

Bridges and culverts were revalued as at 30 June 2016 using replacement costs provided by AusSpan. The assets have been indexed each year by applying the Road and Bridge Construction Index with indexation applied at 30 June 2020 using the 31 March 2020 ABS index rates.

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	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Drainage</b>				
at fair value	84,926	81,181	84,926	81,181
Less accumulated depreciation	33,656	31,806	33,656	31,806
	<b>51,270</b>	<b>49,375</b>	<b>51,270</b>	<b>49,375</b>

Valuation of drainage assets has been determined by Council's technical services division as at 30 June 2018. The assets have been indexed each year by applying the Consumer Price Index, All Groups for Hobart. The indexation has been applied at 30 June 2020 using the 31 March 2020 ABS index rates.

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Telecommunications</b>				
at cost	952	952	-	-
Less accumulated depreciation	584	554	-	-
	<b>368</b>	<b>398</b>	-	-
<b>Parks and recreation</b>				
at fair value	54,538	51,144	54,538	51,144
Less accumulated depreciation	20,820	19,367	20,820	19,367
	<b>33,718</b>	<b>31,777</b>	<b>33,718</b>	<b>31,777</b>

Valuation of parks and recreation assets has been determined by Council's technical services division. The last full revaluation was undertaken on 30 June 2014. The assets have been indexed each year by applying the Consumer Price Index, All Groups for Hobart. The indexation has been applied at 30 June 2020 using the 31 March 2020 ABS index rates.

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Municipal Revaluation</b>				
at cost	469	246	469	246
Less accumulated amortisation	250	246	250	246
	<b>219</b>	-	<b>219</b>	-
<b>Total Infrastructure</b>	<b>235,710</b>	<b>229,848</b>	<b>235,342</b>	<b>229,450</b>
<b>Works in progress</b>				
Works in progress at cost	3,118	3,086	2,767	2,988
<b>Total Works in progress</b>	<b>3,118</b>	<b>3,086</b>	<b>2,767</b>	<b>2,988</b>
<b>Total property, infrastructure, plant and equipment</b>	<b>350,466</b>	<b>340,336</b>	<b>349,038</b>	<b>338,914</b>

**Accounting Policy**

**Recognition and measurement of assets**

Acquisitions of assets are initially recorded at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition.

Property, plant and equipment and infrastructure received in the form of contributions, are recognised as assets and revenues at fair value by Council valuation where the value exceeds the recognition thresholds for the respective assets class. Fair value is the price that would be received to sell the assets in an orderly transaction between market participants at the measured date.

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Where assets are constructed by Council, cost includes all materials used in construction, direct labour, borrowing costs incurred during construction, and an appropriate share of directly attributable variable and fixed overheads. Such assets are recognised as "Work in Progress" until they become available for service.

In accordance with Council's policy, the threshold limits detailed below have been applied when recognising assets within an applicable asset class and unless otherwise stated are consistent with the prior year.

Classification	Threshold
Aeronautical roads and runways	\$5,000
Bridges and culverts	\$5,000
Buildings	\$5,000
Drainage	\$5,000
Fixtures, fittings and furniture	\$500
Heritage assets	\$1
Infrastructure	\$500
Land	\$1
Land under roads	\$1
Motor vehicles	\$5,000
Parks and recreation	\$5,000
Plant, machinery and equipment	\$500
Roads and footpaths	\$5,000
Telecommunications	\$500
Municipal revaluation	\$1

**Revaluation**

Council has adopted the following valuation basis for its non-current assets:

Classification	Valuation Basis
Aeronautical roads and runways	Fair Value
Bridges and culverts	Fair Value
Buildings	Fair Value
Drainage	Fair Value
Fixtures, fittings and furniture	Cost
Heritage assets	Cost
Infrastructure	Cost
Land	Fair Value
Land under roads	Fair Value
Motor vehicles	Cost
Parks and recreation	Fair Value
Plant, machinery and equipment	Cost
Roads and footpaths	Fair Value
Telecommunications	Cost
Municipal revaluation	Cost

Subsequent to the initial recognition of assets, non-current physical assets, other than plant, machinery and equipment, fixtures, fittings and furniture, heritage assets, infrastructure assets, motor vehicles and telecommunications equipment are measured at their fair value in accordance with AASB

116 Property, Plant & Equipment and AASB 13 Fair Value Measurement. At balance date, Council reviewed the carrying value of the individual classes of assets measured at fair value to ensure that each asset class materially approximated its fair value. Where the carrying value materially differed from the fair value at balance date, the class of asset was revalued.

In addition, Council undertakes a formal revaluation of land, buildings, and infrastructure assets on a regular basis to ensure valuations represent fair value. Infrastructure assets comprise roads and footpaths, bridges and culverts, parks and recreation and drainage assets. The valuation is performed either by experienced council officers or independent experts.

Fair value valuations are determined in accordance with a valuation hierarchy. Changes to the valuation hierarchy will only occur if an external change in the restrictions or limitations of use of an asset result in changes to the permissible or practical highest and best use of the asset. Further details regarding the fair value hierarchy are disclosed at note 50.

Where assets are revalued, the revaluation increments are credited directly to the asset revaluation reserve except to the extent that an increment reverses a prior year decrement for that class of asset that had been recognised as an expense in which case the increment is recognised as revenue up to the amount of the expense. Revaluation decrements are recognised as an expense except where prior increments are included in the asset revaluation surplus for that class of asset in which case the decrement is taken to the reserve to the extent of the remaining increments. Within the same class of assets, revaluation increments and decrements within the year are offset.

**Impairment of non-financial assets**

At each reporting date, Council reviews the carrying value of its assets to determine whether there is any indication that these assets have been impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs to sell and value in use, is compared to the assets carrying value. Any excess of the assets carrying value over its recoverable amount is expensed to the Consolidated Statement of Comprehensive Income, unless the asset is carried at the revalued amount in which case, the impairment loss is recognised directly against the revaluation reserve in respect of the same class of asset to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same class of asset. For non-cash generating assets of Council such as roads, drains, public buildings and the like, value in use is represented by the depreciated value of the asset approximated by its written down replacement cost.

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Note 33 Management indicators relating to assets

(a) Council's asset consumption ratio

An asset consumption ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council.

		2020	2019	2018	2017
<i>Transport Infrastructure</i>					
Depreciated replacement cost		136,504	134,299	130,884	122,760
Current replacement cost		300,997	295,226	284,001	268,169
Asset consumption ratio %	> 60%	45%	45%	46%	46%
4 year average	46%				
<i>Buildings</i>					
Depreciated replacement cost		52,218	50,561	50,104	49,386
Current replacement cost		90,517	86,771	89,436	86,859
Asset consumption ratio %	> 60%	58%	58%	56%	57%
4 year average	57%				
<i>Drainage</i>					
Depreciated replacement cost		51,270	49,375	48,765	45,509
Current replacement cost		84,926	81,181	79,125	81,988
Asset consumption ratio %	> 60%	60%	61%	62%	56%
4 year average	60%				

This ratio indicates the level of service potential available in Council's existing asset base.

Council's asset consumption ratio for both transport, building and drainage assets has stayed relatively consistent. The drainage consumption ratio increased in 2017-18 due to a revaluation of drainage assets.

(b) Council's asset renewal ratio

An asset renewal funding ratio has been calculated in relation to each asset class required to be included in the long term strategic asset management plan of Council. This ratio measures Council's capacity to fund future asset replacement requirements.

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		2020 \$'000	2019 \$'000	2018 \$'000
<i>Total Property, Plant &amp; Infrastructure</i>				
Projected capital funding outlays*		104,901	56,864	65,818
Projected capital expenditure funding**		46,808	51,297	54,567
Asset renewal ratio %	90% - 100%	224%	111%	121%
<i>Transport Infrastructure</i>				
Projected capital funding outlays*		88,581	39,280	47,795
Projected capital expenditure funding**		30,488	33,713	36,544
Asset renewal ratio %	90% - 100%	291%	117%	131%
<i>Plant, Equipment &amp; Other</i>				
Projected capital funding outlays*		7,988	8,150	8,500
Projected capital expenditure funding**		7,988	8,150	8,500
Asset renewal ratio %	90% - 100%	100%	100%	100%
<i>Buildings</i>				
Projected capital funding outlays*		4,192	3,824	3,661
Projected capital expenditure funding**		4,192	3,824	3,661
Asset renewal ratio %	90% - 100%	100%	100%	100%
<i>Parks and Reserves</i>				
Projected capital funding outlays*		1,590	3,024	2,974
Projected capital expenditure funding**		1,590	3,024	2,974
Asset renewal ratio %	90% - 100%	100%	100%	100%
<i>Drainage</i>				
Projected capital funding outlays*		2,550	2,586	2,888
Projected capital expenditure funding**		2,550	2,586	2,888
Asset renewal ratio %	90% - 100%	100%	100%	100%

\* Current value of projected capital funding outlays for an asset identified in Council's long term financial plan.

\*\* Value of projected capital expenditure funding for an asset identified in Council's long term strategic asset management plan.

Council's asset renewal ratio indicates that Council will have sufficient funding over the next ten years to meet its asset renewal needs.

(c) Council's asset sustainability ratio

		2020 \$'000	2019 \$'000	2018 \$'000	2017 \$'000
Capital expenditure on replacement/renewal of existing assets		3,171	4,309	3,933	3,181
Annual depreciation expense		7,645	7,708	7,770	7,945
Asset sustainability ratio %	100%	41%	56%	51%	40%

This ratio calculates the extent to which Council is maintaining operating capacity through renewal of their existing asset base.

Asset Class	2020 \$'000	2019 \$'000	2018 \$'000	2017 \$'000
Capital renewal expenditure	3,171	4,309	3,933	3,181
Capital new/upgrade expenditure	5,257	5,878	5,661	9,370
<b>Total capital expenditure</b>	<b>8,428</b>	<b>10,187</b>	<b>9,594</b>	<b>12,551</b>



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**Note 34 Movements in property, plant and equipment, infrastructure**

	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Revaluation increments (decrements) amortisation (note 38)	Depreciation and amortisation (note 19)	De-recognition of assets (note 37)	Written down value of disposals (note 36)	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Consolidated 2020</b>							
<b>Property</b>							
Land	49,376	198	2,512	-	-	(45)	52,041
Buildings	50,561	1,384	1,459	(1,074)	(113)	-	52,218
<b>Total property</b>	<b>99,937</b>	<b>1,582</b>	<b>3,971</b>	<b>(1,074)</b>	<b>(113)</b>	<b>(45)</b>	<b>104,259</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	4,510	900	-	(878)	-	(119)	4,413
Motor vehicles	997	453	-	(227)	-	(107)	1,116
Fixtures, fittings and furniture	890	2	-	(117)	-	-	775
Heritage plant and equipment	1,068	7	-	-	-	-	1,075
<b>Total plant and equipment</b>	<b>7,465</b>	<b>1,362</b>	<b>-</b>	<b>(1,222)</b>	<b>-</b>	<b>(226)</b>	<b>7,379</b>
<b>Infrastructure</b>							
Roads and footpaths	134,299	4,883 *	1,056	(3,491)	-	(243)	136,504
Other Assets	5,170	-	-	(206)	-	(332)	4,632
Bridges and culverts	8,829	307	70	(177)	-	(30)	8,999
Drainage	49,375	1,120	1,662	(806)	-	(81)	51,270
Telecommunications	398	-	-	(30)	-	-	368
Parks and recreation	31,777	1,748	1,093	(882)	-	(17)	33,718
Municipal revaluation	-	223	-	(4)	-	-	219
<b>Total infrastructure</b>	<b>229,848</b>	<b>8,282</b>	<b>3,881</b>	<b>(5,596)</b>	<b>-</b>	<b>(704)</b>	<b>235,710</b>
<b>Works in progress</b>							
Work in progress	3,086	32	-	-	-	-	3,118
<b>Total work in progress</b>	<b>3,086</b>	<b>32</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,118</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>340,336</b>	<b>11,258</b>	<b>7,851</b>	<b>(7,893)</b>	<b>(113)</b>	<b>(975)</b>	<b>350,466</b>

\* Acquisitions include developer contributions of \$1,885. Developer contributions are road and drainage assets donated to Council on completion of subdivisions within the municipality.

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	Balance at beginning of financial year	Acquisition of assets and transfers from work in progress	Revaluation increments (decrements) amortisation (note 38)	Depreciation and amortisation (note 19)	Written down value of disposals (note 36)	Balance at end of financial year
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Consolidated 2019</b>						
<b>Property</b>						
Land	47,408	590	1,498	-	(120)	49,376
Buildings	50,104	2,254	(1,049)	(165)	-	50,561
<b>Total property</b>	<b>97,512</b>	<b>2,844</b>	<b>915</b>	<b>(1,049)</b>	<b>(285)</b>	<b>99,937</b>
<b>Plant and Equipment</b>						
Plant, machinery and equipment	4,228	1,296	-	(926)	(88)	4,510
Motor vehicles	834	543	-	(268)	(112)	997
Fixtures, fittings and furniture	1,005	25	-	(140)	-	890
Heritage plant and equipment	1,000	68	-	-	-	1,068
<b>Total plant and equipment</b>	<b>7,067</b>	<b>1,932</b>	<b>-</b>	<b>(1,334)</b>	<b>(200)</b>	<b>7,465</b>
<b>Infrastructure</b>						
Roads and footpaths	130,884	2,389	4,632	(3,456)	(150)	134,299
Other Assets	5,421	15	-	(215)	(51)	5,170
Bridges and culverts	8,954	53	(1)	(177)	-	8,829
Drainage	48,765	386	1,016	(792)	-	49,375
Telecommunications	432	-	-	(34)	-	398
Parks and recreation	31,704	893	582	(889)	(513)	31,777
Municipal revaluation	24	-	-	(24)	-	-
<b>Total infrastructure</b>	<b>226,184</b>	<b>3,736</b>	<b>6,229</b>	<b>(5,587)</b>	<b>(714)</b>	<b>229,848</b>
<b>Works in progress</b>						
Work in progress	905	2,181	-	-	-	3,086
<b>Total work in progress</b>	<b>905</b>	<b>2,181</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,086</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>331,668</b>	<b>10,693</b>	<b>7,144</b>	<b>(7,970)</b>	<b>(1,199)</b>	<b>340,336</b>

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Council 2020	Acquisition of assets and		Revaluation increments (decrements) (note 38)	Depreciation and amortisation (note 19)	De-recognition of assets (note 37)	Written down value of disposals (note 36)	Balance at end of financial year
	Balance at beginning of financial year	transfers from work in progress					
<b>Property</b>							
Land	49,376	198	2,512	-	-	(45)	52,041
Buildings	50,561	1,384	1,459	(1,074)	(113)	-	52,218
<b>Total property</b>	<b>99,937</b>	<b>1,582</b>	<b>3,971</b>	<b>(1,074)</b>	<b>(113)</b>	<b>(45)</b>	<b>104,259</b>
<b>Plant and Equipment</b>							
Plant, machinery and equipment	3,584	900	-	(660)	-	(119)	3,705
Motor vehicles	997	453	-	(227)	-	(107)	1,116
Fixtures, fittings and furniture	890	2	-	(117)	-	-	775
Heritage plant and equipment	1,068	7	-	-	-	-	1,075
<b>Total plant and equipment</b>	<b>6,539</b>	<b>1,362</b>	<b>-</b>	<b>(1,004)</b>	<b>-</b>	<b>(226)</b>	<b>6,671</b>
<b>Infrastructure</b>							
Roads and footpaths	134,299	4,883 *	1,056	(3,491)	-	(243)	136,504
Other Assets	5,170	-	-	(206)	-	(332)	4,632
Bridges and culverts	8,829	307	70	(177)	-	(30)	8,999
Drainage	49,375	1,120	1,662	(806)	-	(81)	51,270
Parks and recreation	31,777	1,748	1,093	(882)	-	(17)	33,718
Municipal Revaluation	-	223	-	(4)	-	-	219
<b>Total infrastructure</b>	<b>229,450</b>	<b>8,282</b>	<b>3,881</b>	<b>(5,567)</b>	<b>-</b>	<b>(704)</b>	<b>235,341</b>
<b>Works in progress</b>							
Work in progress	2,988	(221)	-	-	-	-	2,767
<b>Total work in progress</b>	<b>2,988</b>	<b>(221)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,767</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>338,914</b>	<b>11,004</b>	<b>7,851</b>	<b>(7,644)</b>	<b>(113)</b>	<b>(975)</b>	<b>349,088</b>

\*Acquisitions include developer contributions of \$1,885. Developer contributions are road and drainage assets donated to Council on completion of subdivisions within the municipality.

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Council 2019	Acquisition of assets and		Revaluation increments (decrements) (note 38)	Depreciation and amortisation (note 19)	Written down value of disposals (note 36)	Balance at end of financial year
	Balance at beginning of financial year	transfers from work in progress				
<b>Property</b>						
Land	47,408	590	1,498	-	(120)	49,376
Buildings	50,104	2,254	(583)	(1,049)	(165)	50,561
<b>Total property</b>	<b>97,512</b>	<b>2,844</b>	<b>915</b>	<b>(1,049)</b>	<b>(285)</b>	<b>99,937</b>
<b>Plant and Equipment</b>						
Plant, machinery and equipment	3,198	1,135	-	(698)	(51)	3,584
Motor vehicles	834	543	-	(268)	(112)	997
Fixtures, fittings and furniture	1,005	25	-	(140)	-	890
Heritage plant and equipment	1,000	68	-	-	-	1,068
<b>Total plant and equipment</b>	<b>6,037</b>	<b>1,771</b>	<b>-</b>	<b>(1,106)</b>	<b>(163)</b>	<b>6,539</b>
<b>Infrastructure</b>						
Roads and footpaths	130,884	2,389	4,632	(3,455)	(150)	134,299
Other Assets	5,421	15	-	(215)	(51)	5,170
Bridges and culverts	8,954	53	(1)	(177)	-	8,829
Drainage	48,765	386	1,016	(792)	-	49,375
Parks and recreation	31,704	893	582	(889)	(513)	31,777
Municipal Revaluation	24	-	-	(24)	-	-
<b>Total infrastructure</b>	<b>225,752</b>	<b>3,735</b>	<b>6,229</b>	<b>(5,552)</b>	<b>(714)</b>	<b>229,450</b>
<b>Works in progress</b>						
Work in progress	888	2,100	-	-	-	2,988
<b>Total work in progress</b>	<b>888</b>	<b>2,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,988</b>
<b>Total property, plant and equipment, infrastructure</b>	<b>330,189</b>	<b>10,450</b>	<b>7,144</b>	<b>(7,708)</b>	<b>(1,162)</b>	<b>338,914</b>

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Note 35 Capital works completed on assets not owned by Council

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Capital works completed on assets not owned by Council	15	12	15	12
<b>Total capital works on assets not owned by Council</b>	<b>15</b>	<b>12</b>	<b>15</b>	<b>12</b>

Note 36 Net gain/ (loss) on disposal of assets

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
<b>Profit/(loss) on sale of assets</b>				
Proceeds on sale assets	402	445	402	445
Less: Written down value of assets disposed	(975)	(1,199)	(975)	(1,162)
<b>Total net gain/(loss) on sale of assets</b>	<b>(573)</b>	<b>(754)</b>	<b>(573)</b>	<b>(718)</b>

Accounting Policy

The profit or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer.

Note 37 De-recognition of assets

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
De-recognition of assets	(113)	-	(113)	-
<b>Total de-recognition of assets</b>	<b>(113)</b>	<b>-</b>	<b>(113)</b>	<b>-</b>

During the 2019-20 financial year, Council de-recognised its West Park band rooms building due to the transfer of the building to the University of Tasmania.

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Note 38 Reserves

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Consolidated 2020</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	12,497	2,512	15,010
Buildings	399	1,459	1,858
	<b>12,897</b>	<b>3,971</b>	<b>16,868</b>
<b>Infrastructure</b>			
Roads and footpaths	68,963	1,056	70,020
Car parks	2,500	-	2,500
Bridges and culverts	4,781	70	4,850
Drainage	25,812	1,662	27,473
Parks and recreation	11,069	1,093	12,162
	<b>113,125</b>	<b>3,881</b>	<b>117,006</b>
<b>Associate</b>			
Investment in Burnie Airport Corporation	2,442	-	2,442
	<b>2,442</b>	<b>-</b>	<b>2,442</b>
<b>Total asset revaluation reserve</b>	<b>128,464</b>	<b>7,852</b>	<b>136,316</b>
<b>(b) Fair value reserve</b>			
Investment in Water Corporation	17,790	(17,516)	274
<b>Total fair value reserve</b>	<b>17,790</b>	<b>(17,516)</b>	<b>274</b>
<b>Total reserves 2020</b>	<b>146,254</b>	<b>(9,664)</b>	<b>136,590</b>
<b>Consolidated 2019</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	11,000	1,497	12,497
Buildings	982	(583)	399
	<b>11,982</b>	<b>915</b>	<b>12,897</b>
<b>Infrastructure</b>			
Roads and footpaths	64,331	4,632	68,963
Car parks	2,500	-	2,500
Bridges and culverts	4,782	(1)	4,781
Drainage	24,796	1,016	25,812
Parks and recreation	10,487	582	11,069
	<b>106,896</b>	<b>6,229</b>	<b>113,125</b>
<b>Associate</b>			
Investment in Burnie Airport Corporation	2,442	-	2,442
	<b>2,442</b>	<b>-</b>	<b>2,442</b>
<b>Total asset revaluation reserve</b>	<b>121,320</b>	<b>7,144</b>	<b>128,464</b>
<b>(b) Fair value reserve</b>			
Investment in Water Corporation	8,270	9,520	17,790
<b>Total fair value reserve</b>	<b>8,270</b>	<b>9,520</b>	<b>17,790</b>
<b>Total reserves 2019</b>	<b>129,590</b>	<b>16,664</b>	<b>146,254</b>

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Note 38 Reserves (cont.)

	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Council 2020</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	12,497	2,512	15,010
Buildings	399	1,459	1,858
	<b>12,897</b>	<b>3,971</b>	<b>16,868</b>
<b>Infrastructure</b>			
Roads and footpaths	68,963	1,056	70,020
Car parks	2,500	-	2,500
Bridges and culverts	4,781	70	4,850
Drainage	25,812	1,662	27,473
Parks and recreation	11,069	1,093	12,162
	<b>113,125</b>	<b>3,881</b>	<b>117,006</b>
<b>Associate</b>			
Investment in Burnie Airport Corporation	2,442	-	2,442
	<b>2,442</b>	<b>-</b>	<b>2,442</b>
<b>Total asset revaluation reserve</b>	<b>128,464</b>	<b>7,852</b>	<b>136,316</b>
<b>(b) Fair value reserve</b>			
Investment in Water Corporation	17,790	(17,516)	274
<b>Total fair value reserve</b>	<b>17,790</b>	<b>(17,516)</b>	<b>274</b>
<b>Total reserves 2020</b>	<b>146,254</b>	<b>(9,664)</b>	<b>136,590</b>
	Balance at beginning of reporting year \$'000	Increment/ (decrement) \$'000	Balance at end of reporting year \$'000
<b>Council 2019</b>			
<b>(a) Asset revaluation</b>			
<b>Property</b>			
Land	11,000	1,497	12,497
Buildings	982	(583)	399
	<b>11,982</b>	<b>915</b>	<b>12,897</b>
<b>Infrastructure</b>			
Roads and footpaths	64,331	4,632	68,963
Car parks	2,500	-	2,500
Bridges and culverts	4,782	(1)	4,781
Drainage	24,796	1,016	25,812
Parks and recreation	10,487	582	11,069
	<b>106,896</b>	<b>6,229</b>	<b>113,125</b>
<b>Associate</b>			
Investment in Burnie Airport Corporation	2,442	-	2,442
	<b>2,442</b>	<b>-</b>	<b>2,442</b>
<b>Total asset revaluation reserve</b>	<b>121,320</b>	<b>7,144</b>	<b>128,464</b>
<b>(b) Fair value reserve</b>			
Investment in Water Corporation	8,270	9,520	17,790
<b>Total fair value reserve</b>	<b>8,270</b>	<b>9,520</b>	<b>17,790</b>
<b>Total reserves 2019</b>	<b>129,590</b>	<b>16,664</b>	<b>146,254</b>

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Payables and other liabilities

Note 39 Trade and other payables

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Trade payables	1,029	1,439	1,214	1,487
Accrued expenses	648	807	613	805
Revenue received in advance	-	21	-	-
<b>Total trade and other payables</b>	<b>1,677</b>	<b>2,267</b>	<b>1,826</b>	<b>2,292</b>

Note 40 Trust funds and deposits

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Refundable deposits, bonds and retentions	135	135	135	135
<b>Total trust funds and deposits</b>	<b>135</b>	<b>135</b>	<b>135</b>	<b>135</b>

Amounts received as tender deposits and retention amounts controlled by Council are recognised as trust funds until they are returned or forfeited.

Note 41 Commitments

Council has entered into the following commitments

2020	Not later than 1 year	Later than 1 year and not later than 2 years	Later than 2 years and not later than 5 years	Later than 5 years	Total
	\$'000	\$'000	\$'000	\$'000	
<b>Operating</b>					
Security services	100	-	-	-	100
Bridge management	20	20	49	-	89
Cleaning contracts for council buildings					
	240	185	-	-	425
Waste management	3,338	3,269	1,974	-	8,581
Fire system management	13	-	-	-	13
Aquatic Centre - Gas supply	253	127	-	-	380
Shuttle bus service - Cruise Ships	22	-	-	-	22
<b>Total</b>	<b>3,986</b>	<b>3,601</b>	<b>2,023</b>	<b>-</b>	<b>9,610</b>
<b>Capital</b>					
Skate Park Upgrade	40	-	-	-	40
Montello Soccer Ground Upgrade	9	-	-	-	9
Oakleigh Park Fountain Upgrade	17	-	-	-	17
BWMC Street Sweeper Dump Point	33	-	-	-	33
<b>Total</b>	<b>99</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99</b>

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2019	Not later	Later than 1	Later than 2	Later than 5	Total
	than 1 year	year and not	years and	years	
	\$'000	later than 2	not later	than 5 years	\$'000
		years	than 5 years	years	
		\$'000	\$'000	\$'000	\$'000
<b>Operating</b>					
Security services	101	101	-	-	202
Bridge management	6	-	-	-	6
Cleaning contracts for council buildings	270	250	189	-	708
Waste management	3,342	3,333	5,125	98	11,898
Fire system management	19	13	-	-	32
Aquatic Centre - Gas supply	253	253	85	-	591
Shuttle bus service - Cruise Ships	300	-	-	-	300
<b>Total</b>	<b>4,290</b>	<b>3,950</b>	<b>5,399</b>	<b>98</b>	<b>13,737</b>
<b>Capital</b>					
Eastern Promenade	447	-	-	-	447
Montello Soccer Ground - Light Tower	23	-	-	-	23
Reseals	138	-	-	-	138
Playground Softfall	10	-	-	-	10
Waterfront Playground Toilet	87	-	-	-	87
Plant and equipment	202	-	-	-	202
<b>Total</b>	<b>906</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>906</b>

**Note 42 Operating leases**

At the reporting date, Council had the following obligations under non-cancellable operating leases for the lease of equipment and land and buildings for use within Council's activities (these obligations are not recognised as liabilities):

(a) Operating lease receivables	2020	2019
Future minimum rentals receivable under non-cancellable operating leases are as follows:	\$'000	\$'000
Not later than one year	323	458
Later than one year and not later than five years	400	467
Later than five years	245	271
	<b>968</b>	<b>1,196</b>

**Note 43 Contract liabilities**

Current	Consolidated	Consolidated	Council	Council
	Actual	Actual	Actual	Actual
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Rates and charges in advance				
Grants received in advance	64	-	64	-
Funds received prior to performance obligation being satisfied (upfront payments)	417	-	417	-
Upfront fees	-	-	-	-
	<b>481</b>	<b>-</b>	<b>481</b>	<b>-</b>
<b>Non-current</b>				
Grants received in advance	-	-	-	-

**Accounting Policy under AASB 15 and AASB 1058 – Applicable from 1 July 2019**

Council recognised the following contract liabilities with customers:

- Rates and charges in advance represents amounts received by Council prior to the commencement of the rating or charging period. Revenue is recognised by Council at the beginning of the rating or charge period to which the advance payment relates.
- Grants received in advance includes funding for the construction of new support facilities for J League soccer at McKenna Park. The funds are under an enforceable contract which require Council to construct an identified asset which

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will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue.

- Upfront payments of funding are recognised as a contract liability until performance obligations in accordance with AASB 15 are satisfied and recognition criteria are met.

Refer to note 4G for accounting policy related to AASB 15 and AASB 1058.

**Note 44 Contingent liabilities**

Council is presently involved in some confidential legal matters, which are being conducted through Council's solicitors. As these matters are yet to be finalised and the financial outcomes are unable to be reliably estimated, no allowance for these contingencies has been made in the financial report.

**Investments in other entities**

**Note 45 Investment in water corporation**

	Consolidated	Consolidated	Council	Council
	Actual	Actual	Actual	Actual
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Opening balance	75,672	66,151	75,672	66,151
Fair value adjustment on available for sale assets	(17,516)	9,520	(17,516)	9,520
<b>Carrying value of investment in Water Corporation</b>	<b>58,156</b>	<b>75,672</b>	<b>58,156</b>	<b>75,672</b>

Council has derived returns from the Water Corporation as disclosed at note 14 in the form of dividends, tax equivalent payments and guarantee fees.

As Council's investment in TasWater is held for long-term strategic purposes, Council has elected under AASB 9: *Financial Instruments* to irrevocably classify this equity investment as designated as fair value through other comprehensive income. Subsequent changes in fair value on designated investments in equity instruments are recognised in other comprehensive income (for fair value reserve, refer note 38) and not reclassified through the profit or loss when derecognised. Dividends associated with the equity investments are recognised in profit and loss when the right of payment has been established and it can be reliably measured.

Fair value was determined by using Council's ownership interest against the water corporation's net asset value at balance date. At 30 June 2020, Council continues to hold a 4.03% ownership interest in TasWater which is based on schedule 2 of the Corporation's Constitution which reflects the Council's voting rights.

**Note 46 Investment in subsidiaries**

	Consolidated	Consolidated	Council	Council
	Actual	Actual	Actual	Actual
	2020	2019	2020	2019
	\$'000	\$'000	\$'000	\$'000
Tas Communications (100% ownership)	-	-	2,103	2,103
<b>Total investments in subsidiaries</b>	<b>-</b>	<b>-</b>	<b>2,103</b>	<b>2,103</b>

The percentage ownership interest held is equivalent to the percentage voting rights for all subsidiaries.

Council's investment in subsidiaries is accounted for at cost. Subsidiaries included in the consolidated accounts are:

- Tas Communications Unit Trust (100% ownership)

All inter-company balances and transactions between entities in the economic entity, including any unrealised profits or losses are eliminated on consolidation.

Where associate entities are acquired through the year, their results are only included from the date of acquisition, whilst for associate entities that have been disposed of during the year, their results are only included to the date of disposal.

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**Tas Communications**

Tas Communications (the Trust) provides support to its local government customers along with tailoring niche services to meet the needs of its business customer base. It is also an internet service supplier, application service hosting and service desk supplier.

The Trust has recorded a favourable result for the year with an operating surplus of \$203,068 compared to a deficit of \$106,973 in 2019. The Trust has net assets of \$2,198,826 as at 30 June 2020 compared with \$1,995,758 in 2019 and is well situated to continue to grow and service its existing customer base into the future. The Trust invested \$253,529 in telecommunications and information technology assets throughout the year.

The Trust employed four full time equivalent employees as at 30 June 2020 (four in 2019).

**Note 47 Investment in joint venture**

	Consolidated Actual 2020 \$'000	Consolidated Actual 2019 \$'000	Council Actual 2020 \$'000	Council Actual 2019 \$'000
Burnie Airport Corporation (51% ownership)	3,740	3,311	3,740	3,311
<b>Total investment in joint venture</b>	<b>3,740</b>	<b>3,311</b>	<b>3,740</b>	<b>3,311</b>

**(a) Composition of the joint venture**

Joint Venture	Principal place of business	Percentage Owned 2020	Percentage Owned 2019
Burnie Airport Corporation	Australia	51%	51%

**(b) Joint venture with joint venture partner**

Burnie Airport Corporation	2020 \$	2019 \$
% ownership held by joint venture partner	49%	49%
Profit/(loss) allocated to joint venture partner	464,637	106,766
Accumulated equity of joint venture partner	3,593,170	3,181,398
Dividends paid to joint venture partner	0	53,900
<b>Summarised statement of financial position</b>		
Current assets	2,061,023	825,314
Non-current assets	6,665,019	7,017,570
Current liabilities	324,789	156,500
Non-current liabilities	1,068,253	1,193,735
<b>Net assets</b>	<b>7,332,999</b>	<b>6,492,649</b>
<b>Summarised statement of comprehensive income</b>		
Income	2,022,871	1,295,057
Expenditure	(1,074,632)	(1,077,168)
<b>Net profit</b>	<b>948,239</b>	<b>217,889</b>
<b>Summarised statement of cashflows</b>		
Cashflows from operating activities	437,648	455,296
Cashflows from investing activities	178,649	11,818
Cashflows from financing activities	(418,430)	(514,479)
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>197,867</b>	<b>(47,365)</b>

**Burnie Airport Corporation**

Burnie Airport Corporation (the Trust) acquired the Burnie Airport from the Burnie Port Corporation in 2001. The purpose of the Trust is to provide sustainable infrastructure for a regular, reliable carrier servicing the greater Burnie region.

The Trust recorded an operating profit of \$948,239 for the year compared with an operating profit of \$217,889 in 2019. Loan principal was reduced by \$129,000 (net) during the period. The Trust had net assets of \$7,332,999 as at 30 June 2020 compared with \$6,492,649 in 2019. The Trust employed 3.25 full time equivalent employees as at 30 June 2020 (2019: 3.25 full time equivalents).

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**Other information**

**Note 48 Related party transactions**

A party is related to an entity if directly or indirectly through one or more intermediaries, the party:

- controls, is controlled by, or is under common control with the entity (this includes parents, subsidiaries and fellow subsidiaries);
- has an interest in the entity that gives it significant influence over the entity; or
- has joint control over the entity

Tas Communications Pty Ltd and Burnie Airport Corporation are identified as related parties.

**Transactions with related parties**

The following transactions occurred with related parties:

	2020 \$'000	2019 \$'000
<b>Payments/receipts for goods and services:</b>		
Payment for goods and services from:		
Tas Communications Pty Ltd	878	824
Burnie Airport Corporation	-	-
Receipts for sale of goods and services to:		
Tas Communications Pty Ltd	126	116
Burnie Airport Corporation	10	38

**Receivable from and payable to related parties**

The following balances are outstanding as at 30 June 2020 in relation to transactions with related parties:

	2020 \$'000	2019 \$'000
<b>Payables to:</b>		
Tas Communications Pty Ltd	231	47
<b>Receivables from:</b>		
Tas Communications Pty Ltd	2	3
Burnie Airport Corporation	31	-

**Loans to/from related parties**

There were no loans to/from related parties at the reporting date.

**Transactions with other Councils and regional bodies**

Council has shared service arrangements with some neighbouring Councils, income received under these agreements is shown below:

	2020 \$'000	2019 \$'000
West Coast Council - Environmental Health Services	1	4
Waratah Wynyard Council - Environmental Health Services	2	2
Waratah Wynyard Council - Communications Officer	-	3
Waratah Wynyard Council - Economic Development	9	9
Circular Head Council - Environmental Health Services	5	4
<b>Total</b>	<b>18</b>	<b>22</b>

Billing to Councils for services provided was on a cost recovery basis.

During 2019-20, Council made membership contributions of \$194,706 to Cradle Coast Authority. Cradle Coast Authority is deemed to be a related party due to Council's General Manager being a board member.

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**Transactions with key management personnel**

Council's key management personnel are defined as being the Mayor, Councillors and Council's Executive Management Team.

**(i) Councillor remuneration**

**2020**

Name	Position	Period	Short term employee benefits		Total Compensation AASB 124	Expenses*	Total allowance and expenses section 72
			Allowances	Vehicles			
Mr S Kons	Mayor	Full Year	78,984	-	78,984	1,578	80,563
Ms G Simpson	Deputy Mayor	Full Year	40,313	-	40,313	1,471	41,784
Mr A Boyd	Councillor	Full Year	22,628	-	22,628	1,700	24,328
Mrs T Brumby	Councillor	Full Year	22,628	-	22,628	936	23,564
Mr T Bulle	Councillor	Full Year	22,628	-	22,628	1,564	24,191
Mr K Dorsey	Councillor	Full Year	22,628	-	22,628	4,771	27,399
Mrs A Keygan	Councillor	Full Year	22,628	-	22,628	1,564	24,191
Mr C Lynch	Councillor	Full Year	22,628	-	22,628	1,879	24,506
Mr D Pease	Councillor	Full Year	22,628	-	22,628	57	22,685
<b>Total</b>			<b>277,692</b>	<b>-</b>	<b>277,692</b>	<b>15,520</b>	<b>293,212</b>

**2019**

Name	Position	Period	Short term employee benefits		Total Compensation AASB 124	Expenses*	Total allowance and expenses section 72
			Allowances	Vehicles			
Mr S Kons	Mayor	Full Year	58,043	-	58,043	2,649	60,692
Ms G Simpson	Deputy Mayor	06/11/2018 to 30/06/2019	25,791	-	25,791	1,831	27,621
Mr R Bentley	Councillor	01/07/2018 to 05/11/2018	7,375	-	7,375	1,387	8,762
Mr R Blake	Councillor	01/07/2018 to 05/11/2018	7,375	-	7,375	1,033	8,408
Mr A Boyd	Councillor	Full Year	40,289	-	40,289	1,818	42,107
Mrs T Brumby	Councillor	Full Year	21,851	-	21,851	7,842	29,694
Mr T Bulle	Councillor	06/11/2018 to 30/06/2019	14,476	-	14,476	1,877	16,353
Mr K Dorsey	Councillor	Full Year	21,851	-	21,851	6,192	28,044
Mrs S French	Councillor	01/07/2018 to 05/11/2018	13,139	-	13,139	1,957	15,096
Mrs A Keygan	Councillor	Full Year	21,851	-	21,851	4,001	25,852
Mr C Lynch	Councillor	Full Year	21,851	-	21,851	1,209	23,060
Mr D Pease	Councillor	06/11/2018 to 30/06/2019	14,476	-	14,476	103	14,579
<b>Total</b>			<b>268,369</b>	<b>-</b>	<b>268,369</b>	<b>31,899</b>	<b>300,268</b>

\*Section 72 (1)cb of the *Local Government Act 1993* requires the disclosure of expenses paid to Councillors. The main expenses paid to Councillors are:

The main category of Councillor expenses directly relates to communications (i.e. telephone, internet costs). Other areas of expenses include seminars, functions and professional development, plus out-of-pocket costs (i.e. meals, travel and accommodation) associated with attending a seminar or function, as well as dependant person care. All costs claimed are in accordance with the *Local Government Act 1993* and associated General Regulations.

**BURNIE CITY COUNCIL  
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**(ii) Executive Management Remuneration**

**2020**

Name	Position	Period	Short term employee benefits				Post employment benefits			Total	
			Salary <sup>1</sup>	Short-term Incentive Payments <sup>2</sup>	Vehicles <sup>3</sup>	Other Allowances and Benefits <sup>4</sup>	Termination benefits <sup>6</sup>	Non-monetary Benefits <sup>7</sup>	Superannuation <sup>5</sup>		
Mr M Smith	Executive Manager - Corporate Finance	Full Year	126,756	-	-	3,543	-	-	-	9,637	155,608
Ms M Neasey	Executive Manager - Corporate Governance	Full Year	130,890	-	-	897	-	-	-	3,945	151,889
Mr G Neil	Director - Works and Services	Full Year	153,377	7,217	12,291	3,957	19,629	-	-	8,554	187,916
Mr R Greene	Director - Community and Economic Development	Full Year	161,642	-	18,239	470	19,963	-	-	7,481	207,796
Mr P Earle	Director - Land and Environmental Services	Full Year	168,650	-	14,670	1,688	20,665	-	-	9,224	214,896
Mr A Wardlaw	General Manager	Full Year	215,110	-	14,314	1,270	26,116	-	-	7,707	249,102
<b>Sub-Total</b>			<b>956,425</b>	<b>7,217</b>	<b>59,514</b>	<b>11,825</b>	<b>118,200</b>	<b>-</b>	<b>-</b>	<b>14,026</b>	<b>1,167,207</b>
<b>Acting Arrangements</b>											
Mr G Neil	Acting General Manager	07/03/2020 to 03/04/2020	13,226	-	-	-	-	-	-	1,017	15,896
Mr N French	Acting Executive Manager - Corporate Governance	04/12/2019 to 15/01/2020	9,746	-	-	-	-	-	-	750	11,714
Mr M Foster	Acting Director - Works and Services	25/12/2019 to 03/02/2020	11,621	-	-	-	-	-	-	894	13,967
<b>Sub-Total</b>			<b>34,592</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,661</b>	<b>41,577</b>
<b>Total</b>			<b>991,017</b>	<b>7,217</b>	<b>59,514</b>	<b>11,825</b>	<b>122,524</b>	<b>-</b>	<b>-</b>	<b>16,687</b>	<b>1,208,785</b>

**2019**

Name	Position	Period	Short term employee benefits				Post employment benefits			Total	
			Salary <sup>1</sup>	Short-term Incentive Payments <sup>2</sup>	Vehicles <sup>3</sup>	Other Allowances and Benefits <sup>4</sup>	Termination benefits <sup>6</sup>	Non-monetary Benefits <sup>7</sup>	Superannuation <sup>5</sup>		
Mr M Smith	Executive Manager - Corporate Finance	Full Year	119,505	-	-	2,684	-	-	-	5,475	137,228
Ms M Neasey	Executive Manager - Corporate Governance	Full Year	119,593	-	-	1,827	-	-	-	6,824	143,034
Mr G Neil	Director - Works and Services	Full Year	147,202	7,217	11,952	2,999	18,929	-	-	280	188,579
Mr R Greene	Director - Community and Economic Development	Full Year	158,582	-	15,978	1,272	19,666	-	-	13,186	208,684
Mr P Earle	Director - Land and Environmental Services	Full Year	169,796	-	13,833	1,768	19,703	-	-	14,025	219,125
Mr A Wardlaw	General Manager	Full Year	224,083	-	13,420	1,330	26,925	-	-	3,167	262,591
<b>Sub-Total</b>			<b>988,761</b>	<b>7,217</b>	<b>55,183</b>	<b>11,880</b>	<b>114,526</b>	<b>-</b>	<b>-</b>	<b>25,674</b>	<b>1,153,240</b>
<b>Acting Arrangements</b>											
Mr R Greene	Acting General Manager	22/08/2018 to 07/10/2018	21,436	-	-	-	-	-	-	1,649	25,764
Mr R Sharmar	Acting Director - Works and Services	24/12/2018 to 08/02/2019	15,428	-	-	-	-	-	-	1,187	18,544
<b>Sub-Total</b>			<b>36,864</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,608</b>	<b>-</b>	<b>-</b>	<b>2,836</b>	<b>44,308</b>
<b>Total</b>			<b>975,625</b>	<b>7,217</b>	<b>55,183</b>	<b>11,880</b>	<b>119,134</b>	<b>-</b>	<b>-</b>	<b>28,509</b>	<b>1,197,548</b>

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

<sup>1</sup> Gross Salary includes all forms of consideration paid and payable for services rendered, compensated absences during the period and salary sacrifice amounts.

<sup>2</sup> Short term incentive payments are non-recurrent payments which depend on achieving specified performance goals within specified timeframes. These payments are capped at 15% of base salary.

<sup>3</sup> Includes total cost of providing and maintain vehicles provided for private use, including registration, insurance, fuel and other consumables, maintenance costs and parking (including notional value of parking provided at premises that are owned or leased and fringe benefits tax).

<sup>4</sup> Other allowances and benefits includes all other forms of employment allowances (excludes reimbursements such as travel, accommodation or meals), payments in lieu of leave, and any other compensation paid and payable.

<sup>5</sup> Superannuation means the contribution to the superannuation fund of the individual.

<sup>6</sup> Termination benefits include all forms of benefit paid or accrued as a consequence of termination.

<sup>7</sup> Non-monetary benefits include annual and long service leave movements and non-monetary benefits.

## (iii) Remuneration principles

### Councillors

Councillor allowances are paid in accordance with Section 34(a) of Local Government Act 1993.

### Executives

The employment terms and conditions of senior executives are contained in individual employment contracts and prescribe total remuneration, superannuation, annual and long service leave, vehicle and salary sacrifice provisions.

The performance of each senior executive, including the General Manager, is reviewed annually which includes a review of their remuneration package. The terms of employment of each senior executive, including the General Manager, contain a termination clause that requires the senior executive or Council to provide a minimum notice period from one to two months prior to termination of the contract.

### Short term incentive payments

Short term incentive payments awarded during the current year include:

Mr G Neil was granted an incentive payment of \$7,217. The incentive payment was given on the successful completion of an annual performance review and meeting required targets.

### Acting arrangements

When members of key management personnel are on period of leave, consideration is given to appointing other members of senior staff to their position during their period of absence. Individuals are considered members of key management personnel when acting arrangements are for more than a period of one month.

In the current year, Mr G Neil was appointed to the Acting General Manager position, whilst Mr A Wardlaw was on leave.

In the current year, Mrs N French was appointed to the Acting Executive Manager – Corporate Governance position, whilst Ms. M Neasey was on leave.

In the current year, Mr M Foster was appointed to the Acting Director – Works and Services position, whilst Mr G Neil was on leave.

## Note 49 Register of interests

In accordance with s84(2)(b) of the Local Government Act 1993 (as amended), no interests have been notified to the General Manager in respect of any body or organisation with which the Council has major financial dealings.

## Managing our financial risks

### Note 50 Fair value measurements

Council measures and recognises the following assets at fair value on a recurring basis:

- Property, infrastructure plant and equipment
- Land (including land under roads)
- Buildings
- Roads and footpaths
- Parks and recreation
- Bridges and culverts
- Drainage
- Investment in water corporation
- Investment in joint venture

Council does not measure any liabilities at fair value on a recurring basis.

### (a) Fair value hierarchy

AASB 13 *Fair Value Measurement* requires all assets and liabilities measured at fair value to be assigned to a level in the fair value hierarchy as follows:

Level 1	Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.
Level 2	Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.
Level 3	Unobservable inputs for the asset or liability.

# BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

The table below shows the assigned level for each asset and liability held at fair value by the Council. The table presents the Council's assets and liabilities measured and recognised at fair value at 30 June 2020.

The fair values of the assets are determined using valuation techniques which maximise the use of observable data, where it is available, and minimise the use of entity specific

estimates. If one or more of the significant inputs is not based on observable market data, the asset is included in level 3. This is the case for Council infrastructure assets which are of a specialist nature for which there is no active market for similar or identical assets. These assets are valued using a combination of observable and unobservable inputs.

As at 30 June 2020					
	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Recurring fair value measurements</b>					
Land (including land under roads)	32	-	52,041	-	52,041
Buildings	32	-	13,450	38,767	52,218
Roads and footpaths	32	-	-	136,504	136,504
Parks and recreation	32	-	-	33,718	33,718
Bridges and culverts	32	-	-	8,999	8,999
Drainage	32	-	-	51,270	51,270
Investment in water corporation	43	-	-	58,156	58,156
Investment in joint venture	45	-	-	3,748	3,748
		-	<b>65,491</b>	<b>331,163</b>	<b>396,654</b>
As at 30 June 2019					
	Note	Level 1 \$'000	Level 2 \$'000	Level 3 \$'000	Total \$'000
<b>Recurring fair value measurements</b>					
Land (including land under roads)	32	-	49,376	-	49,376
Buildings	32	-	12,987	37,574	50,561
Roads and footpaths	32	-	-	134,299	134,299
Parks and recreation	32	-	-	31,777	31,777
Bridges and culverts	32	-	-	8,829	8,829
Drainage	32	-	-	49,375	49,375
Investment in water corporation	43	-	-	75,672	75,672
Investment in joint venture	45	-	-	3,311	3,311
		-	<b>62,363</b>	<b>340,837</b>	<b>403,200</b>

### Transfers between levels of the hierarchy

Council's policy is to recognise transfers in and out of the fair value hierarchy levels as at the end of the reporting period. The following assets/liabilities that are measured at fair value on a recurring basis have been subject to a transfer between levels of the hierarchy.

There were no transfers of assets between hierarchy level in 2019-20.

### (b) Highest and best use

All assets valued at fair value in this note are being used for their highest and best use.

### (c) Valuation techniques and significant inputs used to derive fair values

Council adopted AASB 13 *Fair Value Measurement* for the first time in 2013-14 and has reviewed each valuation to ensure compliance with the requirements of the standard. There have

been no changes in valuation techniques as a result of this review.

### Investment in TasWater

Refer to note 45 for valuation and significant inputs.

### Investment in Joint Venture

Refer to note 47 for valuation and significant inputs.

### Land

Land fair values were determined by the Valuer-General effective 30 June 2019. The most significant input into this valuation approach is price per square metre derived from the analysis of sales taking into consideration permitted use and locality.

Land under roads has been valued by Council using the rates determined by the Valuer-General effective 30 June 2020.



## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

### **Buildings**

The fair value of buildings have been determined by an independent valuer, Liquid Pacific effective 30 June 2019.

In determining the level of accumulated depreciation, allowance has been made for the typical asset life cycle and the condition of the asset. Condition was assessed taking into account both physical characteristics as well as holistic factors such as functionality, capability, utilisation and obsolescence.

### **Infrastructure assets**

All Council infrastructure assets comprising roads and footpaths, bridges and culverts, parks and recreation and drainage assets, were fair valued using written down current replacement cost. This valuation comprises the asset's current replacement cost (CRC) less accumulated depreciation calculated on the basis of such cost to reflect the already consumed or expired future economic benefits of the asset. Council first determined the gross cost of replacing the full service potential of the asset and then adjusted this amount to take account of the expired service potential of the asset.

CRC was measured by reference to the lowest cost at which the gross future economic benefits of the asset could currently be obtained in the normal course of business. The resulting valuation reflects the cost of replacing the existing economic benefits based on an efficient set of modern equivalent assets to achieve the required level of service output.

The unit rates (labour and materials) and quantities applied to determine the CRC of an asset or asset component were based on an assumption that the CRC represents the full cost of replacement with a new asset that represents a modern equivalent asset.

The level of accumulated depreciation for infrastructure assets was determined based on the age of the asset and the useful life adopted by Council for the asset type. Estimated useful lives are disclosed in note 19.

The calculation of CRC involves a number of inputs that require judgement and are therefore classed as unobservable. While these judgements are made by qualified and experienced staff, different judgements could result in a different valuation.

The methods for calculating CRC are described under individual asset categories below.

### **Roads**

A full valuation of roads was undertaken by Council's technical services division effective 30 June 2016. Council categorises its road infrastructure into sealed and unsealed and then further sub-categorises these based on an assessment of vehicle movements and social and economic importance. All

road segments are then componentised into pavement, sub-pavement and seal.

Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment.

Council also assumes a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials.

CRC is based on the road area multiplied by a unit price, the unit price being an estimate of labour and material inputs, services costs, and overhead allocations. For internal construction estimates, material and services prices are based on existing supplier contract rates or supplier price lists and Council's labour wage rates. Where construction is outsourced, CRC is based on the average of completed similar projects over the last few years.

### **Bridges**

A full valuation of bridges assets was undertaken by independent valuers, AusSpan, effective June, 2016. Each bridge is assessed individually and componentised into sub-assets representing the deck and sub-structure. The valuation is based on the material type used for construction and the deck and sub-structure area.

### **Drainage**

A full valuation of drainage infrastructure was undertaken by Council's Engineer effective 30 June 2018. Similar to roads, drainage assets are managed in segments; pits and pipes being the major components.

Consistent with roads, Council assumes that environmental factors such as soil type, climate and topography are consistent across each segment and that a segment is designed and constructed to the same standard and uses a consistent amount of labour and materials. CRC is based on the unit price for the component type. For pipes, the unit price is multiplied by the asset's length. The unit price for pipes is based on the construction material as well as the depth the pipe is laid.

### **(d) Changes in recurring level 3 fair value measurements**

The changes in level 3 assets with recurring fair value measurements are detailed in note 32.

### **(e) Valuation processes**

Council's current policy for the valuation of land, buildings and infrastructure assets is set out in note 32.

## BURNIE CITY COUNCIL CONSOLIDATED NOTES TO THE FINANCIAL REPORT FOR THE YEAR ENDED 30 JUNE 2020

### **(f) Assets and liabilities not measured at fair value but for which fair value is disclosed**

Council has assets and liabilities which are not measured at fair value, but for which fair values are disclosed in other notes.

Council borrowings are recognised at amortised cost with interest recognised in the Consolidated Comprehensive Income Statement when incurred. The fair value of

borrowings disclosed in note 24 equates to the carrying amount as the carrying amount approximates fair value (level 2).

The carrying amounts of trade receivables and trade payables are assumed to approximate their fair values due to their short-term nature (level 2).

BURNIE CITY COUNCIL  
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Note 51 Financial instruments and financial risk management

(a) Accounting policy, terms and conditions

Recognised financial instruments	Note	Accounting Policy	Terms and Conditions
<b>Financial assets</b>			
Cash and cash equivalents	22	Cash on hand and at bank and money market call account are valued at face value. Interest is recognised as it accrues.	On call deposits had an interest rate of 1.15% at balance date.  Short term investments returned a weighted average interest rates of 0.80% in 2019-20 (2.17% in 2018-19)
Trade and other receivables			
Other debtors	29	Receivables are carried at amortised cost using the effective interest method. Impairment expenses are recognised when Council has determined there to be an increase in the credit risk of a financial asset since initial recognition. Collectability of overdue accounts is assessed on an ongoing basis.	General debtors are unsecured and arrears do not attract interest. Credit terms are based on 30 days.
<b>Financial Liabilities</b>			
Trade and other payables	39	Liabilities are recognised for amounts to be paid in the future for goods and services provided to Council as at balance date whether or not invoices have been received.	General Creditors are unsecured, not subject to interest charges and are normally settled within 30 days of invoice receipt.
Interest-bearing loans and borrowings	24	Loans are carried at their principal amounts, which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period it becomes due and recognised as part of payables.	Borrowings are secured by way of mortgages over the general rates of the Council. The weighted average interest rate on borrowings is 2.08% (4.84% in 2018-19).

(b) Interest rate risk

The exposure to interest rate risk and the effective interest rates of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Consolidated	Weighted Average Interest Rate %		Less than 1 Year \$'000		1 to 5 Years \$'000		More than 5 Years \$'000		Non Interest \$'000		Total \$'000	
	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
<b>Financial assets</b>												
Cash and cash equivalents	1.15%	1.90%	\$ 9,709	\$ 2,081	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 9,709	\$ 2,081
Short term investments	0.80%	2.17%	\$ 5,000	\$ 3,500	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 5,000	\$ 3,500
Trade and other receivables												
Loans	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Rates	8.10%	8.81%	\$ 1,750	\$ 562	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,750	\$ 562
Other	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,152	\$ 1,215	\$ 1,152	\$ 1,215
Investment in Water Corporation	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 58,156	\$ 75,672	\$ 58,156	\$ 75,672
Investment in Joint Venture	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 3,740	\$ 3,311	\$ 3,740	\$ 3,311
<b>Total</b>			\$ 16,459	\$ 6,143	\$ -	\$ -	\$ -	\$ -	\$ 63,047	\$ 80,198	\$ 79,506	\$ 86,341
<b>Interest bearing liabilities</b>												
Payables	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,677	\$ 2,267	\$ 1,677	\$ 2,267
Trust funds and deposits	0.00%	0.00%	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 135	\$ 135	\$ 135	\$ 135
Interest bearing liabilities	2.08%	4.84%	\$ 1,298	\$ 326	\$ 5,646	\$ 938	\$ 4,383	\$ -	\$ -	\$ -	\$ 11,327	\$ 1,264
<b>Total</b>			\$ 1,298	\$ 326	\$ 5,646	\$ 938	\$ 4,383	\$ -	\$ 1,812	\$ 2,402	\$ 13,139	\$ 3,666
<b>Net financial assets/(liabilities)</b>			\$ 15,161	\$ 5,817	\$ (5,646)	\$ (938)	\$ (4,383)	\$ -	\$ 61,235	\$ 77,796	\$ 66,367	\$ 82,675

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(c) Fair value

The aggregate net fair values of financial assets and financial liabilities, both recognised and unrecognised, at balance date are as follows:

Financial Instruments	Total carrying amount		Aggregate net fair value	
	2020 \$'000	2019 \$'000	2020 \$'000	2019 \$'000
<b>Financial assets</b>				
Cash and cash equivalents	\$ 9,709	\$ 2,081	\$ 9,709	\$ 2,081
Other financial assets	\$ 5,000	\$ 3,500	\$ 5,000	\$ 3,500
Trade and other receivables	\$ 2,902	\$ 1,777	\$ 2,902	\$ 1,777
Investment in Water Corporation	\$ 58,156	\$ 75,672	\$ 58,156	\$ 75,672
Investment in Joint Venture	\$ 3,740	\$ 3,311	\$ 3,740	\$ 3,311
<b>Total financial assets</b>	<b>\$ 79,506</b>	<b>\$ 86,341</b>	<b>\$ 79,506</b>	<b>\$ 86,341</b>
<b>Financial liabilities</b>				
Trade and other payables	\$ 1,677	\$ 2,267	\$ 1,677	\$ 2,267
Trust funds and deposits	\$ 135	\$ 135	\$ 135	\$ 135
Lease liabilities	\$ -	\$ -	\$ -	\$ -
Interest-bearing loans and borrowings	\$ 11,337	\$ 1,264	\$ 11,337	\$ 1,264
<b>Total financial liabilities</b>	<b>\$ 13,149</b>	<b>\$ 3,666</b>	<b>\$ 13,149</b>	<b>\$ 3,666</b>

(d) Credit risk

The maximum exposure to credit risk at balance date in relation to each class of recognised financial asset is represented by the carrying amount of those assets indicated in the Statement of Financial Position.

(e) Risks and mitigation

Market risk

Market risk is the risk that the fair value or future cashflows of our financial instrument will fluctuate because of changes in market prices. Council's exposures to market risk are primarily through interest rate risk with only insignificant exposure to other price risks and no exposure to foreign currency risk. Components of market risk to which we are exposed are discussed below.

Interest rate risk

Interest rate risk refers to the risk that the value of a financial instrument or cash flows associated with the instrument will fluctuate due to changes in market interest rates. Interest rate risk arises from interest bearing financial assets and liabilities that we use. Non derivative interest bearing assets are predominantly short term liquid assets. Our interest rate liability risk arises primarily from long term loans and borrowings at fixed rates which exposes us to fair value interest rate risk.

Our loan borrowings are sourced from Tascorp. Overdrafts are arranged with major Australian banks. We manage interest rate risk on our net debt portfolio as per Councils Treasury Policy.

We manage the interest rate exposure on our debt portfolio by appropriate budgeting strategies and obtaining approval for borrowings from the Department of Treasury and Finance each year.

Investment of surplus funds is made with approved financial institutions under the *Local Government Act 1993* (as amended). We manage interest rate risk by adopting a Treasury Policy that ensures:

- conformity with State and Federal regulations and standards,
- capital protection,
- appropriate liquidity,
- diversification by credit rating, financial institution and investment product,
- monitoring of return on investment,
- benchmarking of returns and comparison with budget.

Maturity will be staggered to provide for interest rate variations and to minimise interest rate risk.

Credit risk

Credit risk is the risk that a contracting entity will not complete its obligations under a financial instrument and cause Council to make a financial loss. Council has exposure to credit risk on some financial assets included in our Consolidated Statement of Financial Position. To help manage this risk:

- we may require collateral where appropriate; and
- we only invest surplus funds with financial institutions which have a recognised credit rating specified in our Investment policy.

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Credit risk arises from Council's financial assets, which comprise cash and cash equivalents, and trade and other receivables. Council's exposure to credit risk arises from potential default of the counterparty, with a maximum exposure equal to the carrying amount of these instruments. Exposure at balance date is addressed in each applicable policy note. Council generally trades with recognised, creditworthy third parties and as such, collateral is generally not requested, nor is it Council's policy to securitise its trade and other receivables.

It is Council's policy that some customers who wish to trade on credit terms are subject to credit verification procedures including an assessment of their credit rating, financial position, past experience and industry reputation. In addition, receivables balances are monitored on an ongoing basis with the result that Council's exposure to bad debts is not significant.

	Financial Institutions (min A2 short term)	Government agencies	Other	Total
<b>2020</b>				
Cash and cash equivalents	\$ 9,709	\$ -	\$ -	\$ 9,709
Trade and other receivables	\$ -	\$ -	\$ 2,902	\$ 2,902
<b>Total contractual financial assets</b>	<b>\$ 9,709</b>	<b>\$ -</b>	<b>\$ 2,902</b>	<b>\$ 12,611</b>

<b>2019</b>				
Cash and cash equivalents	\$ 2,081	\$ -	\$ -	\$ 2,081
Trade and other receivables	\$ -	\$ -	\$ 1,777	\$ 1,777
<b>Total contractual financial assets</b>	<b>\$ 2,081</b>	<b>\$ -</b>	<b>\$ 1,777</b>	<b>\$ 3,858</b>

Movement in provisions for expected credit losses of trade and other receivables	2020 \$'000	2019 \$'000
Balance at the beginning of the year	\$ 1,091	\$ 1,065
Amounts provided for but recovered during the year	-\$ 2	\$ 26
<b>Balance at end of year</b>	<b>\$ 1,089</b>	<b>\$ 1,091</b>

**Liquidity risk**

Liquidity risk includes the risk that, as a result of our operational liquidity requirements:

- we will not have sufficient funds to settle a transaction on the date;
- we will be forced to sell financial assets at a value which is less than what they are worth; or
- we may be unable to settle or recover a financial asset at all.

To help reduce these risks we:

- have a treasury policy which targets a minimum and average level of cash and cash equivalents to be maintained;
- have readily accessible standby facilities and other funding arrangements in place;
- have a liquidity portfolio structure that requires surplus funds to be invested within various bands of liquid instruments;
- monitor budget to actual performance on a regular basis; and
- set limits on borrowings relating to the percentage of loans to rate revenue and percentage of loan principal repayments to rate revenue.

Council's exposure to liquidity risk is deemed insignificant based on prior periods' data and current assessment of risk. The table below lists the contractual maturities for financial liabilities. These amounts represent the discounted cash flow payments (i.e. principal only).

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2020	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	\$ 1,677	\$ -	\$ -	\$ -	\$ -	\$ 1,677	\$ 1,677
Trust funds and deposits	\$ 135	\$ -	\$ -	\$ -	\$ -	\$ 135	\$ 135
Interest-bearing loans and borrowings	\$ 649	\$ 649	\$ 1,330	\$ 4,316	\$ 4,383	\$ 11,327	\$ 11,327
<b>Total financial liabilities</b>	<b>\$ 2,462</b>	<b>\$ 649</b>	<b>\$ 1,330</b>	<b>\$ 4,316</b>	<b>\$ 4,383</b>	<b>\$ 13,139</b>	<b>\$ 13,139</b>

2019	6 mths or less \$'000	6-12 months \$'000	1-2 years \$'000	2-5 years \$'000	>5 years \$'000	Contracted Cash Flow \$'000	Carrying Amount \$'000
Trade and other payables	\$ 2,267	\$ -	\$ -	\$ -	\$ -	\$ 2,267	\$ 2,267
Trust funds and deposits	\$ 135	\$ -	\$ -	\$ -	\$ -	\$ 135	\$ 135
Interest-bearing loans and borrowings	\$ 164	\$ 164	\$ 343	\$ 593	\$ -	\$ 1,264	\$ 1,264
<b>Total financial liabilities</b>	<b>\$ 2,566</b>	<b>\$ 164</b>	<b>\$ 343</b>	<b>\$ 593</b>	<b>\$ -</b>	<b>\$ 3,666</b>	<b>\$ 3,666</b>

**(f) Sensitivity disclosure analysis**

Taking into account past performance, future expectations, economic forecasts, and management's knowledge and experience of the financial markets, Council believes the following movements are 'reasonably possible' over the next 12 months (base rates are sourced from Reserve Bank of Australia):

- A parallel shift of + 1% and -2% in market interest rates (AUD) from year end rates of 0.80%.

The table below discloses the impact on net operating result and equity for each category of financial instruments held by Council at year end, if the above movements were to occur.

		Interest rate risk			
		-2%		+1%	
		-200 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
<b>2020</b>	\$'000				
Financial assets					
Cash and cash equivalents	\$ 9,709	\$ (194)	\$ (194)	\$ 97	\$ 97
Short term investments	\$ 5,000	\$ (100)	\$ (100)	\$ 50	\$ 50
Rates Debtors	\$ 1,750	\$ (35)	\$ (35)	\$ 18	\$ 18
Financial liabilities					
Interest bearing loans and borrowings	\$ 11,337	\$ 227	\$ 227	\$ (113)	\$ (113)

		Interest rate risk			
		-2%		+1%	
		-200 Profit \$'000	basis points Equity \$'000	+100 Profit \$'000	basis points Equity \$'000
<b>2019</b>	\$'000				
Financial assets					
Cash and cash equivalents	\$ 2,081	\$ (42)	\$ (42)	\$ 21	\$ 21
Short term investments	\$ 3,500	\$ (70)	\$ (70)	\$ 35	\$ 35
Rates Debtors	\$ 562	\$ (11)	\$ (11)	\$ 6	\$ 6
Financial liabilities					
Interest bearing loans and borrowings	\$ 1,264	\$ 25	\$ 25	\$ (13)	\$ (13)

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Winter Collection supplied by Burnie Regional Museum



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